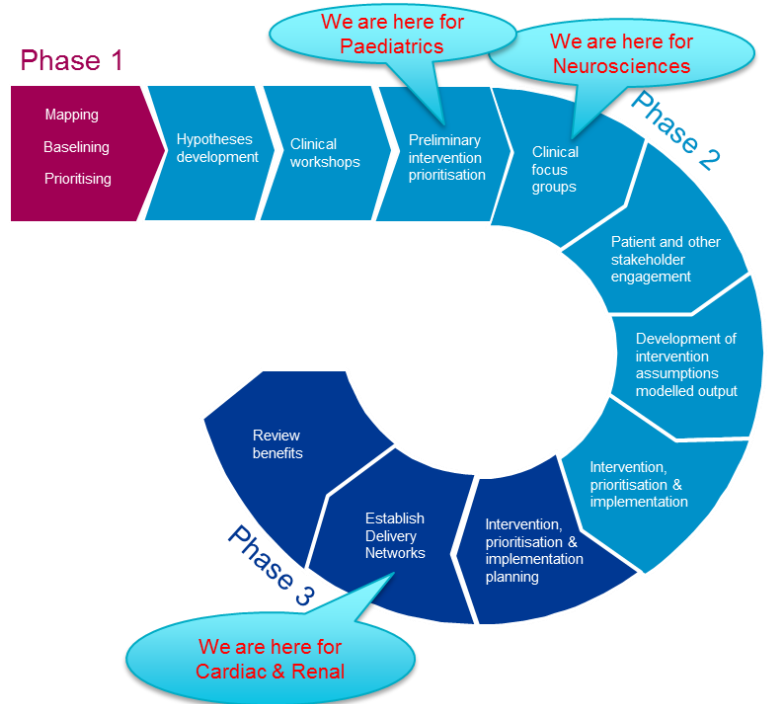


This Bulletin can be read in isolation, but is intended to be read as a follow-on from Bulletins No. 1, 2, 3 and 4 (December 2016, February, April and July 2017)

**NHSE PROGRAMME PROGRESS:**

Over the past 10 months, the programme has conducted three phases of work resulting in a number of identified and prioritised interventions:

- ❖ Phase 1: Mapping of specialised services and prioritising cardiac, renal, paediatrics, cancer and neurosciences service groups
- ❖ Phase 2: Identification of detailed interventions for each workstream, validating and modelling the impact
- ❖ Phase 3: Prioritisation & sequencing of interventions, identification of delivery mechanisms, implementation and incentivisation, modelling potential impact of interventions on North London, and adding the impact of enhancing the acute kidney injury pathway



**PRIORITY SERVICE GROUPS: update of progress to date**

**Renal and cardiac service groups:** From the last bulletin, both Cardiac and Renal Operational Delivery Networks (ODNs) have been established, mandates have been signed by the Trusts’ Chief Executives, and weekly working groups have been set up to enable the development of detailed project plans on each of the identified interventions. A renal conference took place on 24 November; attendees included clinical leads from South London Trusts and patient representatives.

The first four interventions which have been prioritised for plan development in cardiac are:

- Introduce collective purchasing among South London network for procurement
- Expand the current inter-hospital transfer system
- Develop consistent cardiac service pathways
- Strengthen multi-disciplinary team (MDT) working

The first four agreed interventions for plan development in renal have been agreed as follows:

- Enhance shared decision making for advanced care planning
- Introduce virtual clinics with primary care
- Enhance shared decision making for renal treatment
- Introduce collective purchasing among South London network for procurement

Next steps:

- Continued development of benefit realisation and investment strategy

**Paediatrics service group:** Feedback from clinical workshop held on 28 June has been shared with Trusts’ medical directors and clinical leads. Areas identified as: PICU and HDU configuration (specifically addressing the Level 1 HDU conundrum), paediatrics surgery and emergency access to specialised centres and system management, NICU and appropriateness of care within different levels of units, POSCU.

The programme has linked with the Healthy London Partnership regarding paediatrics surgery intervention, work done related to High Dependency Units and possible learning tool for level 1 centres, and also attended November’s HLP Children and Young People Transformation Board to discuss interdependencies between South London Programme.

Also, Programme members visited paediatric units in St George’s, King’s and met on different occasions with Evelina network to discuss current network infrastructure.

An early equality impact assessment is being drafted; the team will seek advice from patient representative groups such as the SEL Patient and Public Advisory Group meeting on 11th December. There is also a meeting scheduled for 18<sup>th</sup> December to align scope and expectations of group for the South London Paediatrics network; attendees include: South London STP leads, Medical Directors from South London Trusts and Brighton.

Next steps:

- Patient workshop to be scheduled in March
- Network engagement
- Prioritisation of interventions

**Neurosciences service group:** Feedback from workshop held on 26 July has been shared with Trusts' Medical Directors and clinical leads. Further clinical focus groups have been held to further understand complexity of issues to support accurate and detailed modelling. Key areas include: multiple sclerosis drugs, neurosurgery pathways and neurorehab.

An early impact assessment is being drafted and will be shared for feedback with patient representative groups such as the SEL Patient and Public Advisory Group meeting on 11th December.

Next steps:

- Patient workshop to be scheduled in March
- Modelling of interventions based on Clinical Group's findings

**South East Strategy:** This review was commissioned to explore a joint strategic future of specialised service commissioning for the population of South London and Kent, Surrey and Sussex. Initial conversations have been held with a range of stakeholders from NHS England London Region and providers and local commissioners across South East of England (including STP representatives where possible). Based on these conversations, a scoping paper was developed at the beginning of November to summarise proposed areas of focus in this work and the preliminary scenarios that we thought could be considered to create an updated strategy for specialised commissioning across the region of Kent, Surrey and Sussex (sometimes referred to as the South East). The first phase of the strategic review- a "where to look" document – has now been completed and presented to the South Collaborative Group and the London Specialised Commissioning Planning Board.

#### **PROGRAMME MANAGEMENT: update of progress to date**

**Managing interdependencies:** The importance of effectively managing interdependencies was noted at the start of this Programme. The appropriate level of consideration is continuously being given to interdependencies with non-specialised services as well as wider, pan-London and national work, and interdependencies with other programmes of work impacting south London are being carefully managed. Regular discussions continue to take place with STP Leads across South West London and South East London to ensure that approaches and communications are as unified and streamlined as possible. The South London programme team also regularly shares opportunities for improvement with the wider pan-London programme team, and vice versa.

#### **Broader programme communications and engagement:**

Since the last bulletin, the Programme Manager and other members of the programme team have held a number of meetings described earlier in this bulletin, including clinical focus groups for neurosciences and paediatrics services.

As the Programme moves towards implementation of proposed cardiac and renal interventions, the team has met with medical directors and chief executives to agree mandates, governance and funding of ODNs.

The Programme will attend SEL Equalities and Patient Engagement Stakeholder Reference Group (7 December) as well as SEL Patient and Public Advisory Group (11 December) to present progress, including equalities impact assessment, and to seek advice on future paediatric and neurosciences patient workshops.

An update report will be taken to the Clinical Senate for noting on 25 January 2018.

NHSE London region's internet pages now contain a section about the South London programme, as well as wider pan-London specialised services transformation work taking place. Documents such as these bulletins will be shared on this

webpage going forward: <https://www.england.nhs.uk/london/our-work/transformation-of-specialised-services/south-london-programme/>

**For more information:**

If you would like to find out more about the Programme of work, initially it is suggested that you speak to the contact who sent you this Bulletin. Alternatively you can contact Charlotte Slater, Programme Manager, or Silvia Novo, Programme Officer, who are based within NHS England's Specialised Commissioning Team: [charlotte.slater4@nhs.net](mailto:charlotte.slater4@nhs.net) [s.novo@nhs.net](mailto:s.novo@nhs.net)