

Modelling renal demand, 2014-2023

Model documentation, May 2014

2020 Delivery

1 Contents

2	Overview of model	3
2.1	Background.....	3
2.2	Inputs to the model.....	3
2.3	Outputs – for each year from 2014 to 2023:	3
2.4	Structure of the model.....	4
3	Model at a glance	5
3.1	Main sheet.....	5
3.2	Other sheets	6
3.3	Colour convention	8
3.4	Presentation mode and developer mode	8
4	User guide, by level of user	9
4.1	Running scenarios and adjusting user defined assumptions	9
4.1.1	Change patients flows for in-centre haemodialysis patients	9
4.1.2	Dialysis site scenario testing with pre-loaded sites.....	11
4.1.3	Changing user defined assumptions	12
4.1.4	Updating basic dialysis site information.....	15
4.2	Updating input data (Developer mode)	15
4.2.1	Update prevalent patient ‘snapshot’	16
4.2.2	Update other historic data	17
4.3	Adding new sites (Developer mode)	18
4.3.1	Add new dialysis sites and get travel time data	18
4.3.2	Add new dialysis sites outside of the East Midlands, or change existing out of area dialysis sites.....	20
4.4	Producing maps from outputs (Developer mode)	20
4.4.1	Google Fusion maps	20
4.5	Other options in developer mode	22
4.5.1	Change population on which to base flows	22
4.5.2	Change which sheets are hidden in Presentation Mode	22
5	Additional information	23
5.1	Limitations	23
5.1.1	Main renal providers cannot be changed without updating the list of pseudo-local authorities.....	23
5.1.2	Pseudo-local authority population over-state at peripheries of region	23

5.1.3	Take-on rates and transition probabilities cannot be changed at level of inpatient renal unit (i.e., Northampton, Lincoln)	23
5.2	Data sources used	24
5.3	Glossary	24
5.4	Further support	25
5.4.1	Changes to the model that require additional support	25
5.5	Contact details.....	25

2 Overview of model

2.1 Background

- Dialysis provision across the East Midlands accounts for around £45m of costs and over 360,000 patient dialysis contacts each year and has been growing steadily.
- Across the region there take-on rates and clinical practice vary significantly
- The Renal CAG has identified **inequalities in renal dialysis capacity** and variable patient experience and choice as a key priority to be addressed.
- The **geographical location** of future services to reflect changing demand is a key factor in service planning given the frequency of attendance on an on-going basis by patients with end stage kidney failure.
- To support the development of renal service provision, this model was commissioned by the CAG to predict patient activity levels and flows up to 10 years into the future.
- The model is intended to:
 - Allow a 'current state' assessment to be made and thereby confirm the variability and inequality of the current service provision;
 - Allow the option to re-configure the network, and re-apportion patients accordingly;
 - Be owned and updated annually by the Strategic Clinical Network.
- The aim of this document is to demonstrate how to use the model, and answer most technical questions. The methodology of the model is given in a separate hand-over slide pack.

2.2 Inputs to the model

The following are the main inputs to the model:

- GP Practice location, list size and CKD stages 3-5 prevalence data from QOF
- Dialysis sites including type, main provider and location (post code)
- Travel time data between GP practices and dialysis sites
- ONS population estimates and projections
- Raw risk factors (i.e. probability of requiring RRT by demographic category)
- Modality take-on rates for each main renal provider (calculated from provider data)
- Transition rates between modalities for each main renal provider (calculated from Renal Registry data)

2.3 Outputs – for each year from 2014 to 2023:

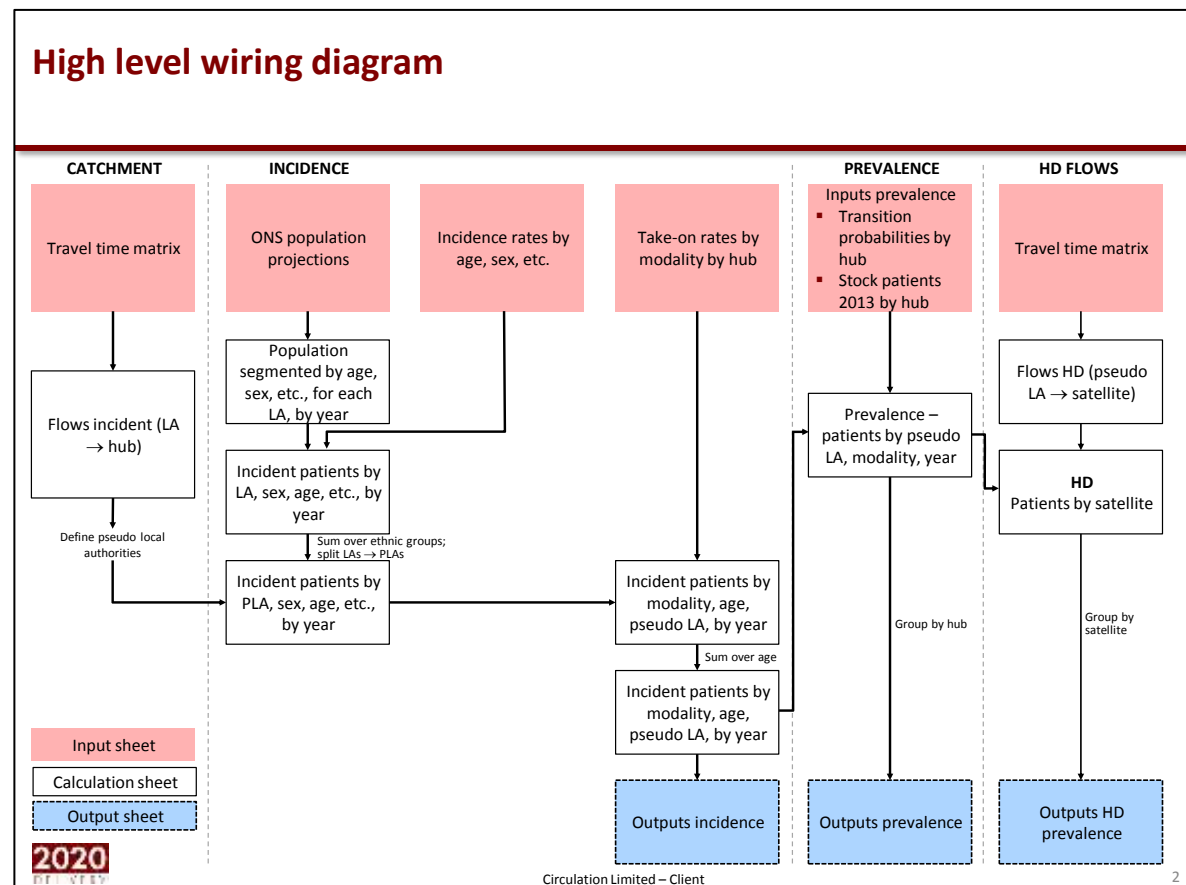
The model produces the following outputs:

- Incident and Prevalent patient numbers by main renal provider and by modality, both in raw numbers and per million population
- Incident and Prevalent patient numbers by county and by modality, both in raw numbers and per million population
- Expected numbers of haemodialysis patients at each dialysis site, including travel time profile
- Catchment populations of each dialysis site and main provider expressed as population and number of CKD 3-5 prevalent patients

2.4 Structure of the model

The model consists of four main sections as outlined in the wiring diagram below:

- *Catchment* – this uses travel time data to define the catchments of the main providers in terms of flows from each local authority
- *Incidence* – this combines ONS population data with incident and modality take-on rates to project the number of new patients each year by modality at local authority level for each main provider
- *Prevalence* – this combines snapshot data from providers with new patients from incidence modelling and transition probabilities between modalities to project the number of prevalent patients by modality by local authority for each main provider
- *HD flows* – this uses travel time data to allocate projected in-centre haemodialysis patients to haemodialysis sites



3 Model at a glance

The model contains a large number of worksheets, many of which are used for calculations and do not need to be accessed by most users of the model. The table below provides a brief description of each sheet. All the main user defined assumptions are in “Main Sheet” which is described in more detail below.

3.1 Main sheet

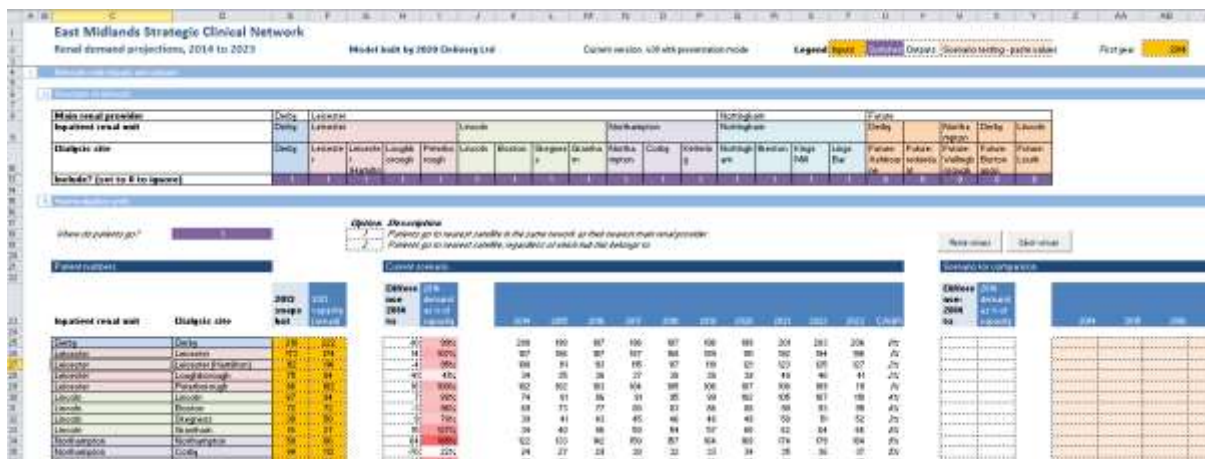
The sheet entitled ‘Main’ contains most of the user defined assumptions, switches and outputs of the model. This sheet can be used to:

- Change site configuration (turn individual sites ‘on’ and ‘off’)
- Input current capacity and patient numbers by dialysis site
- Switch between patients travelling to nearest site of main provider or nearest site regardless of main provider
- Compare scenarios by “pasting as values” initial scenario and then running a second scenario
- Changing assumptions for: incident rates, take on rates, transition probabilities

It provides a range of outputs for selected scenario and one comparator scenario including:

- Projected in-centre haemodialysis patients by dialysis site for each year
- Travel time and catchment profiles for selected scenario and one comparator scenario
- Network wide incident and prevalent patient numbers by modality, age band and main provider (both absolute number and per million population)

Figure 2: Screen shot of “Main Sheet”



3.2 Other sheets

The model contains a total of 35 sheets, 17 of which are hidden in the standard Presentation mode.

Sheet name	What sheet does	Inputs	Hidden in standard Presentation mode?
Main input and output sheets			
Index	Index sheet, including details of model creation, links to other sheets	None	Visible
'Main'	Main sheet of model; contains most commonly-used features; blank tables for scenario testing	Transition rates; take-on rates; switches for scenario testing	Visible
HistoricIncident	Compare 2014 model outputs to historic data from Renal Registry and Richard Fluck data returns, for incident patient numbers	Renal Registry figures; Richard Fluck figures	Visible
HistoricPrevalent	Compare 2014 model outputs to historic data from Renal Registry and Richard Fluck data returns, for prevalent patient numbers	Renal Registry figures; Richard Fluck figures	Visible
OutputsIncidentCountry	Incident patient numbers, by modality, age-band, main renal provider	None	Visible
OutputsIncident	Incident patient numbers, by modality, age-band, main renal provider	None	Visible
OutputsPrevalent	Prevalent patient numbers, by modality, age-band, main renal provider	None	Visible
AccessHubs	Catchment of each inpatient renal unit, both for adult population and stage 3-5 CKD patients; travel time profile for each dialysis site; for travel options 1 and 2	None	Visible
AccessHD	Catchment of each dialysis site, both for adult population and stage 3-5 CKD patients; travel time profile for each dialysis site; for travel options 1 and 2	None	Visible
AccessByCCG	Travel time profile for each CCG, for travel time to nearest dialysis site	None	Visible
PopulationPLA	Catchment populations for each	None	Visible
TravelTimes	Complete profile of each GP practice, including practice details, nearest main renal provider, nearest inpatient renal unit, nearest dialysis site under all travel options, and travel time to each; also serves as output sheet for purposes for Google Fusion maps	None	Visible
GPPractices	Details of each GP practice	Details of each GP practice	Visible
Network	Details of each of the renal units (addresses etc)	Icons to be used for Google Fusion maps	Visible
Transitions	Restructures the transition matrices for subsequent calculations	None	Hidden

Sheet name	What sheet does	Inputs	Hidden in standard Presentation mode?
Stock	Input sheet: current patients by main renal provider and pseudo-local authority	Current patient numbers by main renal provider and pseudo-local authority	Visible
FlowsTravelChange	Matrix of changes in patient flows when travel option changed from 1 (status quo - patients travel to nearest dialysis site belonging to nearest hub) to 2 (patient travel to nearest)	None	Visible
FlowsIncident	Flows from each local authority to each inpatient renal unit; defines list of pseudo-local authorities	Switch for whether to base flows on GP lists or CKD population; lower cut-off for ignoring flows	Visible
FlowsPLA	Flows from each pseudo-local authority to each dialysis site	Switch for whether to base flows on GP lists or CKD population	Visible
TravelTimeMatrix	Matrix of travel times from each GP practice to each renal provider; used to calculate nearest dialysis sites and main renal provider	None	Visible
General		None	Hidden
Incident	Calculation sheet	None	Hidden
Engine sheets (carry out most of the calculations)			
IncidentPatientsByPopSegment	Calculation sheet		Hidden
IncidentPatients	Calculation sheet		Hidden
IncidentPatientsModalityAgePLA	Calculation sheet		Hidden
IncidentPatientsModalityPLA	Calculation sheet		Hidden
Prevalent	Calculation sheet		Hidden
HD	Calculation sheet		Hidden
Population sheets			
PopulationTriangulation	Calculation sheet		Hidden
PopulationSegmented	Calculation sheet		Hidden
PopulationEthnicity	Calculation sheet		Hidden
Ethnicity	Calculation sheet		Hidden
Lookups			Hidden
ONSpopulations	ONS population projections to 2021, based on 2011 census	ONS population projections	Hidden
ONSpopulations2010	ONS population projections to 2035, based on 2009 mid-year estimates	ONS population projections	Hidden

3.3 Colour convention

The following colour convention is used for the cells in each sheet:

Input cells for scenario testing
Input cells
Switches
Derived quantities/text

3.4 Presentation mode and developer mode

The model has two modes of use:

- **Presentation mode:** by default, upon opening the model, this mode is selected. The user may only change cells designated as input cells (yellow) or switches (purple). This mode encompasses most users of the model, including scenario testing. Only the sheets containing inputs or outputs are accessible to the user.
- **Developer mode:** by entering a password, full access is granted to the user, including access to all sheets, and the ability to change all formulae.

Changing between modes

- *To change from user to developer mode:* Press CTRL + W together; when dialogue box appears, enter password *2020delivery*
- *To change from developer to Presentation mode:* Press CTRL + P together
- *Alternatively, go to the Index sheet,, and press the relevant button in section 1b.*

In addition to the two user modes, a further level of protection has been introduced so that only input cells can be changed. To unprotect all cells, navigate to the Index sheet, and click 'Unprotect sheets'. The password is also '2020delivery'. To re-protect sheets, click 'Protect sheets', and choose a password (the user will need to choose a password every time the sheets are protected).

4 User guide, by level of user

This model has been constructed in such a way that most of its intended uses may be undertaken without a detailed understanding of either the mechanics of the model or the coding used to perform the calculations. In “Presentation mode” the model has been protected with a password to prevent the user inadvertently deleting formulae and thus breaking the model logic. More complex operations may be undertaken in “developer mode”.

There are four different tasks that are explained below:

1. Running scenarios and adjusting user defined assumptions (Presentation mode)
2. Updating input data (Developer mode)
3. Adding new sites (Developer mode)
4. Producing maps from outputs (Developer mode)

Further assistance may be obtained by contacting 2020 Delivery directly (details given at the end of this document).

4.1 Running scenarios and adjusting user defined assumptions

The model provides the end user with functionality to:

Compare scenarios using existing user defined assumptions:

- Switch basis for patient flows for in centre haemodialysis patients between nearest within main provider’s ‘network’ and nearest regardless of main provider
- Change site configuration by adding in pre-defined new sites at and / or turning off existing sites

Changing user defined assumptions:

- Incident rates by age-gender-ethnic group at network level
- Apply inflator or deflator to apply to future years incident rates
- Modality take on rates by age band and main provider
- Transition probabilities between modalities at main provider level

Update basic capacity and patient number data at dialysis site

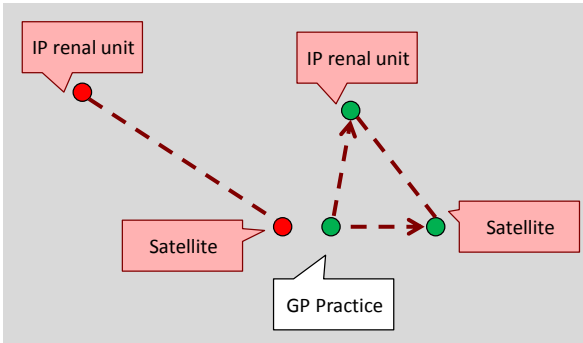
4.1.1 Change patients flows for in-centre haemodialysis patients

How the model works:

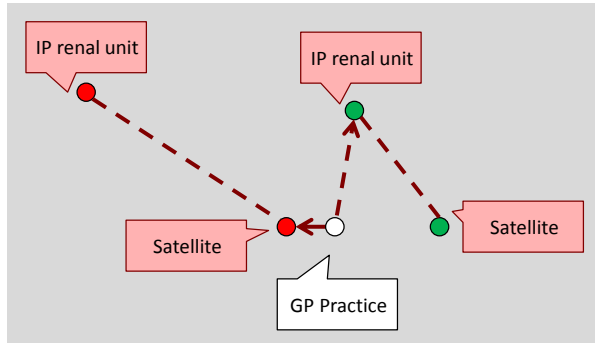
- Prevalent patients are calculated at the level of “pseudo” local authority (PLA), using the transition probabilities of the hub associated to that PLA
- Flows from each PLA to each dialysis satellite are calculated based on the travel time of the PLA’s constituent GP practices to each satellite and the number of CKD registered patients at that practice – this gives a matrix of flows from each PLA to each satellite
- GP practices are used as proxy for centroid of population

- There are two options available within the model:
 1. Patients go to their nearest dialysis satellite belonging to their nearest inpatient renal unit
 2. Patients go to their nearest dialysis satellite (regardless of the parent hub)

Option 1: patients flow to closest satellite belonging to their hub even if there is a closer dialysis site from a affiliated to a different hub



Option 2: GP Practice remains 'linked' to nearest Renal IP for new patients and assumptions but HD patients flow to satellite nearest home



How to apply the switch:

- In order to switch between options 1 and 2:

East Midlands Strategic Clinical Network													
Renal demand projections, 2014 to 2023													
Model built by 2020 Delivery Ltd													
Network-wide inputs and outputs													
Structure of network													
Main renal provider	Derby	Leicester						Lincoln					
Inpatient renal unit	Derby	Leicester						Lincoln					
Dialysis site	Derby	Leicester	Leicester (Hamilton)	Loughborough	Peterborough	Lincoln	Boston	Seagrass	Grantham	Northampton			
Include? (set to 0 to ignore)	1	1	1	1	1	1	1	1	1	1	1		
Where do patients go?													
Option	1												
Description	Patients go to nearest satellite in the same network as their nearest main renal provider												
Option	2												
Description	Patients go to nearest satellite, regardless of which hub this belongs to												

- Go to the 'Main' sheet
- Go to cell D18, and enter either 1 or 2
 - 1 – Patients go to nearest satellite in the same network as their nearest main renal provider (represents status quo)
 - 2 – Patients go to nearest satellite, regardless of which hub this belongs to

The output can be shown in a variety of ways. Below is the summary of projected patient numbers by dialysis site. This can be 'captured' and used for comparing with different scenarios by clicking in the "Paste values" button in cell W20 (and cleared by clicking on the "Clear values" button next to it). The paste values button then copies the current scenario and pastes it into the salmon coloured cells. A new scenario can then be run (e.g., switching cell D18 from 1 to 2) and the change in numbers is displayed.

- **Close an existing dialysis site** - In order to close a dialysis site that already exists,
 - Go to the 'Main' sheet
 - Find the site in the table from row 8 onwards (see image below)
 - Set the corresponding switch in row 13 to '0'.

- **Open new dialysis sites in pre-determined locations**
 - Pre-loaded locations
 - Burton: Peel Croft Surgery, Lichfield Street, Burton upon Trent, Burton-on-Trent, Staffordshire DE14 3RH
 - Wellingborough: Isebrook Hospital, Irthlingborough Road, Wellingborough NN8 1LP
 - Louth: County Hospital Louth, High Holme Rd, Louth, Lincolnshire LN11 0EU
 - Ashbourne: St Oswald's Hospital, Clifton Road, Ashbourne, Derbyshire DE6 1DR
 - In order to see what happens if a dialysis site was opened in one of these locations:
 - Go to the 'Main' sheet
 - Find the site in the table from row 8 onwards (see image below)
 - Set the corresponding switch in row 13 to '1'.

It is also possible to add new dialysis sites in any other location, but this requires additional travel time data to be generated and requires the user to be in 'development mode'. Instructions are given in subsequent sections of this document.

4.1.3 Changing user defined assumptions

The model is loaded with user defined assumptions which have been derived from a variety of sources. Each is easily changed where a user wishes to test different rates or where new information leads to an updating of the assumptions. Assumptions can be changed by typing over the existing assumptions in the relevant yellow cells. The following assumptions can be updated in the "Main sheet"

- Incident rate risk factors:** These are defined for three broad age bands, for males and females and for three patient groups based on ethnic origin. This is shown in the screen shot below. In addition, there is an 'annual inflator' (which can also be negative or deflator) which can be used to model an increasing or decreasing incident rate.

East Midlands Strategic Clinical Network
Renal demand projections, 2014 to 2023
Model built by 2020 Delivery Ltd

Incidence

Incidence rates per million population in year one Updated 13/3/2013

Annual inflator: 0.0%

	Males			Females		
	18-64	65-74	75+	18-64	65-74	75+
White	101.1	348.2	379.0	97.5	197.8	213.0
Asian	228.1	1,456.5	1,424.6	129.6	827.5	809.4
Other	228.1	1,456.5	1,424.6	129.6	827.5	809.4

- Modality take on rates:** These are defined for each of the three broad age bands, for each modality for each main provider. This is shown in the screen shot below. Each main provider by age band block must add to 100%.

East Midlands Strategic Clinical Network
Renal demand projections, 2014 to 2023
Model built by 2020 Delivery Ltd

Take-on

Take-on rates are set at the level of main renal provider Updated 13/3/2013

Modality	Age band	Modality short form	Main renal provider			
			Derby	Leicester	Nottingham	
Haemodialysis home	18-64	HD-H	18-64 HD-H	9%	1%	2%
Haemodialysis in centre	18-64	HD-IC	18-64 HD-IC	41%	59%	40%
Other (e.g. palliative)	18-64	O	18-64 O	0%	0%	0%
Peritoneal dialysis	18-64	PD	18-64 PD	41%	24%	38%
Transplant	18-64	TP	18-64 TP	9%	16%	19%
Haemodialysis home	65-74	HD-H	65-74 HD-H	20%	2%	0%
Haemodialysis in centre	65-74	HD-IC	65-74 HD-IC	50%	86%	53%
Other (e.g. palliative)	65-74	O	65-74 O	0%	0%	0%
Peritoneal dialysis	65-74	PD	65-74 PD	30%	8%	37%
Transplant	65-74	TP	65-74 TP	0%	3%	11%
Haemodialysis home	75+	HD-H	75+ HD-H	0%	0%	0%
Haemodialysis in centre	75+	HD-IC	75+ HD-IC	60.0%	88.7%	89%
Other (e.g. palliative)	75+	O	75+ O	10%	0%	0%
Peritoneal dialysis	75+	PD	75+ PD	30.0%	11.3%	11%
Transplant	75+	TP	75+ TP	0%	0%	0%
				100%	100%	100%

- Transition probabilities:** These are set out in matrices with the 'from' (current) modality shown across the page and the 'to' (future) modality shown down the page. Each 'from' column must add to 100% so that all prevalent patients transition to a future modality (including no change which are represented along the diagonal of the matrix). The transition probabilities are defined at main provider level (as shown in screen shot below). The probabilities for Nottingham can be found from cell V241 to the right of the Derby probabilities.

East Midlands Strategic Clinical Network										Model built by 2020 Delivery Ltd	
Renal demand projections, 2014 to 2023											
Prevalent patients, by modality											
Derby											
From modality											
	HD-H	HD-IC	O	PD	TP	X					
To	70.3%			15.0%	0.5%	0.0%					
Haemodialysis home		76.5%									
Haemodialysis in centre											
Other (e.g. conservative)											
Peritoneal dialysis	15.0%	2.1%		70.3%	0.6%	0.0%					
Transplant	5.3%	5.2%		5.3%	95.5%	0.0%					
Death	9.4%	16.2%		9.4%	3.4%	100.0%					
	100%	100%	0%	100%	100%	100%					
Leicester											
From modality											
	HD-H	HD-IC	O	PD	TP	X					
To	58.9%			22.2%	1.4%	0.0%					
Haemodialysis home		75.9%									
Haemodialysis in centre											
Other (e.g. conservative)											
Peritoneal dialysis	22.2%	2.0%		58.9%	1.4%	0.0%					
Transplant	9.0%	5.0%		9.0%	95.6%	0.0%					
Death	9.9%	13.1%		9.9%	1.8%	100.0%					
	100%	100%	0%	100%	100%	100%					

The impact of changing these user defined assumptions can be observed in the main sheet which also allows two scenarios to be compared using the same 'paste values' approach outlined above. The screenshots below show how the incident patient and prevalent patient changes over time are displayed on "Main sheet".

East Midlands Strategic Clinical Network										Model built by 2020 Delivery Ltd		Current version: v33 with prepopulation totals		Legend		
Renal demand projections, 2014 to 2023																
Prevalent patients, by modality																
Current scenario																
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023						
East Midlands adult population (local authorities included)	4,138,911	4,381,777	4,233,867	4,271,207	4,308,118	4,339,925	4,372,975	4,405,796	4,437,219	4,467,966						
Incident patients each year	306	323	322	327	331	342	346	352	359	367						
Prevalent patients each year	3,861	4,126	4,133	4,342	4,741	4,943	5,133	5,321	5,507	5,690						
Deaths per year	213	236	232	236	238	242	242	242	242	242						
	81	88	71	71	78	78	80	82	81	81						
Incident patients, by renal modality																
Current scenario																
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023						
Derby	81	89	96	91	87	98	97	100	101	109						
Leicester	283	299	293	299	282	306	309	313	318	323						
Nottingham	122	131	132	134	133	136	137	139	140	141						
Total	506	519	521	527	537	544	548	552	559	567						
Incident patients per million total population (MOLTS + DEMAND)																
Current scenario																
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023						
Derby	19.7	20.1	22.7	21.3	20.2	22.6	22.2	22.7	22.8	24.4						
Leicester	68.3	68.2	69.2	69.5	66.2	70.4	70.6	71.5	72.0	72.9						
Nottingham	31.4	32.9	32.9	33.0	32.9	32.8	33.1	33.2	33.3	33.4						
Average	32.7	33.7	33.3	33.3	33.0	33.4	33.4	33.4	33.4	33.6						
Incident patients by age band																
Current scenario																
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023						
Absolute numbers	18-64	203	204	218	208	217	218	228	229	231						
	65-74	139	149	118	118	151	151	152	151	151						
	75+	124	126	118	121	128	131	133	140	146						
Total	506	519	521	527	537	544	548	552	559	567						
Incident patients by age band (relative to 2014)																
Current scenario																
	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023						
Relative to incidence in year one	18-64	100	100	101	101	102	102	103	103	104						
	65-74	100	103	105	107	108	108	109	109	108						
	75+	100	102	104	107	108	112	113	113	115						
Average	100	103	104	106	107	107	108	109	109	111						

East Midlands Strategic Clinical Network Renal demand projections, 2014 to 2023											Model built by 2020 Delivery Ltd		Control version: 488 with presentation mode		Legend		
1. Prevalent patients, national average																	
Prevalent patients, by main renal provider											Current scenario				Scenario for testing		
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014	2015				
Derby		676	710	742	775	808	842	876	910	944	977	676	710	3.7%			
Leicester		2,098	2,182	2,265	2,349	2,433	2,517	2,601	2,685	2,769	2,853	2,098	2,182	4.3%			
Nottingham		1,817	1,917	1,986	2,055	2,124	2,193	2,262	2,331	2,400	2,469	1,817	1,917	4.7%			
Total		4,591*	4,814*	4,993*	5,197*	5,403*	5,617*	5,837*	6,057*	6,282*	6,509*	4,591*	4,814*	4.3%	0.891	4.118	4
Prevalent patients per million total population (PMPM) - (GMSM)											Current scenario				Scenario for testing		
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014	2015				
Derby		808	841	872	903	934	965	996	1,027	1,058	1,089	808	841	3%			
Leicester		963	1,012	1,059	1,107	1,154	1,201	1,248	1,295	1,342	1,389	963	1,012	3%			
Nottingham		934	1,014	1,072	1,130	1,187	1,245	1,303	1,361	1,419	1,477	934	1,014	4%			
Average		935	987	1,028	1,069	1,110	1,151	1,192	1,233	1,274	1,315	935	987	3%			
2. Prevalent patients, national average																	
Prevalent patients, by morbidity											Current scenario				Scenario for testing		
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014	2015				
HO-H		177	216	256	295	334	373	412	451	490	529	177	216	3.7%			
HO-C		1,612	1,647	1,681	1,715	1,749	1,783	1,817	1,851	1,885	1,919	1,612	1,647	2.0%			
D		2	2	2	2	2	2	2	2	2	2	2	2	3.7%			
HO		875	925	975	1,025	1,075	1,125	1,175	1,225	1,275	1,325	875	925	3.0%			
TP		1,828	1,917	2,006	2,095	2,184	2,273	2,362	2,451	2,540	2,629	1,828	1,917	4.8%			
Total		4,591*	4,814*	4,993*	5,197*	5,403*	5,617*	5,837*	6,057*	6,282*	6,509*	4,591*	4,814*	4.3%	0.891	4.118	4
Prevalent patients per million adult population											Current scenario				Scenario for testing		
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014	2015				
HO-H		43	51	59	66	73	80	87	94	101	108	43	51	3.8%			
HO-C		389	394	400	405	410	415	420	425	430	435	389	394	1.4%			
D		1	1	1	1	1	1	1	1	1	1	1	1	3.8%			
HO		96	102	107	113	118	124	129	134	139	145	96	102	3.0%			
TP		464	485	505	525	545	565	585	605	625	645	464	485	4.0%			
Average		486	507	527	548	568	589	609	629	649	669	486	507	3.1%			
Sum of prevalent patients prep											Current scenario				Scenario for testing		
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014	2015				
		386	401	416	431	446	461	476	491	506	521	386	401	3.1%			

4.1.4 Updating basic dialysis site information

Users can update basic capacity and patient numbers at each current dialysis site to allow comparison with modelled numbers. This is done by typing over the current values in the yellow cells shown in the screen shot below (Main Sheet cells E25 to F40).

East Midlands Strategic Clinical Network Renal demand projections, 2014 to 2023											Model built by 2020 Delivery Ltd	
Patient numbers											Current scenario	
		2013 snapshot	2013 capacity (actual)	Difference 2014 to snapshot	2014 demand as % of capacity							
Inpatient renal unit	Dialysis site											
Derby	Derby	210	222	-10	90%							
Leicester	Leicester	173	174	-14	102%							
Leicester	Leicester (Hamilton)	112	124	-4	95%							
Leicester	Loughborough	75	84	-41	41%							
Leicester	Peterborough	86	102	16	100%							
Lincoln	Lincoln	67	84	7	88%							
Lincoln	Stamford	72	72	-3	96%							
Lincoln	Swadlow	50	50	9	78%							
Lincoln	Grantham	19	27	15	127%							
Northampton	Northampton	58	66	64	180%							
Northampton	Corby	94	113	-70	22%							
Northampton	Kettering	48	54	39	126%							
Nottingham	Nottingham	184	190	-56	67%							
Nottingham	Ikeston	52	64	30	98%							
Nottingham	Kings Mill	74	97	9	83%							
Nottingham	Lings Bar	37	44	40	175%							
Future	Future: Ashbourne			0								
Future	Future: redundant			0								
Future	Future: Wellingborough			0								
Future	Future: Burton upon Trent			0								
Future	Future: Lough			0								
		1,391*	1,557	21	91%							

4.2 Updating input data (Developer mode)

A number of data sources have been used to populate the model, many of which can be updated annually to allow the model to project demand based on latest available data. In addition to updating user defined assumptions outlined above, further updates can be made to:

- Update prevalent patient 'snapshot'
- Update historic data

It may also be necessary to update GP practice details and refresh ONS population data but these changes are more complex and beyond the scope of this document.

4.2.1 Update prevalent patient 'snapshot'

The model uses provider 'snapshot' data to define the prevalent patients in Year 0. This is input to sheet "Stock" as shown below. Some adjustments of provider data may be necessary where there are patient flows to main provider which are not included within the expected set of Local Authority- Main provider "pseudo-local authorities" (PLAs). For example, there may be Derby transplant patients included within Nottingham snapshot and for local authorities with a low level of split flows (e.g., Amber Valley) where any patients recorded at the 'minority' main provider should be added to the 'expected' main provider.

A	B	C	D	E	F	G	H	I	J	K	L	M
1	ToC	Stock				Current version			v38 with p	#####		
4	1	Inputs										
6	1a	Stock patients										
8		Year "zero" (year before first year of model)	2013									
10		Stock patients by local authority, hub and modality										
11			Death ('X') will always be zero, but is included because of the way the formulae work									
12			Shaded rows relate to local authorities that do not flow to a single hub									
13			This table is for patients begin - year one is to be set									
14			Updated 13/3/2013									
18												
19		Local authority code	Local authority name	Inpatient renal unit ('hub')	Pseudo local authority name	HD-H	HD-IC	O	PD	TP	X	
20		E06000013	North Lincolnshire	Lincoln	E06000013 Lincoln	0	1	0	0	1	0	
21		E06000015	Derby	Derby	E06000015 Derby	10	100	4	37	122	0	
22		E06000016	Leicester	Leicester	E06000016 Leicester	8	211	0	20	231	0	
23		E06000017	Rutland	Leicester	E06000017 Leicester	2	2	0	4	10	0	
24		E06000018	Nottingham	Nottingham	E06000018 Nottingham	7	118	0	28	135	0	
25		E06000031	Peterborough	Leicester	E06000031 Leicester	4	90	0	15	82	0	
26		E07000032	Amber Valley	Derby	E07000032 Derby	8	24	3	9	37	0	
27		E07000033	Bolsover	Nottingham	E07000033 Nottingham	1	12	0	1	9	0	
28		E07000034	Chesterfield	Nottingham	E07000034 Nottingham	1	0	0	0	4	0	
29		E07000035	Derbyshire Dales	Derby	E07000035 Derby	3	9	0	3	19	0	
30		E07000036	Erewash	Nottingham	E07000036 Nottingham	2	40	0	10	44	0	
31		E07000038	North East Derbyshire	Derby	E07000038 Derby	0	0	0	0	1	0	
32		E07000039	South Derbyshire	Derby	E07000039 Derby	5	13	0	4	37	0	
33		E07000129	Blaby	Leicester	E07000129 Leicester	1	28	0	4	40	0	
34		E07000130	Charnwood	Leicester	E07000130 Leicester	5	41	0	3	74	0	
35		E07000131	Harborough	Leicester	E07000131 Leicester	4	12	0	5	38	0	
36		E07000132	Hinckley and Bosworth	Leicester	E07000132 Leicester	2	16	0	4	43	0	
37		E07000133	Melton	Leicester	E07000133 Leicester	2	9	0	0	22	0	
38		E07000134	North West Leicestershire	Derby	E07000134 Derby	2	29	0	6	51	0	
39		E07000135	Oadby and Wigston	Leicester	E07000135 Leicester	1	19	0	3	25	0	
40		E07000136	Boston	Leicester	E07000136 Leicester	0	17	0	4	32	0	
41		E07000137	East Lindsey	Lincoln	E07000137 Lincoln	6	50	0	14	37	0	
42		E07000138	Lincoln	Lincoln	E07000138 Lincoln	2	19	0	4	40	0	
43		E07000139	North Kesteven	Lincoln	E07000139 Lincoln	4	35	0	7	27	0	
44		E07000140	South Holland	Leicester	E07000140 Leicester	0	31	0	4	18	0	
45		E07000141	South Kesteven	Leicester	E07000141 Leicester	5	28	0	10	52	0	
46		E07000142	West Lindsey	Lincoln	E07000142 Lincoln	0	22	0	8	19	0	
47		E07000150	Corby	Leicester	E07000150 Leicester	2	20	0	2	22	0	
48		E07000151	Daventry	Northampton	E07000151 Northampton	5	10	0	2	15	0	
49		E07000152	East Northamptonshire	Northampton	E07000152 Northampton	7	26	0	4	25	0	
50		E07000153	Kettering	Leicester	E07000152 Leicester	0	0	0	0	0	0	
51		E07000154	Northampton	Northampton	E07000153 Northampton	5	25	0	4	34	0	
52		E07000155	South Northamptonshire	Northampton	E07000154 Northampton	5	70	0	17	73	0	
53		E07000156	Wellingborough	Northampton	E07000155 Northampton	2	8	0	0	16	0	
54		E07000170	Ashfield	Nottingham	E07000156 Northampton	3	24	0	8	23	0	
55		E07000172	Broxtowe	Nottingham	E07000170 Nottingham	0	36	0	8	54	0	
56		E07000173	Gedling	Nottingham	E07000172 Nottingham	3	37	1	9	54	0	
57		E07000174	Mansfield	Nottingham	E07000173 Nottingham	0	28	0	5	48	0	
58		E07000175	Newark and Sherwood	Nottingham	E07000174 Nottingham	7	26	0	13	59	0	
59		E07000175	Newark and Sherwood	Lincoln	E07000175 Lincoln	1	2	0	1	2	0	
60		E07000176	Rushcliffe	Nottingham	E07000176 Nottingham	3	33	0	2	54	0	
61		E07000193	East Staffordshire	Derby	E07000193 Derby	4	28	1	10	34	0	
62		E07000194	Lichfield	Derby	E07000194 Derby	1	1	0	6	6	0	
63		X00000001	Redundant LA 1	Derby	X00000001 Derby	0	0	0	0	0	0	
64		X00000001	Redundant LA 1	Leicester	X00000001 Leicester	0	0	0	0	0	0	
65		X00000002	Redundant LA 2	Leicester	X00000002 Leicester	0	0	0	0	0	0	
66		X00000002	Redundant LA 2	Lincoln	X00000002 Lincoln	0	0	0	0	0	0	
67		X00000003	Redundant LA 3	Leicester	X00000003 Leicester	0	0	0	0	0	0	
68		X00000003	Redundant LA 3	Northampton	X00000003 Northampton	0	0	0	0	0	0	
69		X00000004	Redundant LA 4	Leicester	X00000004 Leicester	0	0	0	0	0	0	
70		X00000004	Redundant LA 4	Nottingham	X00000004 Nottingham	0	0	0	0	0	0	
71						136	1,374	9	306	1,839	0	3,664

4.2.2 Update other historic data

To help triangulate the outputs of the model with known 'actuals', the model also includes historic data for incident patients by modality and main provider and also for prevalent patients since 2007. This can be updated when the starting year is changed by overwriting existing data and adding latest year to sheet "HistoricIncident" and "HistoricPrevalent"

HistoricIncident Current version: v08 with pr: 484848484848

Explanatory notes:
This sheet compares the output to historic outputs, from the Renal Registry data, as well as the Richard Fluck data returns

Renal Registry

	2006 (RR)	2007 (RR)	2008 (RR)	2009 (RR)	2010 (RR)	2011 (RR)
Derby	35	40	37	35	30	30
Leicester	140	144	142	139	141	148
Nottingham	127	138	143	143	136	138
Total	402	422	422	417	407	416

Richard Fluck data return (NIJ Leicester and Nottingham are reversed in original RF data return)

Total number	2010	2011	2012
NIJ	36	34	33
NIJ	137	141	137
NIJ	129	128	126

Break-down by modality 2012

Modality	IC	AVF	HD	PD
NIJ	36	0	0	0
NIJ	69	14	21	17
NIJ	34	8	16	49

HistoricPrevalent Current version: v08 with pr: 25/04/2014 17:56

Explanatory notes:
This sheet compares the output to historic outputs, from the Renal Registry data, as well as the Richard Fluck data returns

Source: Richard Fluck data returns

	Dec-06			Dec-07			Dec-11			Dec-12		
	PD	HD-H	Dialysis (HD-H, HD-IC, PD)	PD	HD-H	Dialysis (HD-H, HD-IC, PD)	PD	HD-H	Dialysis (HD-H, HD-IC, PD)	PD	HD-H	Dialysis (HD-H, HD-IC, PD)
Leicester	62	21	480	59	20	417	54	18	414	59	28	349
Lincoln	43	0	219	33	0	238	31	0	238	44	0	225
Northampton	40	0	223	33	0	228	35	18	340	34	20	250
Peterborough	18	0	180	21	0	108	18	7	108	20	8	113
All Leicester	174	21	609	170	20	669	158	26	664	157	62	1,031
Derby	96	17	335	101	17	319	111	18	327	98	25	324
Nottingham	124	15	528	81	20	508	83	28	461	87	34	461
Total	379	53	1,792	362	57	1,786	362	86	1,812	332	121	1,829

4.3 Adding new sites (Developer mode)

4.3.1 Add new dialysis sites and get travel time data

How to add new sites

The model allows for one further site to be added (more may be added, but this would require replacing one of the existing pre-loaded scenarios). Enter developer mode

1. Hit CTRL + F to bring up the “find and replace” dialogue box. Click the ‘replace’ tab at the top. Replace “Future: redundant” with “Future: site name”. It is essential to write “Future: site name” and not just “Site name”, as the site name may be similar to an existing county, site, or hub, which may cause problems. Choose “Workbook” from the “Within” drop-down menu. Click “Replace All”.



2. Go to the ‘Network’ sheet, and enter the details of the new site in cells U8 to U15 (coloured as ‘input’ cells). All details are required, including which IP renal unit the new site would belong to, and the postcode. If the full address is not available or known, the postcode will suffice (see figure below)

	A	B	C	D	E
1			Network		
2					
3					
4					
5					
6					
7					
8			Region	East Midlands	
9			Main renal provider	Future: redundant	
10			Inpatient renal unit	Future: redundant	
11			Dialysis site (street name)	Future: redundant	
12			Dialysis site full name	Future: redundant	
13			Dialysis site postcode		
14			Dialysis site organisation		
15			Dialysis site full address		
16			Google Fusion place - dialysis site	gfy_202/A	
17			Google Fusion place - GP	ernail_green	
18			Random number (used to assign issues)		2

- Go to the TravelTimeMatrix sheet, and in column AT (coloured as 'input' cells), enter the

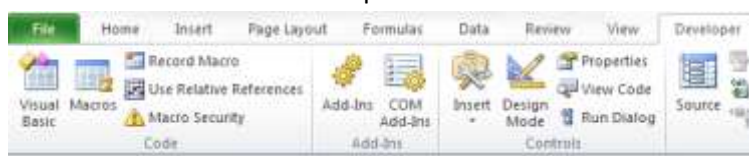
	AS	AT	AI	
East Midlands	East Midlands	East Midlands	East Midlands	East Midlands
Jarby			Leicester	UK
Jarby			Northampton	UK
Future, Ashby	Future, Leicestershire	Future, Leicestershire	Future, Leicestershire	Future, Leicestershire
Future, Ashby	Future, Leicestershire	Future, Leicestershire	Future, Leicestershire	Future, Leicestershire
SSS ICB	Future, Leicestershire	Future, Leicestershire	Future, Leicestershire	Future, Leicestershire
	0	0	0	0
	0	0	0	0
	0	0	0	0

same details.

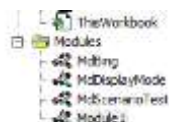
- The model includes a macro to obtain travel time data from Bing Maps. To use this, the user will need to register for a key (a string of letters and numbers) which must be inserted into the macro code. For instructions on how to do this, please see below. Once this has been done, travel time data may be obtained for the new site by navigating to cell AT19 and typing =GetTimeInMins(AT\$13, \$D19), and then dragging this formula down to cell AT959 (or the last row with a postcode in column D).
- Activate the new site by navigating to cell V13 on the 'Main' sheet; predicted patient numbers should appear in the table below.

How to add the Bing maps API key

- The model includes a macro to obtain travel time data from Bing Maps, but does not include a key, which the user must obtain directly from Microsoft at <https://www.microsoft.com/maps/choose-your-bing-maps-API.aspx>.
- Once the key has been obtained, this needs to be added to the Macro. To do this, enable the Developer ribbon (see Excel Help for instructions on how to do this), and click the "visual basic" icon. This will open the VBA editor.



- On the left-hand side of the window, there will be a series of objects, relating to each of the sheets in the model. Below these there will be a series of 'modules'. Double click



MdBing.

- Within this module, there are two macros, one, GetDistance, for obtaining the distance between two points (not used in the model), and another, GetTimeInMins, for obtaining the travel time (driving) between two postcodes. Within this there is a variable called apikey. Insert the Bing Maps API key between the speechmarks. Do not change any other

lines in the code.

```
Function GetTimeinMins(sPCode As String, sPOode As String) As Double

    'Define variable types
    Dim t As String
    Dim re As XMLHttpRequest

    'Set variable t to be Bing maps key
    apiKey = " "
    t = "http://dev.virtualearth.net/REST/V1/Routes/Driving?omnityp:0=" & sPCode & "&mp:1=" & sPOode & "&avoid=minimumizeTolls&du=mi&key=" & apiKey

    Set re = New XMLHttpRequest
    re.Open "get", t, False
    re.Send
    |
    |
    | Do:
    | DoEvents
    | Loop Until re.readyState = 4

    With re
        s = Split(.responseText, "<TravelDuration>")
    End With

    GetTimeinMins = Val(s(1)) / 60

End Function
```

5. Exit the Visual Basic Editor. There is no requirement to save the code.

4.3.2 Add new dialysis sites outside of the East Midlands, or change existing out of area dialysis sites

Turning 'on' and 'off' existing out-of-area providers

The switches for toggling out-of-area providers on and off are not on the 'main' sheet, as is the case for the East Midlands providers. To turn these on and off:

1. Enter developer mode
2. Navigate to cell AX16 on the 'TravelTimeMatrix' sheet, and change the relevant cell to '0' or '1' to turn the desired site off or on, respectively.

Adding new out-of-area dialysis sites

To add new providers, follow the same procedure as for adding East Midlands dialysis sites, with the exceptions that in the 'Network' sheet, a new column will need to be added between columns X and Y, and in the TravelTimeMatrix sheet, a new column will need to be added between columns AW and AX.

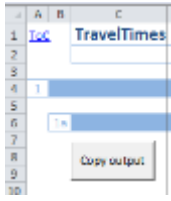
4.4 Producing maps from outputs (Developer mode)

4.4.1 Google Fusion maps

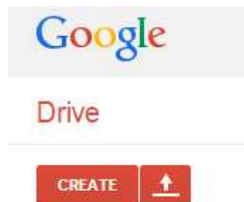
One of the strengths of the model is to be able to predict demand on a geographical basis. Outputs may be visualised through Google Fusion Tables, which allows for the user to generate maps demonstrating catchments.

In order to generate maps, the user will need an account on Google Drive. This may be obtained free at <http://drive.google.com/>.

1. Enter developer mode within the model
2. Go to the TravelTimes sheet and click 'Copy output':



3. Open a new workbook, and paste values into this document. Save this file.
4. Log in to Google Drive.
5. Click *Create >> Fusion Table (experimental)*



6. Click *Choose File* >> navigate to the file >> click *Next*
7. Ensure the field “full address” is marked as a location
8. Add map by clicking + >> *Add map*
9. Click *Map1* >> *Change Map*
10. From the *Location* drop-down menu on the left-hand side, choose “Practice full address”
11. Click *Change Feature Styles*
12. Click *Column* >> select icon type – this allows the user to change what is being plotted; the options available are as follows:
 - a. Map icon (coloured by NEAREST INPATIENT RENAL UNIT)
 - b. Map icon (coloured by travel time to NEAREST INPATIENT RENAL UNIT)
 - c. Map icon (coloured by nearest SAME PROVIDER dialysis site)
 - d. Map icon coloured by travel time to nearest SAME-PROVIDER dialysis site - travel option 1)
 - e. Map icon (coloured by NEAREST dialysis site)
 - f. Map icon (coloured by travel time to NEAREST dialysis site - travel option 2)
 - g. Map icon (coloured by NEXT NEAREST dialysis site)
 - h. Map icon (coloured by travel time to NEXT NEAREST dialysis unit)
13. In order to generate images of the maps, the user may take a snapshot of the map by using the Windows snipping tool, and pasting the resulting image into a document.

4.5 Other options in developer mode

4.5.1 Change population on which to base flows

The flows for both incident (local authority to inpatient renal unit) and haemodialysis patients (local authority to dialysis site), can be based on either the GP list sizes, or the stage 3-5 CKD population for each catchment. The default option is to base flows on the CKD stage 3-5 registered list 2013, as this will reflect demand more accurately (using CKD prevalence as a proxy for renal patient numbers).

4.5.1.1 For incident patients

Incident patients flow to their nearest inpatient renal unit for take-on, and therefore have the take-on probabilities of this unit applied to them.

- Go to the sheet **FlowsIncident**
- Change cell D15 (should look like the cell below) to either 1 or 2
 - 1 – default - this bases the flows on the CKD 3-5 registered list 2013
 - 2 – this bases the flows on the registered GP list size 2013



4.5.1.2 For haemodialysis patients

The flows from each pseudo-local authority to each dialysis site can be based on either the GP list sizes, or the stage 3-5 CKD population for each catchment. The default option is to base flows on the CKD stage 3-5 registered list 2013. In order to change this:

- Go to the sheet **FlowsPLA**
- Change cell D12 to either 1 or 2
 - 1 – default - this bases the flows on the CKD 3-5 registered list 2013
 - 2 – this bases the flows on the registered GP list size 2013



4.5.2 Change which sheets are hidden in Presentation Mode

In presentation mode, only the main input and output sheets are visible; however, in developer modes, all sheets are visible.

1. Enter developer mode
2. Navigate to the sheet **Sheet_Hiding**
3. Find the relevant sheet in column C, and change the corresponding cell in column D to the desired value: 'TRUE' for hidden in presentation model, 'FALSE' for always visible.

The user should remember to add new sheet names to this table, otherwise they will appear in both presentation and developer mode.

5 Additional information

5.1 Limitations

5.1.1 Main renal providers cannot be changed without updating the list of pseudo-local authorities

The pseudo-local authorities are defined by the main renal provider catchments, and therefore moving the main renal providers is not possible without updating the list of pseudo-local authorities. The details of the main renal providers can be changed in the same way as one would change the details of any dialysis site, but if the location were changed, the flow matrix would be incorrect. In order to change the structure of the network, a new list of pseudo-local authorities would need to be generated, based on the correct new flows, and this list would need to be updated in every calculation sheet. The instructions for this are beyond the scope of this user guide, and require further support from 2020 Delivery.

5.1.2 Pseudo-local authority population over-state at peripheries of region

Local authorities are split into pseudo-local authorities, based on which main renal provider patients are expected to flow to based on travel times. However, at the periphery of the region, some PLAs flow entirely within the region, whereas in reality, there may be some flow out of area. This causes there to be a slight over-estimation of the population in these areas.

5.1.3 Take-on rates and transition probabilities cannot be changed at level of inpatient renal unit (i.e., Northampton, Lincoln)

The take-on rates, and transition cannot be changed at the level of inpatient renal unit, only at the level of main renal provider. This is because there is too much variation between the theoretical patient flows and the actual flows within the Leicester sub-network, which would require too many manual over-rides in order for the patient numbers to accurately reflect the actuals. In addition, the transition probabilities were only supplied by Renal Registry at Main Provider level.

5.2 Data sources used

Inputs	Source	Issues with inputs
GP practices	2013 QOF database (list sizes used for flows) <ul style="list-style-type: none"> List size CKD list size Geographical details 	None
Travel Times	Bing Maps (GP practice post code to satellite / renal inpatient units)	Two local authorities have ‘unexpected’ flows but generally catchments are within 5% or better
Population	ONS population estimates used for incidence <ul style="list-style-type: none"> ONS 2011 projections (for 2014 to 2021 figures) ONS 2010 projections (for 2021-22, 2022-23 growth rates) 	None
Incidence	<i>Towards a Best Practice Tariff</i> slide pack – Department of Health; Renal Registry report (2011)	Overall numbers are above average of last 7 years by more than 2 standard deviations – potential scaling down of incident rates required
Take-on rates	<ul style="list-style-type: none"> Estimated from 2013 Snapshot data provided 	<ul style="list-style-type: none"> Small numbers, particularly for certain age-modality groups
Transition probabilities	Renal Registry regional extract (Catherine Byrne)	No data on HD-H (haemodialysis at home): <ul style="list-style-type: none"> Probabilities from HD-H to other modalities are same as those from PD Probabilities to this modality also based on PD No information on ‘other’ modality – palliative care
Stock patients	<ul style="list-style-type: none"> 31st Oct 2013 Snap-shot data from providers 	‘Unexpected flows’ and small number of out of area flows
In centre HD flows	Modelled prevalent patients allocated to satellite sites based on travel time derived patient flows	Potential locations for future dialysis sites built into model

5.3 Glossary

Term	Description
PLA	Pseudo-local authorities
HD-H	Haemodialysis at home
HD-IC	Haemodialysis in centre
PD	Peritoneal dialysis
TP	Transplant
X	Death
O	‘Other’ modality – covers palliative care and gaps in provision
Main renal provider	Top-level provider: Derby, Leicester, Nottingham
Inpatient renal unit, or hub	Leicester, Lincoln, Northampton; used for take-on calculations
Dialysis site, or satellite	All other dialysis sites; each belongs to a hub
LA	Local authority
PLA	Pseudo-local authority (some local authorities’ flows are split between different hubs)

5.4 Further support

5.4.1 Changes to the model that require additional support

There are a small number of changes that may be made to the model that are complex, and beyond the scope of this user guide. These fall into two categories: refreshing the population data and changing the structure of the model.

- Refreshing the population data
 - Refresh ONS population data
 - Refresh GP practice details (such as list size, CKD registered population)
- Changing structure of model
 - Add or remove GP practices
 - Add new local authorities
 - Update list of pseudo-local authorities
 - Add new main renal providers ('hubs')
 - Add new inpatient renal units

5.5 Contact details

If these instructions do not answer your query, or you need to make the changes outlined in section 5.4.1, the team at 2020 Delivery will be able to assist.

- Quick queries may be answer via or email and phone calls to:
 - David Seymour: davidseymour@2020delivery.com (07768 463220)
 - Christopher Hadley christopherhadley@2020delivery.com (07595 062630)

If further assistance is required, a screen-sharing session or workshop may be organised; please contact David or Christopher in order to set this up.