

Operational Delivery Networks Progress report - November

ODN	Cardiac
ODN Lead	Lucy Grothier
ODN Host Provider	Guy's and St Thomas' NHS Foundation Trust

Achievements

- Cardiac Mandates have been signed off by Chief Execs of the 4 largest SL Trusts.
- The draft ODN Governance paper and supporting Terms of Reference is being refined and input is being received from CEs and MDs.
- The first 4 interventions which have been prioritised for plan development are as follows:
 - Introduce collective purchasing among South London network for procurement
 - Expand the current inter-hospital transfer system
 - Develop consistent cardiac service pathways
 - Strengthen multi-disciplinary team (MDT) working
- Weekly Working Group sessions have been held for each of the above interventions to date with a focus on scope, KPIs and project timelines.
- Close engagement across providers is ongoing to gain commitment to ODN set up and implementation.
- Initial SME input (e.g. Director of Procurement at GSTT; Teleologic) has been provided on the plans. These will continue as the plans are refined.

Focus over the next month

- As a priority, complete transfer of funding necessary to commence recruitment of PMO roles.
- Confirm benefits profiling in working session and share with Working Group to finalise timescales w/c 06/11.
- Refine draft governance; Refine plans with Working Group (including timescales and resourcing requirements to deliver).
- Circulate draft cardiac plans for review and input w/c 13/11.
- Continue to highlight interdependencies and align with CVIN work.

Risks/Issues	Status	Action/Mitigation	Responsible
Risk to achieving IY benefits due to delays in finance transfer completion	Open	Escalated to NHSE and host provider Finance teams; monitoring daily	SW / CS
Inter-dependencies with CVIN work particularly re pathway redesign	Open	Highlighting inter-dependencies to Planning Board and including in Implementation Plans	MDs / LG / SF
Resource requirements to implement may exceed initial pump-priming funding	Open	Resolve plan for concurrent recruitment while awaiting finance; Include required resource in Implementation Plans	ODN Oversight Group

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ODN	Renal
ODN Lead	Steve Simper
ODN Host Provider	Epsom & St Helier University Hospitals NHS Trust

Achievements	Focus over the next month
<ul style="list-style-type: none"> • Renal Mandates have been signed off by Chief Execs of the 4 largest SL Trusts. • The draft ODN Governance paper and supporting Terms of Reference is being refined and input is being received from CEs and MDs. • The first 4 agreed interventions for plan development have been agreed as follows: <ul style="list-style-type: none"> ○ Enhance shared decision making for advanced care planning ○ Introduce virtual clinics with primary care ○ Enhance shared decision making for renal treatment ○ Introduce collective purchasing among South London network for procurement • Lorna Donegan, with prior ODN Lead experience, has been recruited to support Steve. • So far, one Working Group has been held, focused on Advanced care planning. • Links have been established with existing good practice and pilots to identify scope, interdependencies and approaches (e.g. Virtual Clinics at GSTT and Bart's; ACP at Epsom) • MDs have been asked to support with nominating Champions and patient representation for each intervention. A Renal Conference has been also planned for 24 November to present back plans and engage on next steps. 	<ul style="list-style-type: none"> • As a priority, complete transfer of funding necessary to commence recruitment of PMO roles. • Confirm benefits profiling in working session and share with Working Group to finalise timescales w/c 06/11. • Refine draft governance; Refine plans (including timescales and resourcing requirements to deliver) with Working Group offline. • Continue to hold Working Group sessions to develop the remaining 3 plans. • Circulate draft renal plans for review and input w/c 20/11. • Prepare and hold Renal Conference on 24/11 and handover with PwC.

Risks/Issues	Status	Action/Mitigation	Responsible
Risk to achieving IY benefits due to delays in finance transfer completion	Open	Escalated to NHSE and host provider Finance teams; monitoring daily Recruitment to be planned concurrently to ODN set up as a priority	SW / CS
Potential overlapping topics e.g. National programmes in relation to ACP and Procurement	Open	Review of current practice running alongside plan development to confirm scope, interdependencies	SS / CS