



Terms of reference

A Review of Consultant-led Obstetrics in Stafford

Document filename: Terms of reference			
Directorate / programme	Midlands and East	Project	A review of Obstetric Led Maternity In Stafford
Project manager	Danielle Burnett	Status	Deputy Director of Nursing
Owner	Dr David Levy Wendy Saviour	Version	1.0
Author	Danielle Burnett	Version issue date	30/06/2016

Terms of reference

A Review of Consultant-led Obstetrics in Stafford

Revision history

Version	Date	Summary of changes
0.1	5 May 2016	Terms of Reference First Draft
0.2	9 May 2016	Terms of Reference Second Draft
0.3	10 May 2016	Terms of Reference Third Draft
0.4	16 May 2016	Terms of Reference Fourth Draft
1.0	30 June 2016	Terms of Reference Approved Version 1.0



Reviewers

This document must be reviewed by the following people:

Reviewer name	Title/responsibility	Date	Version

Approved by

This document must be approved by the following people:

Name	Signature	Title	Date	Version
Dr David Levy		Regional Medical Director – NHS England, Midlands and East	29/06/2016	1.0
Wendy Saviour		Director of Commissioning Operations – NHS England, North Midlands	29/06/2016	1.0

Related documents

Title	Owner	Location
The Office of the Trust Special Administrator of Mid Staffordshire NHS Foundation Trust Trust Special Administrators' Final Report	The Trust Special Administrators of Mid Staffordshire NHS Foundation Trust	<i>Presented to Parliament pursuant to s.65I of the National Health Service Act 2006</i> http://tsa-msft.org.uk/wp-content/uploads/2013/12/TSA-Final-report-Volume-One-FINAL.pdf
National Maternity Review BETTER BIRTHS: Improving outcomes of maternity services in England A Five Year Forward View for maternity care	NHS England	www.england.nhs.uk/ourwork/futurenhs/mat-review

Document control

The controlled copy of this document is maintained by NHS England. Any copies of this document held outside of that area, in whatever format (e.g. paper, email attachment), are considered to have passed out of control and should be checked for currency and validity.

Contents

- 1 Introduction 5
- 2 Responsibilities of Review Panel..... 6
- 3 Scope of the Review..... 7
- 4 Accountability..... 8
- 5 Membership of the Review Panel..... 8
- 6 Frequency of meetings 8
- 7 Standing Agenda 9
- 8 Secretariat & Support..... 9

1 Introduction

1.1 The Secretary of State for Health has requested NHS England to consider whether consultant-led obstetrics could be sustained clinically and financially at County Hospital (former Stafford Hospital) in a safe way in the future.

1.2 The initial Trust Special Administrator (TSA) of Mid Staffordshire Foundation Trust recommendation indicated that the obstetric service in Stafford should be decommissioned as soon as there is sufficient capacity established across the Local Health Economy

1.3 Following consultation, the TSA¹ varied this recommendation stating that:

1.3.1 The obstetric delivery service in Stafford should be decommissioned as soon as there is sufficient capacity established across the local health economy. A plan should be established, and overseen by local commissioners, to ensure this capacity is created as quickly as possible.

1.3.2 A Midwife Led Unit (MLU) should be established in Stafford to provide an opportunity for low risk births to be delivered locally. The MLU should be managed in a maternity network with other units/providers. However, this would need to be kept under review to ensure that the number of births is adequate to support the MLU's financial sustainability.

1.3.3 The current maternity service has been identified only as a short term Location Specific Services (LSS) by the local Clinical Commissioning Groups (CCGs). This means the CCGs will need to be satisfied that there is sufficient capacity in the local health economy before the obstetric service is decommissioned.

1.3.4 The plan should create the additional capacity in the local health economy to ensure there is still continuing patient choice across multiple providers. The obstetric delivery service in Stafford should be decommissioned as soon as there is sufficient capacity established across the local health economy. The TSAs are proposing that a

¹ <http://tsa-msft.org.uk/wp-content/uploads/2013/12/TSA-Final-report-Volume-One-FINAL.pdf>

plan should be established, and overseen by local commissioners, to ensure this capacity is created as quickly as possible.

- 1.4 NHS England committed to commission a review of consultant-led obstetric care in Stafford building upon the recommendations from the TSA and the National Maternity Review ensuring maternity services are safe and sustainable.
- 1.5 NHS England have indicated to all partners, that it was their intention to commission this review once the National Maternity Review undertaken by Baroness Cumberlege had reported.
- 1.6 Drawing on wide-ranging evidence, and in consultation with women and their families, as well as a wide range of stakeholders including NHS staff, the National Maternity Review published its findings in February 2016.
- 1.7 The National Maternity Review² recommended that providers and commissioners should come together in local maternity systems covering populations of 500,000 to 1.5 million, with all providers working to common agreed standards and protocols; Working across boundaries to provide and commission maternity services to support personalisation, safety and choice, with access to specialist care whenever needed.

2 Responsibilities of the Review Panel

- 2.1 NHS England Midlands & East will commission **a review to provide an overall recommendation as to whether consultant-led obstetrics could be sustained clinically and financially in a safe way at County Hospital (former Stafford Hospital) in the future.**
- 2.2 NHS England Midlands & East will establish a Review Panel.
- 2.3 The Panel will determine an overall recommendation as to whether consultant-led obstetric care can be recreated and sustained at County Hospital.
- 2.4 The Panel is responsible for the overall direction and management of the review.
- 2.5 The Panel will have a plan and a project manager who will coordinate the review.

² www.england.nhs.uk/ourwork/futurenhs/mat-review

3 Scope of the Review

3.1 The Panel to review and consider:

- The Trust Special Administrator Service Model & Recommendations
- Recommendations from the National Maternity Review

3.2 The Panel to consider and confirm:

3.2.1 The prospective number of births that would take place at County Hospital if the current service was supplemented by an obstetric service (to include actual birth rate, projected birth rate, patient choice, acuity of women and babies);

3.2.2 The additional medical obstetric and non-medical obstetric staff that would be required to re-introduce an obstetric service at County Hospital, taking into account the need to meet any relevant national standards on staffing cover;

3.2.3 Any extension that would be required to paediatric and anaesthetic/critical care services currently provided at County Hospital in order to re-introduce an obstetric service. This should include quantifying any additional medical and non-medical staff that would be required;

3.2.4 The Panel's view on whether and how these additional staff could be recruited including through a rotation with Stoke;

3.2.5 The cost required to re-introduce a consultant-led obstetric service, including the effect of additional staffing requirements described in 3.2.2 and 3.2.3. This should include a sensitivity analysis around projected numbers of births and whether or not the provider could deliver the service within tariff; and

3.2.6 Any other issues the Panel feel are relevant.

3.3 The Review period will commence 4 July 2016 and conclude 31 October 2016.

3.4 The Review Panel will be expected to conclude and submit recommendations to NHS England by 30 September 2016

3.5 NHS England will publish the recommendation(s).

4 Accountability

4.1 The Panel is accountable to Dr David Levy, NHS England Midlands & East Regional Medical Director (Review Sponsor) and Wendy Saviour, NHS England North Midlands, Director of Commissioning Operations

4.2 Progress Reports will be submitted to the Midlands & East Regional Management Team

5 Panel Membership

Panel Member	Organisation	Role
Dr Kara Dent	Royal Derby Hospital	Obstetrician (Co-Chair)
Jenny Bailey	University of Nottingham	Midwife (Co-Chair)
Dr Chris Elton	University Hospitals Leicester	Anaesthetist
Dr Jane Williams	Nottingham University Hospitals & East Midlands Maternity & Children Network	Network Clinical Director & Paediatrician
Nathalya Kennedy	Sands (Stillbirth and Neonatal Death Charity)	Lay Representative

6 Frequency of Meetings

6.1 The Review Panel will attend a panel briefing presented by the Review Sponsor.

6.2 There will be fortnightly teleconferences between NHS England & the Co-Chairs of the Review Panel. This will be led by Dr David Levy (Review Sponsor).

6.3 The Review Panel will attend a two-day site visit.

7 Secretariat & Support

7.1 NHS England North Midlands will provide secretariat and project support

7.2 NHS England Communications and Engagement Team to support the review



3 - 31 May 2016

- Review Panel Identified & Confirmed including Chair
- Project Lead/Officer Identified & Confirmed
- Review Terms of Reference Approved
- Stakeholder List Collated

June 2016

- Panel Briefing (30th June)
- Data Pack Collation

4 July 2016 - 31 August 2016

- Review to commence 4 July 2016
- Review TSA & National Maternity Review Recommendations
- Evaluate Potential Models/Options

September 2016

- 2 Day Visit (date tbc): Review Facilities; Stakeholder Engagement; Public Engagement: Listening exercise
- 30 September 2016 Final Report submission to NHS England for approval

31 October 2016

- Review Concluded