

**NATIONAL HEALTH SERVICE  
ENGLAND**

**The NHS Cambridgeshire & Peterborough Clinical Commissioning Group  
Directions 2016**

The National Health Service Commissioning Board ("the Board"), in exercise of powers conferred by section 14Z21 of the National Health Service Act 2006 gives the following Directions.

**Citation, commencement and application**

- (1) These Directions are given to NHS Cambridgeshire & Peterborough Clinical Commissioning Group ("Cambridgeshire & Peterborough CCG").
- (2) These Directions may be cited as the Cambridgeshire & Peterborough CCG Directions 2016 and come into force on 1 September 2016.
- (3) These Directions apply until they are varied or revoked by the Board.

**Exercise of functions**

- (4) The Board directs that:
  - (a) Cambridgeshire & Peterborough CCG will implement the agreed improvement plan which resulted from the recently completed capability and capacity review ("the Improvement Plan") and shall:-
    - i. implement the recommendations in accordance with the Board's instructions; and
    - ii. promptly provide any information, documents and records requested by the Board and making senior officers available to meet with the Board to discuss the Improvement Plan, the implementation of any recommendations which are accepted by the Board and the progress of the same
  - (b) It may direct Cambridgeshire & Peterborough CCG in any other matters

relating to the Improvement Plan including any variations to it.

(5) The Board further directs that:

- (a) Cambridgeshire & Peterborough CCG will implement the financial recovery plan (“Financial Recovery Plan”) which includes but is not limited to:
  - i. how Cambridgeshire & Peterborough CCG shall ensure that in the financial year 2016/17 it achieves an in-year deficit of no more than £3m and how it will remain in recurrent balance thereafter;
  - ii. confirmation that all facts, figures and projections within the Financial Recovery Plan have been subjected to independent scrutiny by an organisation approved by the Board;
  - iii. a complete analysis of the causes of the current underlying financial position and the reasons for the deterioration in the financial position;
  - iv. a demonstration of clear links to internal budgets, reporting, activity plans, cash plans and contracting;
  - v. a clear risk assessment of the Financial Recovery Plan; and
  - vi. any other requirements stipulated by the Board;
- (b) the Financial Recovery Plan will be subject to the Board’s approval;
- (c) Cambridgeshire & Peterborough CCG will implement the Financial Recovery Plan;
- (d) Cambridgeshire & Peterborough CCG will co-operate with the Board regarding the implementation of the Financial Recovery Plan including but not limited to the prompt provision of information requested by the Board and making senior officers available to meet with the Board to discuss the Financial Recovery Plan, the implementation and the progress of the same; and
- (e) it may direct Cambridgeshire & Peterborough CCG in any other matters relating to the Financial Recovery Plan.

(6) The Board further directs that:

- (a) Cambridgeshire & Peterborough CCG shall within 6 weeks of the date of these Directions complete the review of its governance arrangements (“the Governance Review”) having first obtained the Board’s approval of the

- specification for the review;
- (b) Cambridgeshire & Peterborough CCG will implement the recommendations of the Governance Review;
  - (c) Cambridgeshire & Peterborough CCG will co-operate with the Board regarding the implementation of the Governance Review including but not limited to the prompt provision of information requested by the Board and making senior officers available to meet with the Board to discuss the Governance Review, the implementation of its recommendations and the progress of the same; and
  - (d) it may direct Cambridgeshire & Peterborough CCG in any other matters relating to the Governance Review.

### **National Audit Office Report**

- (7) The Board directs that Cambridgeshire & Peterborough CCG will upon receipt of the report from the National Audit Office (“the NAO Report”) into the collapse of the Uniting Care Partnership contract:-
- (a) implement the recommendations of the NAO Report;
  - (b) co-operate with the Board regarding the implementation of the NAO Report including the prompt provision of information requested by the Board; and
  - (c) that the Board may direct Cambridgeshire & Peterborough CCG in any other matters relating to the NAO Report.

### **Executive Team and Senior Appointments**

- (8) The Board directs that:
- (a) Cambridgeshire & Peterborough CCG will notify the Board of the need to make any appointments to its Executive Team or its next tier of management;
  - (b) where it considers it necessary to do so, the Board will determine the process to be followed by Cambridgeshire & Peterborough CCG in making appointments as referred to in paragraph 8(a).

- (c) the appointment of any person to a position referred to in paragraph 8(a) and the terms of such appointment will be subject to prior approval by the Board; and
- (d) Cambridgeshire & Peterborough CCG will co-operate with the Board regarding the appointment of any person in accordance with paragraph 8(a), including but not limited to the prompt provision of information, documents and records requested by the Board and making senior officers available to meet with the Board.

**Compliance with these directions**

- (9) The Board directs that Cambridgeshire & Peterborough CCG shall co-operate with the Board regarding the Board's oversight of Cambridgeshire & Peterborough CCG's compliance with these Directions, including but not limited to the prompt provision of information requested by the Board and making senior officers available to meet with the Board.



**Simon Stevens**  
**Chief Executive**  
**NHS Commissioning Board**