

Cambridgeshire & Peterborough Integrated Care System: Overview

Thank you for your interest in the post of Chair of the new Integrated Care System (ICS) for Cambridgeshire and Peterborough, once it takes its statutory form in April 2022. We are at an important juncture, the steps we take in the next few years will shape the provision of health and care and the general health of our population for years to come.

The picture of Cambridgeshire varies from person to person. For some it is the experience of multi-occupation housing, English as a foreign or unspoken language and low wages all with their attendant health outcomes. Such, for example, is the Gladstone area in Peterborough. For others, it might be the villages, smallholdings and towns of the Fens, a long way from other places and only accessible via linear roads such as Wisbech. Or it might be of South Cambridgeshire, with a generally higher income population surrounding the internationally famous city of Cambridge. But the latter city isn't only one of punts and historic buildings but itself holds some of the widest disparities in health.

In many ways we are a relatively simple system, a population just under a million, a single CCG from which to inherit commissioning responsibilities, social care local authorities which have a history of working together, a single Director of Public Health across the area. And from a challenged health system a few years ago, we have worked hard to develop the good and trusting relationships and a clear vision for how integrated structures would work. Our experience of the pandemic has strengthened our resolve and creates a great platform on which to continue the transforming momentum whilst showing the strength of systems to be accountable for great performance.

However, there are also challenges. Specific financial arrangements over the pandemic have not made us forget that there remains a real challenge to keep the system in financial balance and we can expect this to remain a major area of scrutiny. We have a strong workforce opportunity in which we build positively on our record to make health and social care an attractive option for the county's young people.

There are also some relatively unusual characteristics for our ICS, where the task is to optimise these for the local region. For example, the Cambridge Bio-Medical Campus is home to one of the world's largest centres of healthcare research and delivery. How we translate that into a truly integrated innovation research approach for the benefit of people across the region will be a major preoccupation. Very practical examples of that today are to be found in the plans for Regional Cancer and Children's Hospital provision, which have had government support. Being the home of some world-leading specialist centres means Cambridgeshire and Peterborough will always be held in high interest at national level, in specialist commissioning debates and in the sets of relationships with health providers across the region.

As an ICS we are seeking to tackle these health inequalities and maximise the opportunities created by the research and innovation work that takes place in our area. We are focused on:

- **Addressing health inequalities** - to ensure everyone in our local area has access to the same opportunities for a long and healthy life, by providing health and care services closer to home with more support for people to stay healthy as long as possible, keep their independent and make decisions about their own health and care.
- **Creating new opportunities to access support** – access for everyone to the information, support and treatments they need, using cutting edge digital and technology wherever appropriate.

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- **Shaping services** – giving local people the opportunity to shape health and wellbeing services that meet their individual needs now, and in the future.
- **Deliver world-class services** – taking cutting edge research that happens locally and turning it into world-class services for the benefit of local people, whilst using our resources wisely and living without our means.

Within this we have a robust approach towards the structure of integration. This encompasses a strong role at neighbourhood level as the basic unit of local integration, building on the Councils' Think Communities programme, a shared structure with the voluntary sector and the development of Primary Care Networks. Our Alliance approach, which recognises the difference between the north and south of the area, will adapt into Integrated Care Partnerships which will, amongst other things, convene the activity at the neighbourhood level. Above this will sit the NHS Integrated Board, overseeing the entire system.

Our ICS partnership comprises the following NHS and local councils alongside voluntary, community and social enterprise sector organisations:

- **Two upper tier local authorities:** Cambridgeshire County Council and Peterborough City Council
- **Five district councils:** Cambridge City Council, East Cambridgeshire District Council, South Cambridgeshire District Council, Fenland District Council, and Huntingdonshire District Council
- **Three hospital providers:** North West Anglia NHS Foundation Trust (NWA AngliaFT), Cambridge University Hospitals NHS Foundation Trust (CUH) and Royal Papworth Hospital NHS Foundation Trust (RPH)
- **Two community providers:** Cambridgeshire Community Services NHS Foundation Trust (CCS) and Cambridgeshire and Peterborough NHS Foundation Trust (CPFT – who also provide mental health services
- East of England Ambulance Service NHS Foundation Trust (EEAST)
- 85 GP practices
- Cambridgeshire Local Medical Committee
- Healthwatch Cambridgeshire and Peterborough
- The Cambridgeshire and Peterborough Health and Wellbeing Board
- **Other partners** including parish councils as well as voluntary, hospices, community and faith organisations

All partners are committed to taking responsibility for the coordination of services and planning of health and care in a way that improves population health and reduces inequalities between different groups.