



RightCare Where to Look data pack STP data (including CCG breakdown)

Devon STP

September 2019

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The RightCare programme

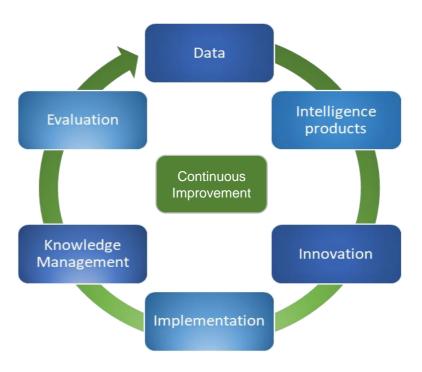
RightCare delivers on the NHS Long Term Plan commitment to reduce unwarranted variation. It highlights opportunities for system quality improvement for patients and provides resources that enable sustainable transformational change.

RightCare is a national programme of NHS England and NHS Improvement. It is structured around a regional operating model which allows for system support, based on local needs. By driving maximum impact at the point of delivery, key ambitions of the Long Term Plan are realised

The RightCare team has worked with systems on improvement programmes on many priority pathways, covering a wide range of conditions. They work locally with all systems to present a diagnosis of data and evidence across that population.

As most health conditions are linked to demographic factors such as deprivation and age, RightCare's methodology is based on systems comparisons to their closest peers and demographically similar geographies. This is to provide realistic comparisons, taking into account the need for healthcare of different populations. For example, deprived populations will have much higher rates of admissions and worse health outcomes for conditions such as Respiratory, CVD, Cancer, Diabetes, etc. By comparing 10 demographically similar systems, comparisons are fair and meaningful. For more information on the similar 10 methodology, please see page 6.





RightCare process diagram

A clinical perspective





"The RightCare Intelligence resources and the wider NHS RightCare approach place the NHS at the forefront of addressing unwarranted variation in care, improving patient outcomes and making our resources go as far as possible. RightCare has a bank of evidence regarding what works, what's replicable to share with systems and to scale up across the country. RightCare works in partnership with health systems to make improvements in patient outcomes by identifying opportunities and priorities, leading to improvements in spend.

"These Intelligence packs shine a light on what we are doing across the country, identifying areas of greatest opportunity. The RightCare approach uses a systematic methodology for quality improvement, led by clinicians, for the benefit of all. This amazing resource allows all health professionals, managers and their partner organisations to explore the information and use it to support local discussions to agree a starting point for change. In this way we can deliver the best possible care in the most effective way for our patients."

Professor Nick Harding, Senior Clinical Advisor, RightCare

Here are seven suggestions of things you could do next with your RightCare Where to Look pack:

- Discuss next steps with your local NHS Delivery
 Partner
- 2. Explore your pack and get to know your way around it the tables, charts and key summaries in your pack all help put your area's data into context.
- 3. See how you compare with your peers look at the data to see how you compare with the 10 CCG areas most like yours, not just your neighbouring CCGs.
- 4. Get everyone talking about the same things these packs are for the whole organisations to share across all professional groups and wider stakeholders, including providers.
- 5. Use the identified variation to stimulate improvement and challenge complacency use these variations to drive conversations about what and how change is initiated, agreed and prioritised for implementation.
- 6. Use the pack as a catalyst to design optimal care involve all stakeholders to talk about the 'fix and future' and work out what good looks like.
- 7. Identify who needs to be involved identify who needs to be informed, engaged or consulted for the best chance of successful change.

Understanding the data



The data in this pack includes headline opportunities, improvement opportunity tables and slides showing how systems differ from their peers. An STP opportunity is the sum of all the equivalent opportunities of the CCGs in that area. They do not include negative opportunities or those which are statistically insignificant.

This pack contains programme level indicators to show system level performance across the nine main programme areas that are presented by NHS RightCare. There are also charts to show how systems are performing in quality and outcomes indicators across these programmes, compared to the best or lowest five of their similar 10 CCGs. As well as these comparison charts, there are also grid charts demonstrating CCG performance along treatment pathways, designed to show opportunities for programme improvement on a wider scale. These pathways look across detection, primary care, condition management and outcomes to create a full picture of CCG performance in this treatment area.

The data is pulled together from a number of reliable data sets, including:

- Secondary User Services (SUS) data, National Clinical Data Repository
- NHS Business Services Authority, ePACT2 dashboard
- Quality and Outcomes Framework
- NHS Digital, Fingertips
- PROMs
- Audit
- · National charity organisations

New content

Several updates have been made to this pack since the previous publication to allow further detailed interpretation of the data presented:

- CCG opportunity charts: Previously in STP level packs, the data was not shown at CCG level at any point. In this pack, for each STP level opportunity chart there is a corresponding CCG level chart to show how opportunities are split across the CCGs within the STP.
- Outpatient and long stay patients: This pack contains long stay and outpatient attendances data which has not been presented previously. This allows an increased focus on primary care intervention.
- Quality and outcome charts: The opportunity table in previous Where to Look packs has now been replaced by programme specific outcomes charts, showing a more detailed overview of opportunities across the STP and its CCGs.
- New pathways: Includes pathways for heart failure, influenza and groin hernia.

Similar 10 methodology



As most health conditions are linked to demographic factors such as deprivation and age, RightCare compares systems to their closest demographically similar peers. This is to provide realistic comparisons, taking into account the need for healthcare of different populations. Deprived populations will have much higher rates of admissions and worse health outcomes for conditions such as respiratory, cardiovascular disease, cancer and diabetes. By comparing 10 demographically similar CCGs, ensures that comparisons are fair and meaningful.

For some CCGs the similar 10 has changed slightly for 2018/19 using new data, new sets of variables, a small methodology change and the reconfiguration of systems. Please see the table below for the variables and percentage weightings used in the similar 10.

Variable (year of data)	Percentage weighting		
Index of Multiple Deprivation (2015)	25%		
The total population registered with CCGs' practices (2018)	15%		
Percentage of population age 18 to 39 (2018)	10%		
Percentage of population age 65 to 84 (2018)	10%		
Percentage of population age 85+ (2018)	10%		
Percentage of population who live in Rural areas (2018)	15%		
Percentage of people who said they are White (non-British) (2016-18)	3%		
Percentage of people who said they are of Mixed ethnic origin (2016-18)	3%		
Percentage of people who said they are of Asian ethnic origin (2016-18)	3%		
Percentage of people who said they are of Black ethnic origin (2016-18)	3%		
Percentage of people who said they are of Arab or Other ethnic origin (2016-18)	3%		

Devon STP - Similar 10 CCG Groups



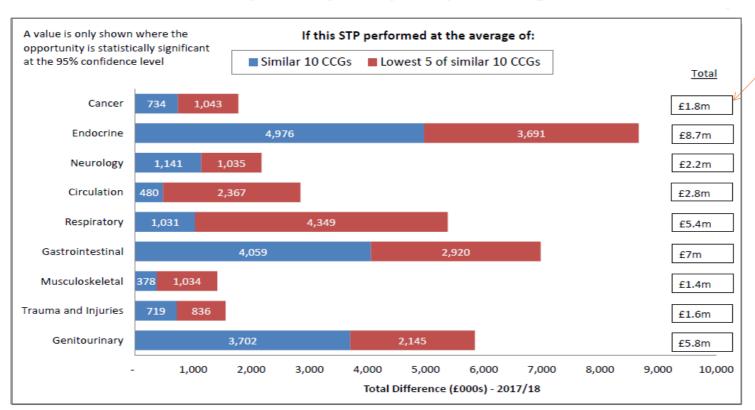
CCG within STP	Similar CCG 1	Similar CCG 2	Similar CCG 3	Similar CCG 4	Similar CCG 5	Similar CCG 6	Similar CCG 7	Similar CCG 8	Similar CCG 9	Similar CCG 10
NHS Northern, Eastern and Western Devon CCG	Dorset	Gloucestershire	Somerset	Kernow	Nene	Cambridgeshire and Peterborough	Bristol, North Somerset and South Gloucestershire	Wiltshire	Coastal West Sussex	lpswich and East Suffolk
NHS South Devon and Torbay CCG	South Kent Coast	Great Yarmouth and Waveney	Isle of Wight	Hastings and Rother	North Derbyshire	Fylde & Wyre	North East Essex	East Riding of Yorkshire	Eastbourne, Hailsham and Seaford	South Eastern Hampshire

The above table shows the Similar 10 CCGs for each of the CCGs within this STP, with Similar CCG 1 being the most similar to the original CCG.

Interpreting STP Opportunity Charts



How different are we on spend on primary care prescribing?



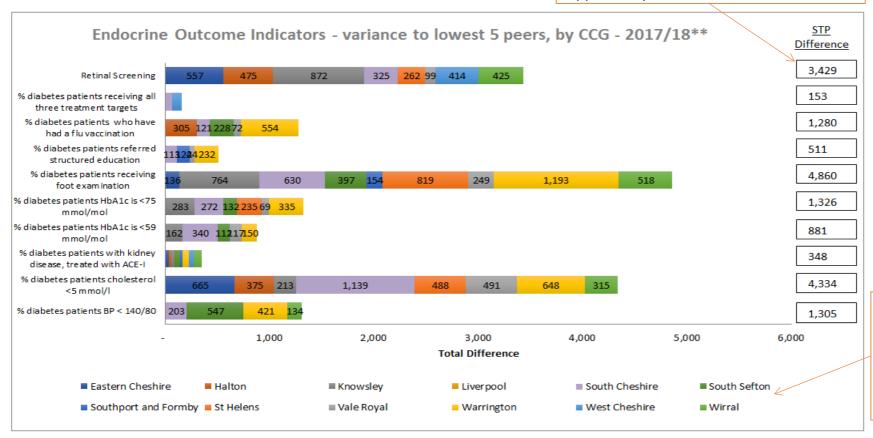
Total Statistically Significant STP Opportunity to Lowest or Best 5.

The STP Opportunity Chart above shows the total statistically significant opportunity for a range of indicators comparing each CCG in the STP to the average of its Similar 10 CCGs and the average of its Lowest or Best 5 CCGs in that indicator. The blue portion of the bar shows the cumulative opportunity for each of the CCGs in this STP compared to their Similar 10 CCGs in that programme. The red portion of the bar shows the additional opportunity for the STP if each CCG performed at the rate of the Lowest or Best 5 of their Similar 10 CCG. The white box at the end of the row then shows a summed total opportunity.

Interpreting the CCGs in STP Opportunity Charts



Total Statistically Significant STP Opportunity to Lowest or Best 5.

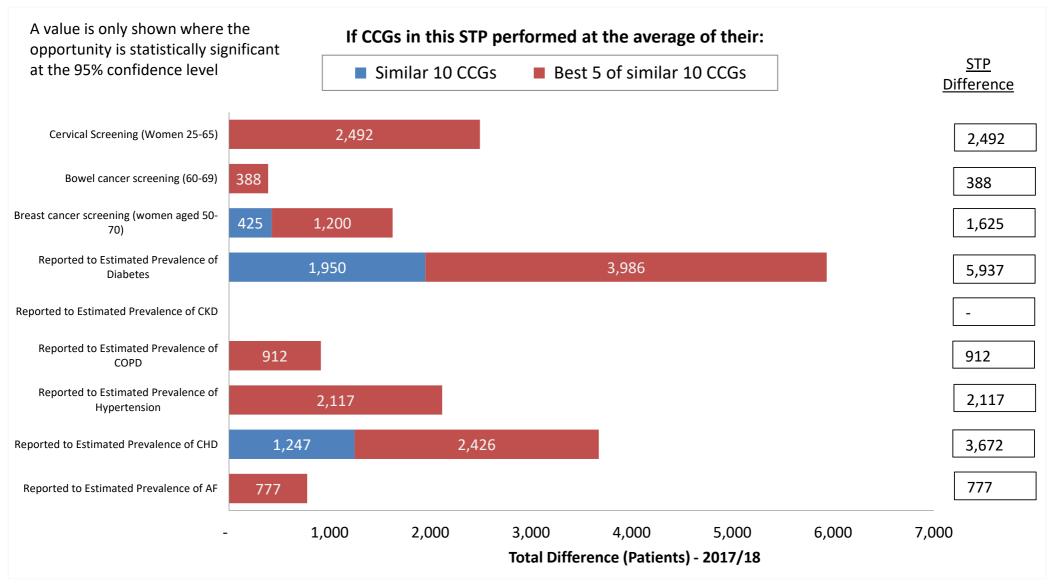


Key of CCGs: Read across the first row, then the second row, etc.

The CCGs in STP Opportunity Chart above shows the statistically significant opportunity for a range of indicators for each CCG within an STP, to the average of their Lowest or Best 5 CCGs in that indicator. Each different coloured section of the bar represents a different CCG within this STP and the opportunity that each CCG has to its lowest five is labelled on the bar. The white box at the end of the row then shows a summed total opportunity for the STP for that programme. Note that for some indicators with small opportunity values the data labels are removed for clarity, for example in the '% diabetes patients receiving all three treatment targets' indicator above. The full data for these values is available from your regional RightCare team or Delivery Partner.

How different are we on detection?

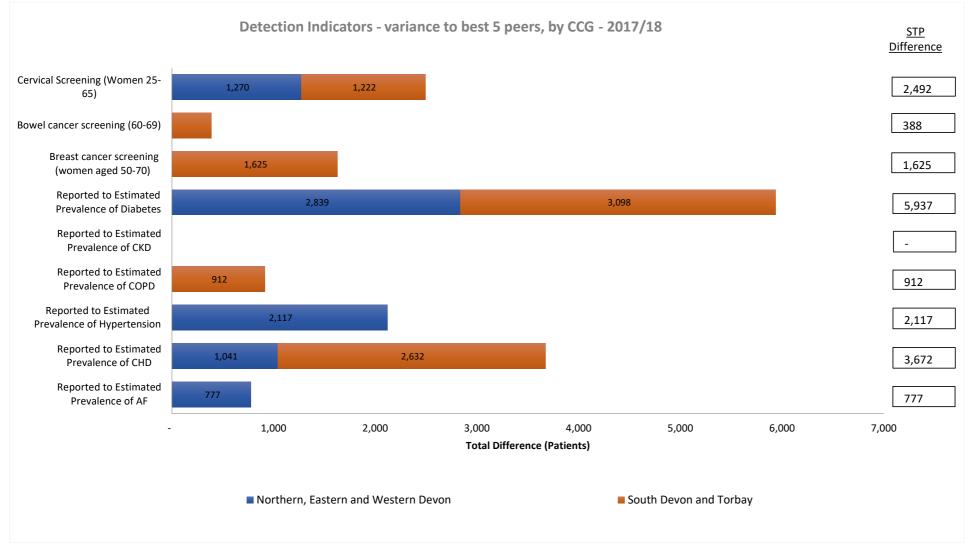




See Page 78 Annex for additional guidance on indicators

How different are we on detection?





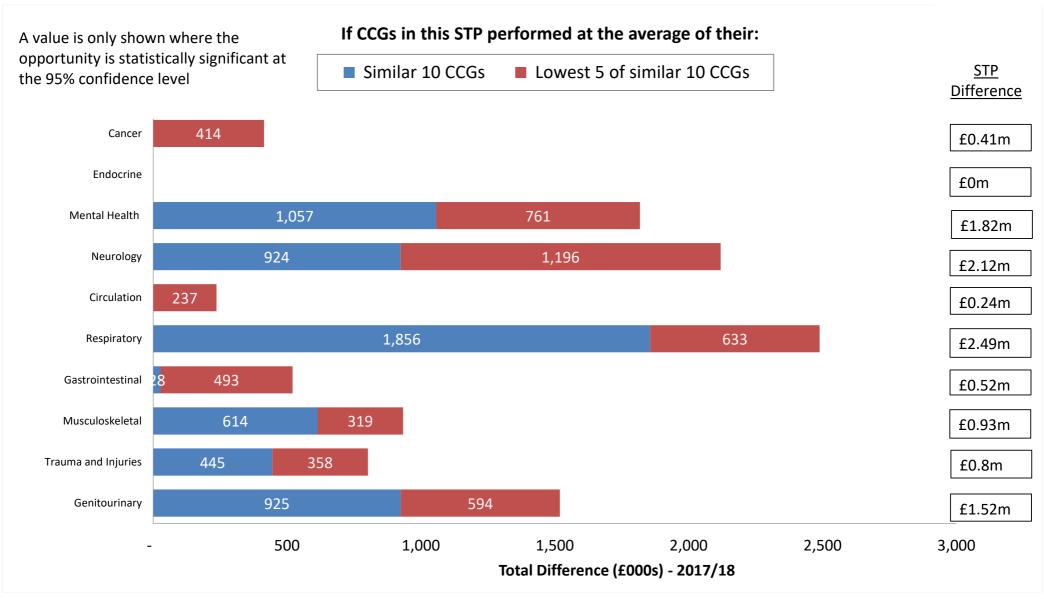
Please note that scale of opportunities will vary due to CCG size.

See Page 78 Annex for additional guidance on indicators

Source: Modelled prevalence estimates (PHE) compared to QOF recorded prevalence (NHS Digital) NHS Cancer Screening Programme, Public Health England (PHE), Fingertips Cancer Services

How different are we on spend on primary care prescribing?



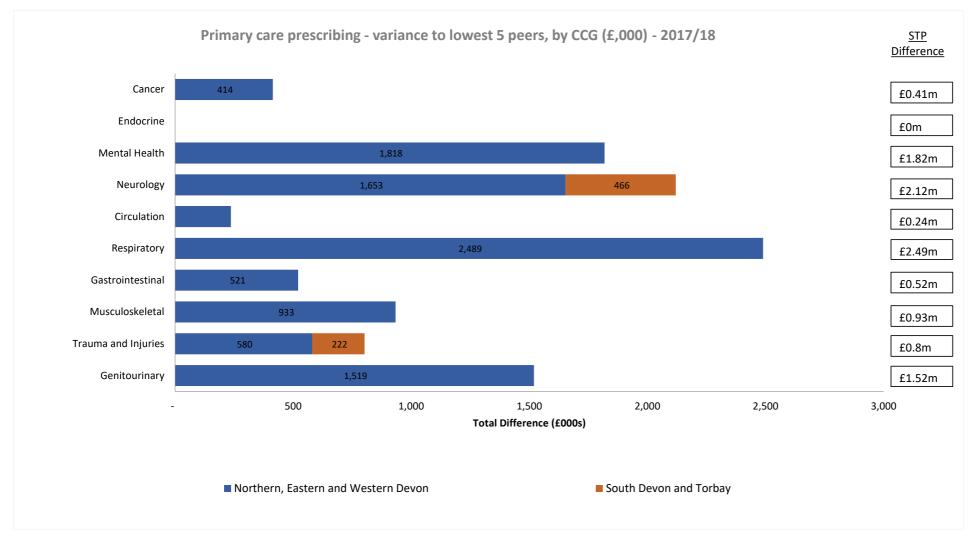


For the prescribing data above, each individual BNF chemical is mapped to a Programme Budget Category and aggregated to form a programme total. The indicators have been standardised using the unrounded ASTRO-PU weightings. Please note that Endocrine prescribing captures not just diabetes but all endocrine, metabolic and nutrition prescribing. A more detailed breakdown of these opportunities is available from regional analysts.

Source: Net Ingredient Cost data from ePACT, NHS Business Services Authority

How different are we on primary care prescribing spend?



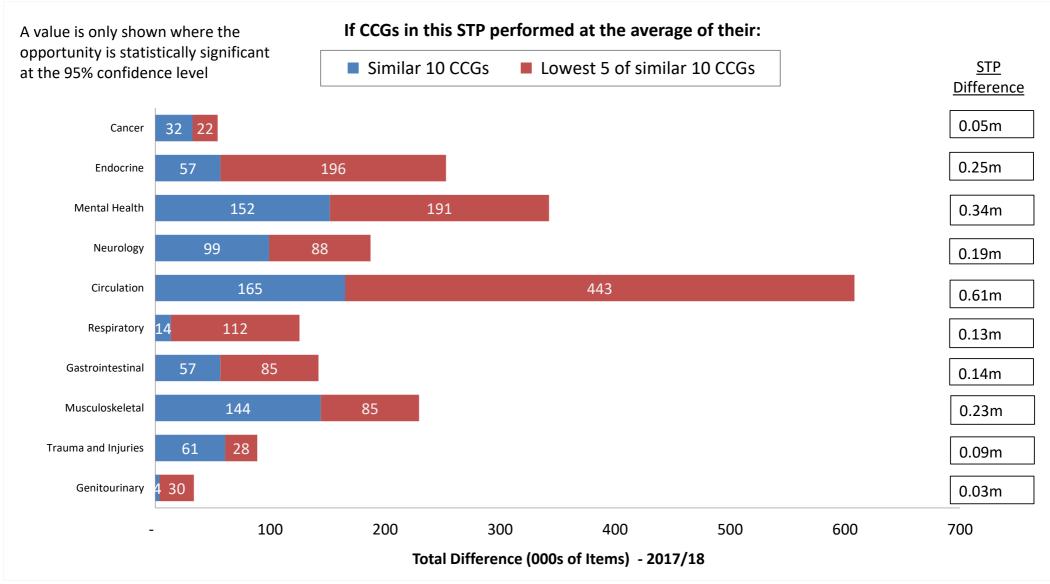


Please note that scale of opportunities will vary due to CCG size.

Please note that in certain instances the prescribing data will be influenced by factors such as shared care arrangements, direct procurement and prescribing that has been restricted to an acute setting. These factors will vary by CCG and therefore the quantified differences (calculated to "similar" CCGs) should be viewed within this context. Please speak to your medicines management team for further information on interpreting the prescribing data for your CCG, as some variation may in fact be warranted.

How different are we on primary care prescribing items?



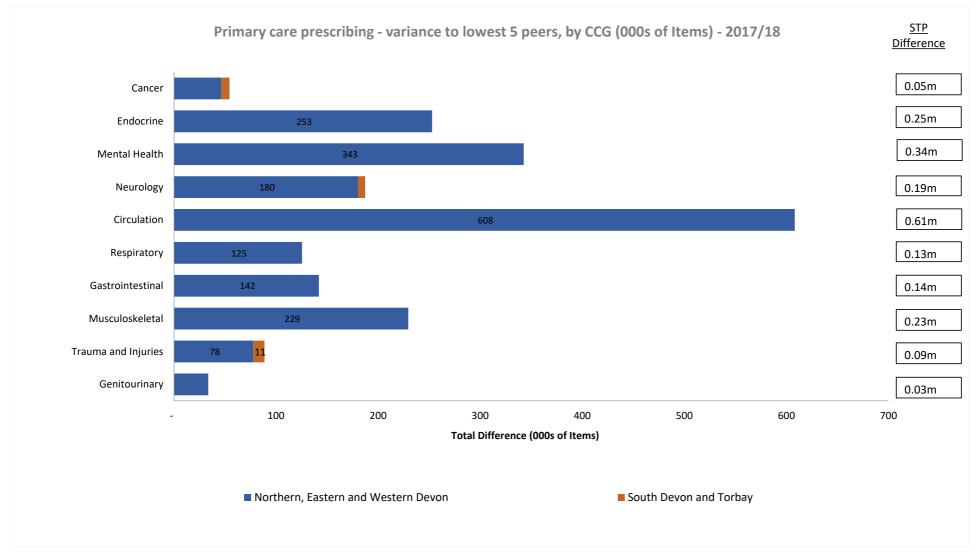


For the prescribing data above, each individual BNF chemical is mapped to a Programme Budget Category and aggregated to form a programme total. The indicators have been standardised using the unrounded ASTRO-PU weightings. Please note that Endocrine prescribing captures not just diabetes but all endocrine, metabolic and nutrition prescribing. A more detailed breakdown of these opportunities is available from regional analysts.

Source: Items data from ePACT, NHS Business Services Authority

How different are we on primary care prescribing items?



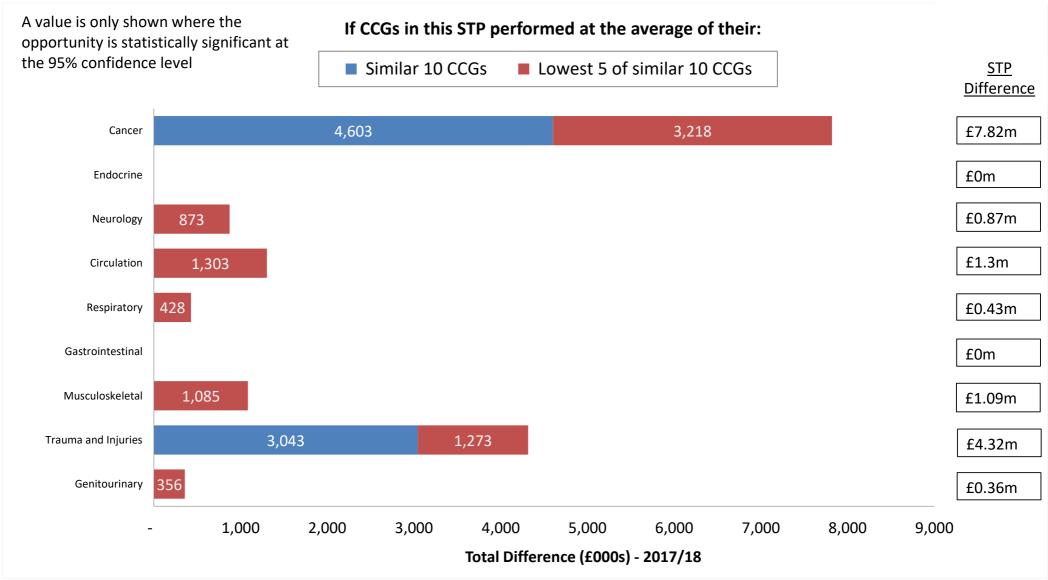


Please note that scale of opportunities will vary due to CCG size.

Please note that in certain instances the prescribing data will be influenced by factors such as shared care arrangements, direct procurement and prescribing that has been restricted to an acute setting. These factors will vary by CCG and therefore the quantified differences (calculated to "similar" CCGs) should be viewed within this context. Please speak to your medicines management team for further information on interpreting the prescribing data for your CCG, as some variation may in fact be warranted.

How different are we on spend on elective admissions?

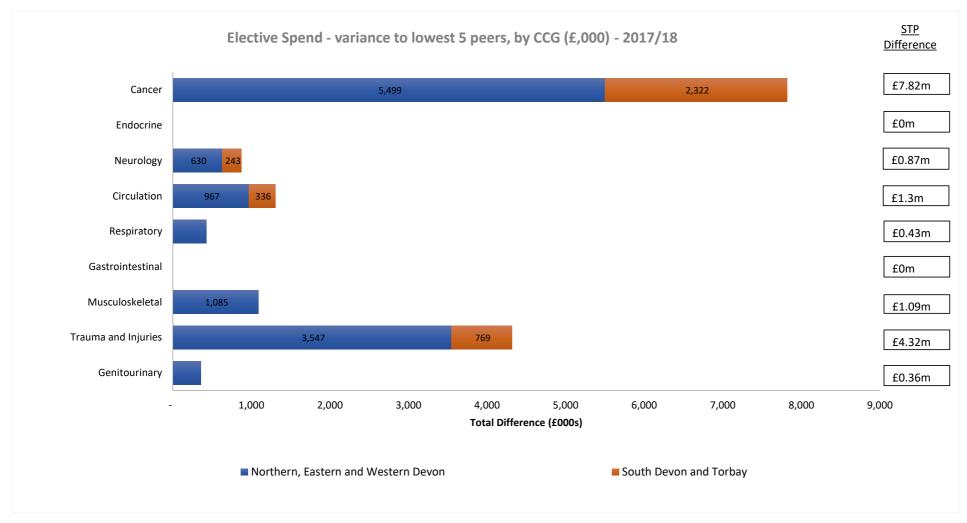




The calculations in this slide are based on admissions for any primary care diagnoses that fall under the listed conditions (based on Programme Budgeting classification). This only includes expenditure on admissions covered by the mandatory payment by results tariff and includes NHS England Direct Commissioning expenditure.

How different are we on elective spend?

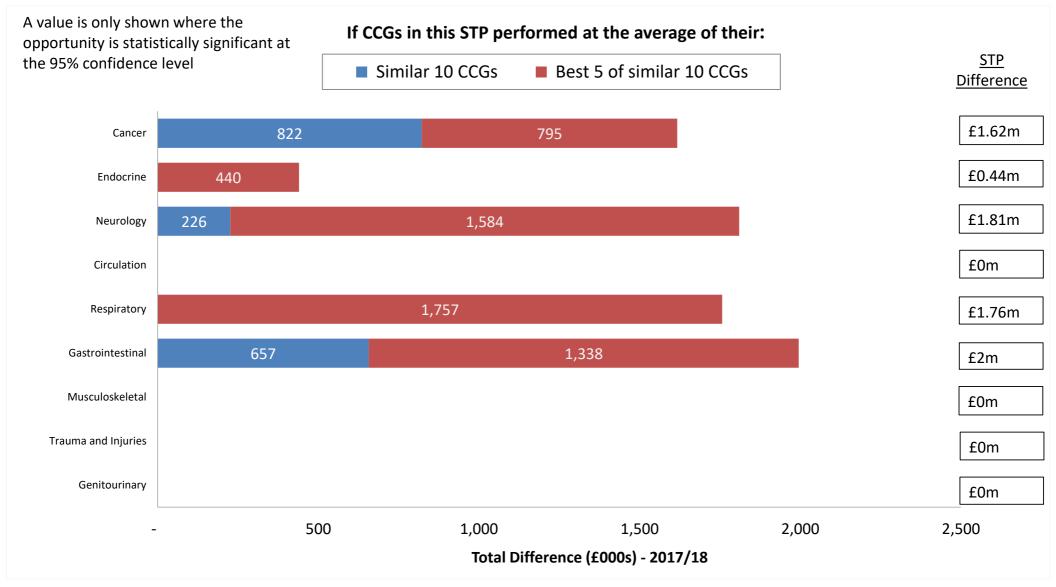




Please note that scale of opportunities will vary due to CCG size.

How different are we on spend on non-elective admissions?

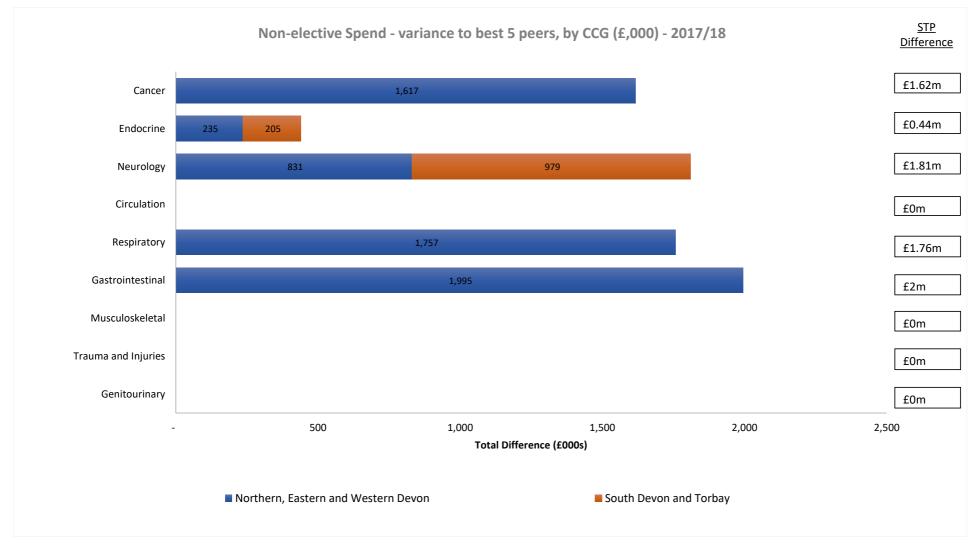




The calculations in this slide are based on admission for any primary care diagnoses that fall under the listed conditions (based on Programme Budgeting classifications). This only includes expenditure on admissions covered by the mandatory payment by results tariff and includes NHS England Direct Commissioning expenditure.

How different are we on non-elective spend?

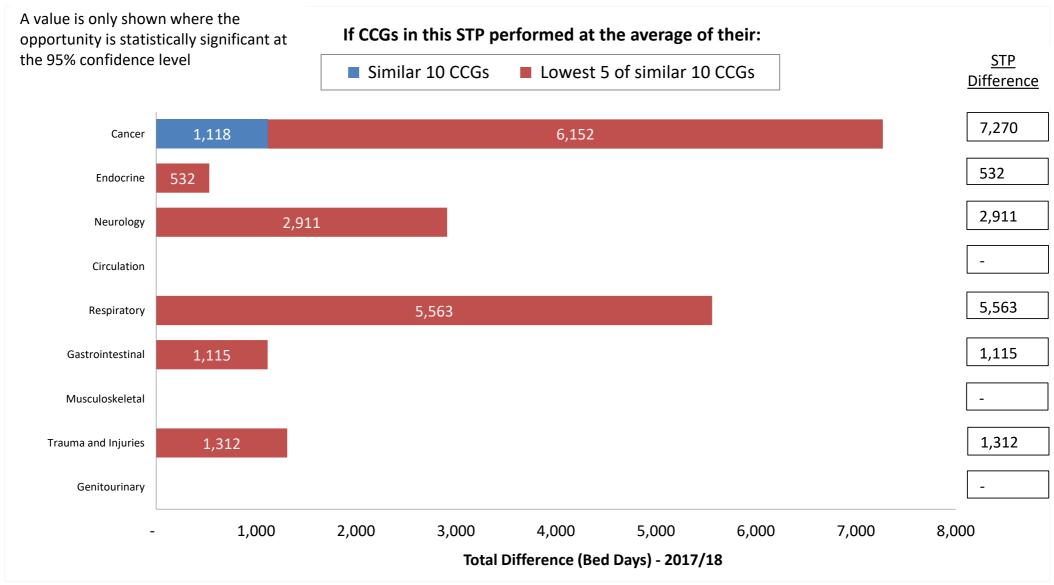




Please note that scale of opportunities will vary due to CCG size.

How different are we on bed days?

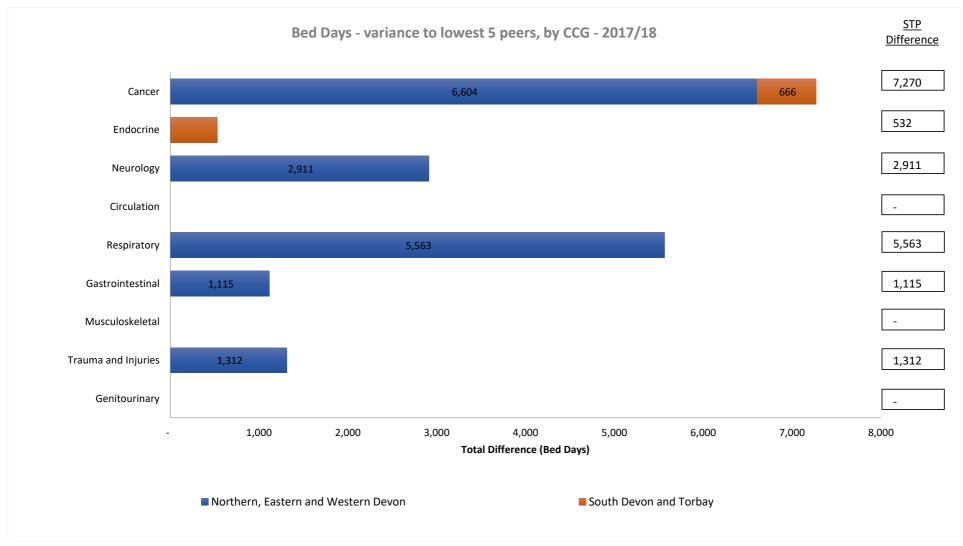




The calculations in this slide are based on admission for any primary care diagnoses that fall under the listed conditions (based on Programme Budgeting classifications which are in based on the World Health Orgaisation's International Classification of Diseases). These figures are a combination of elective and non-elective admissions.

How different are we on bed days?

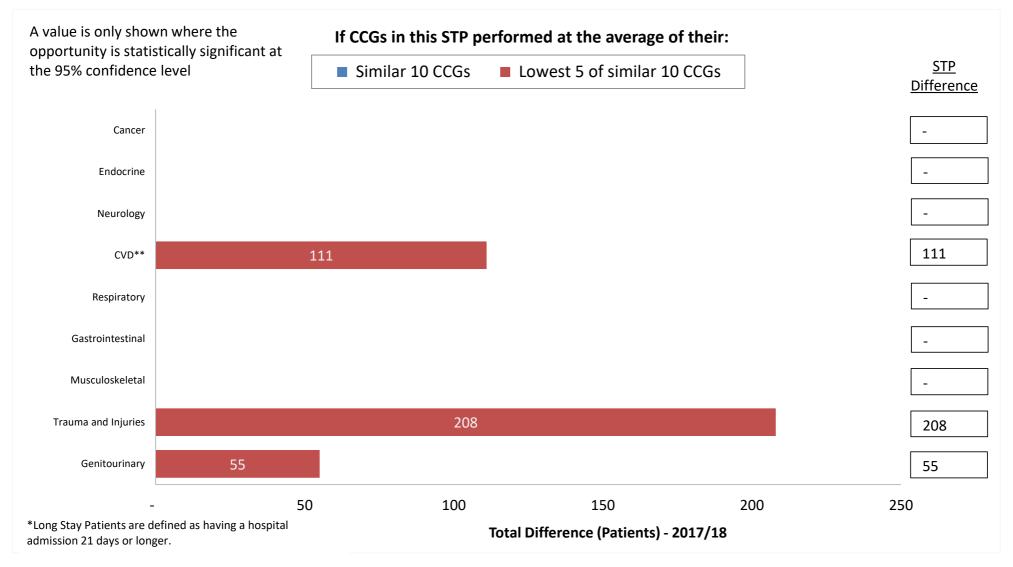




Please note that scale of opportunities will vary due to CCG size.

How different are we on long stay patients*?

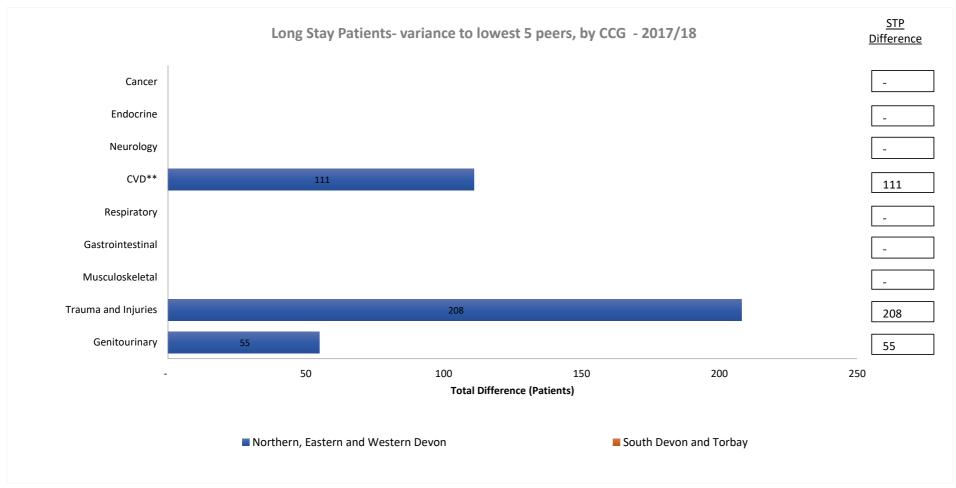




^{**}Please note the highlighted indicator is looking at CVD long stay patients, rather than just circulation. This captures patients across circulation, diabetes and renal.

How different are we on long stay patients*?





Please note that scale of opportunities will vary due to CCG size.

^{*}Long Stay Patients are defined as having a hospital admission 21 days or longer.

^{**}Please note the highlighted indicator is looking at CVD long stay patients, rather than just circulation. This captures patients across circulation, diabetes and renal.

SUS+ Outpatient Treatment Function Codes (TFC) CCG Activity

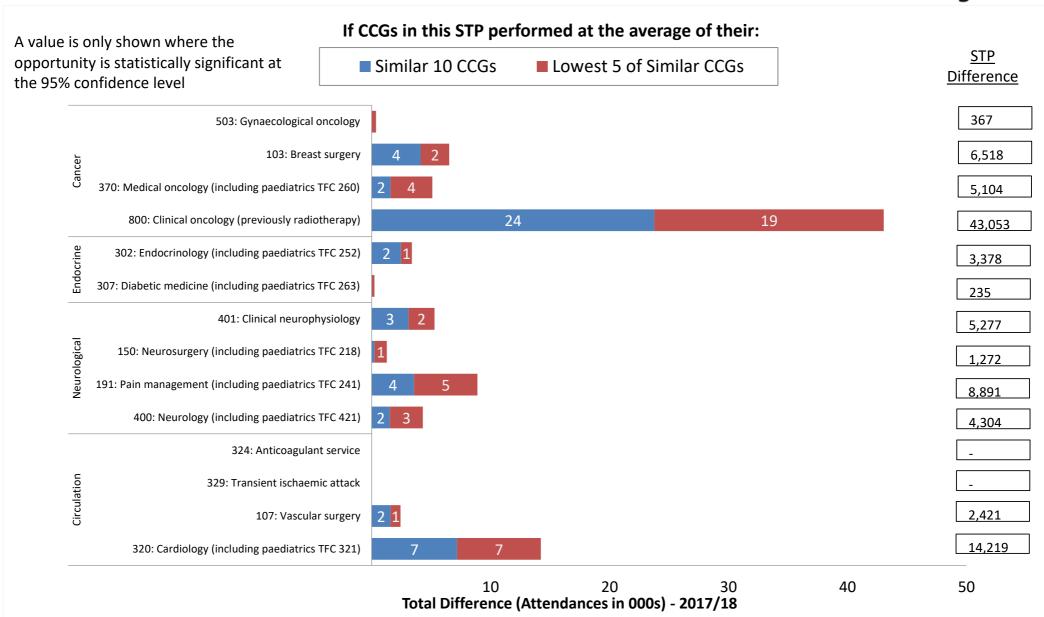


The following slides show SUS+ CCG outpatient activity for the outpatient Treatment Function Codes (TFC) of most relevance to this Programme Budgeting Category. Only those TFCs classed as 'specific acute' have been included, and only where there is sufficient activity nationally.

Indirectly age-sex standardised rates of **attended** outpatient appointments for that TFC are shown – this includes both attended new (first) and follow-up appointments. Potential opportunities are provided by comparing each CCG's rate to the average activity rates of its lowest 5 similar CCGs; as for primary care prescribing and elective inpatient admissions, local interpretation is required to determine whether higher or lower rates of outpatient appointments for the TFC are appropriate.

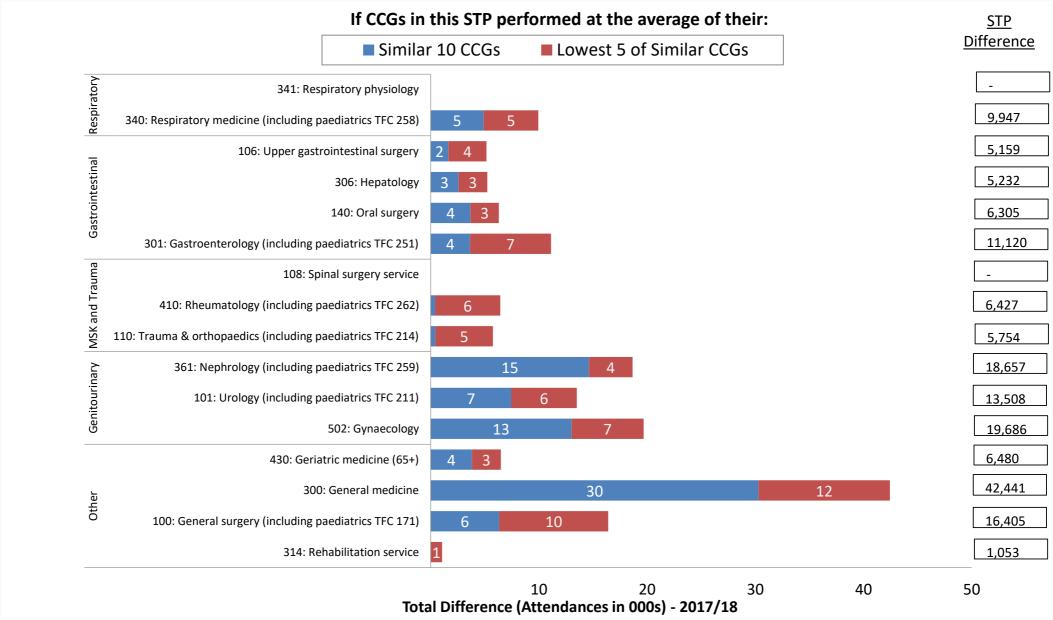
There is likely to be significant variation nationally in how attended appointments are allocated to TFCs, particularly to the general surgery and general medicine TFCs. These TFCs are included in the NHS RightCare Where to Look pack as they do not align with a specific programme.





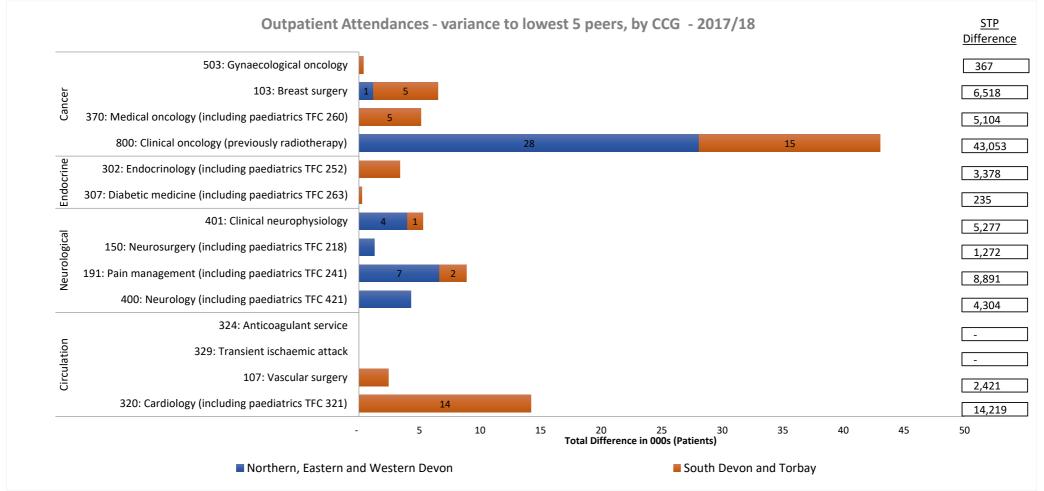
Please also note that indicators are shown in thousands on the chart, with full opportunities in the total STP difference cell.





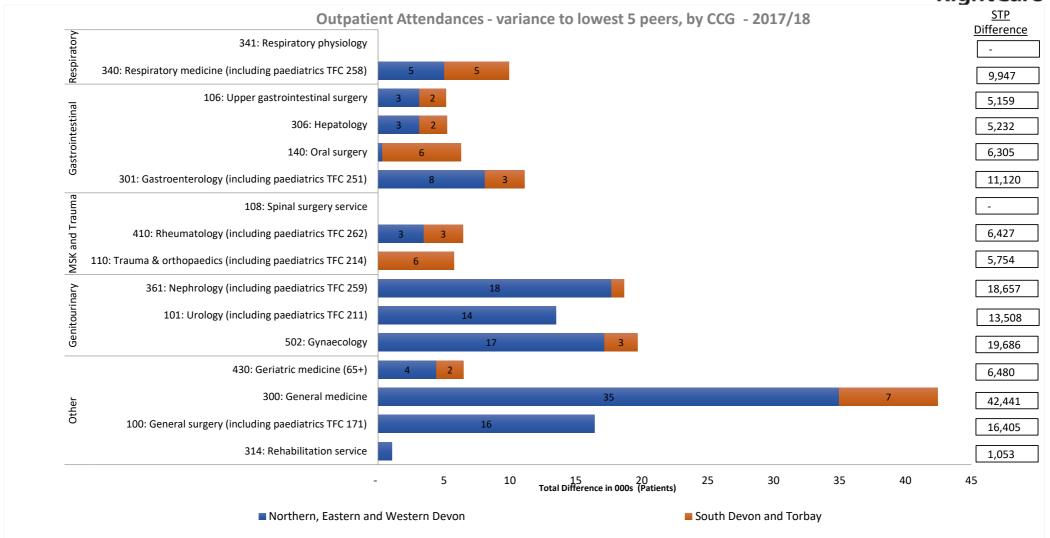
Please also note that indicators are shown in thousands on the chart, with full opportunities in the total STP difference cell.





Please note that scale of opportunities will vary due to CCG size. Please also note that indicators are shown in thousands on the chart, with full opportunities in the total STP difference cell.





Please note that scale of opportunities will vary due to CCG size. Please also note that indicators are shown in thousands on the chart, with full opportunities in the total STP difference cell.

Source: National Commissioning Data Repository – Hospital Admissions Databases, SUS SEM (Secondary Uses Services Standard Extract Mart)

Quality and Outcomes Opportunities



The following slides look at outcome indicators across programmes, both at cumulative STP level and opportunities within specific CCGs. These show how an STP is performing across outcomes built on comparing each of its CCGs to its Best 5 Similar CCGs.

Previously these quality and outcome opportunities were presented in the form of a cumulative STP opportunity table, but the following charts allow a more detailed breakdown of this data.

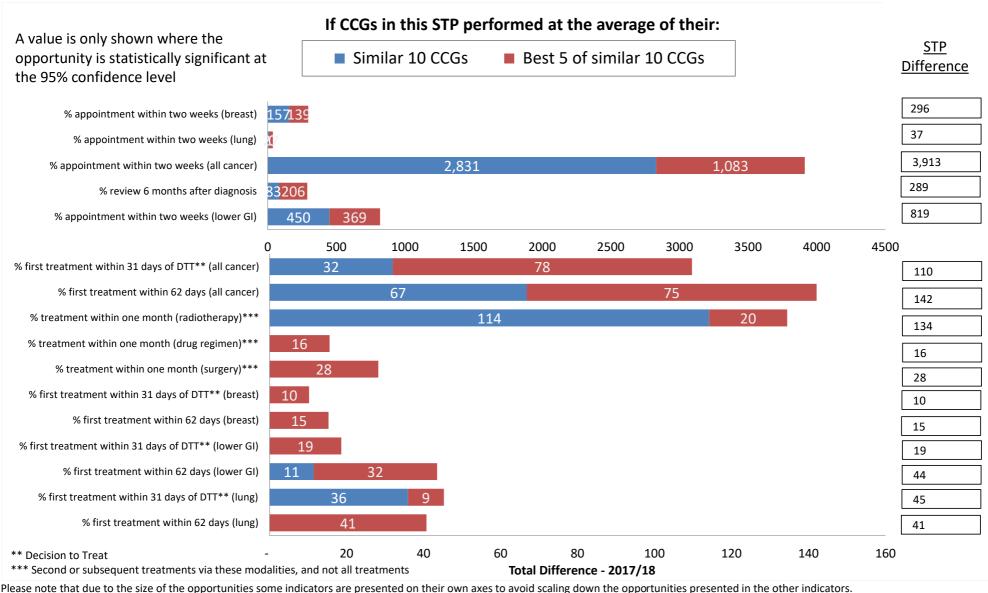
All data shown is from 2017/18, unless caveated otherwise where this data was not available. These indicators show opportunities in a range of units; for any given indicator the units will match those of the numerator, for example patients, referrals or admissions.

Mortality data

The mortality indicators included in this latest data pack were restricted due to the limited availability of accurate, up to date, CCG level mortality data. NHS RightCare and NHS England are currently in communication with other NHS agencies and the Office for National Statistics (ONS) to source the latest mortality data to populate our remaining mortality indicators. We intend to add these to the accompanying dataset when this data becomes available.

How different are we on cancer quality and outcome indicators?



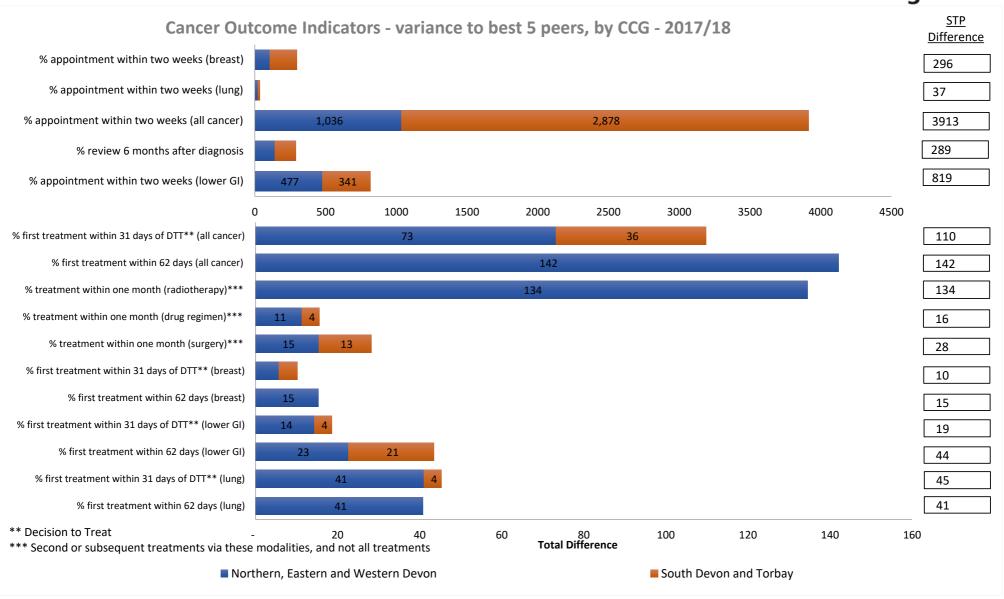


Sources: NHS England Cancer Waiting Times Database, PHE Fingertips Cancer Services, Quality and Outcomes Framework (QOF), NHS Digital

*See Page 78 Annex for additional guidance on indicators

How different are we on cancer quality and outcome indicators?



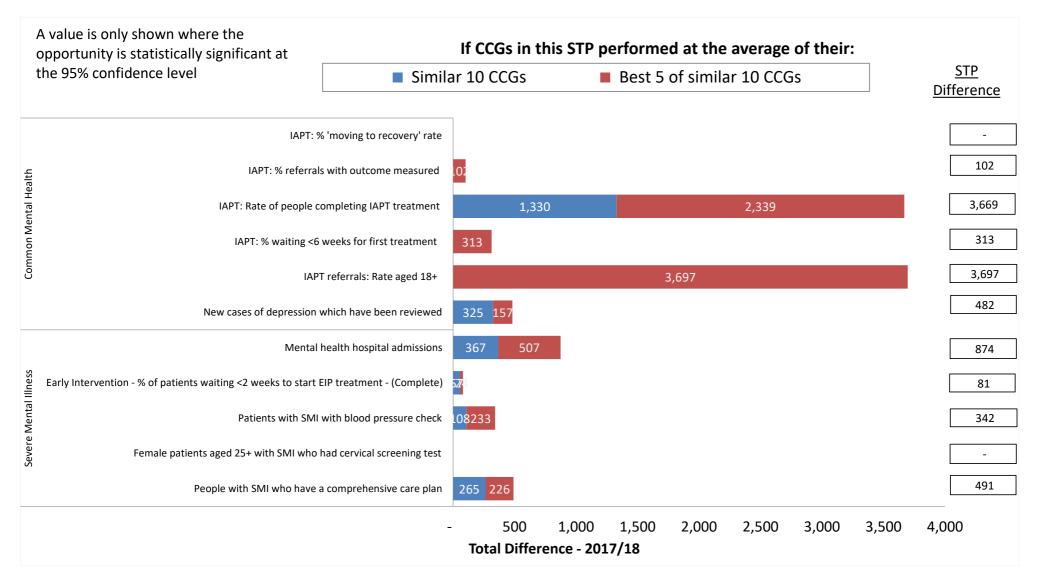


Please note that due to the size of the opportunities some indicators are presented on their own axes to avoid scaling down the opportunities presented in the other indicators. Please note that scale of opportunities will vary due to CCG size.

Sources: NHS England Cancer Waiting Times Database, PHE Fingertips Cancer Services, Quality and Outcomes Framework (QOF), NHS Digital

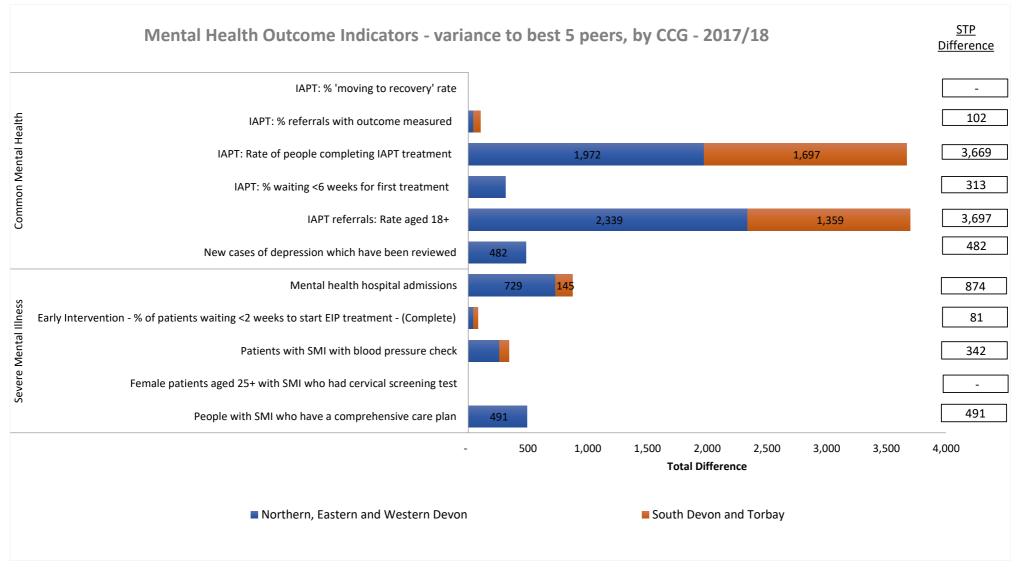
How different are we on mental health quality and outcome indicators?





How different are we on mental health quality and outcome indicators?



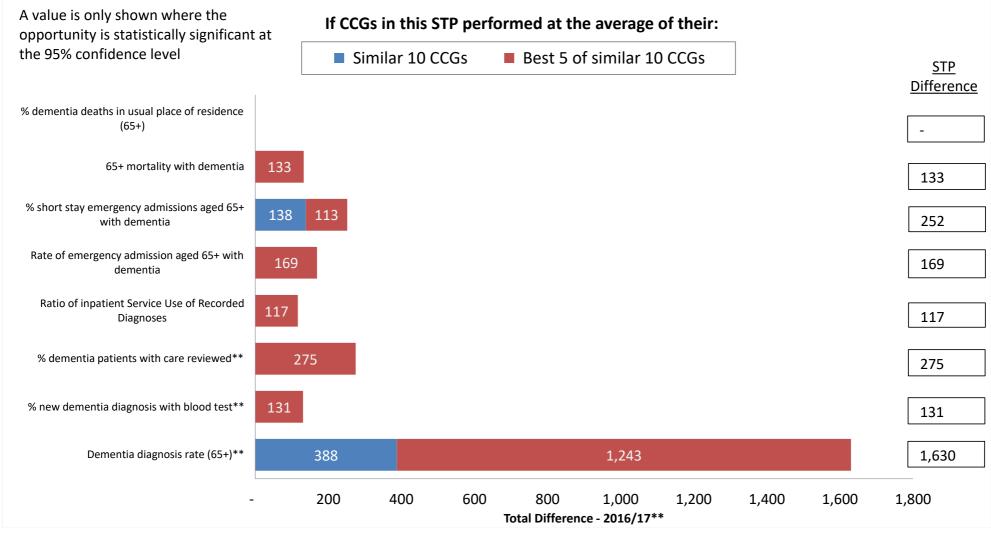


Please note that scale of opportunities will vary due to CCG size.

Source: Public Health England (PHE), Clinical Programmes and Patient Insight Analytical Unit

How different are we on dementia quality and outcome indicators?





Please note that scale of opportunities will vary due to CCG size.

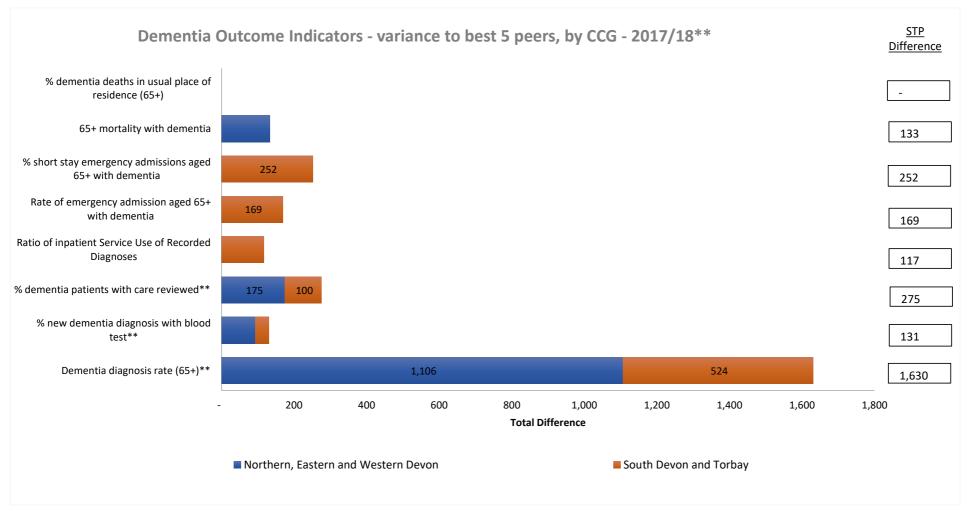
Sources: Quality and Outcomes Framework (QOF), NHS Digital

*See Page 78 Annex for additional guidance on indicators

^{**}All data from 2016/17 except 'Dementia diagnosis rate 65+' (Nov 2018), % new dementia diagnosis with blood test (2017/18) and % dementia patients with care reviewed (2017/18).

How different are we on dementia quality and outcome indicators?





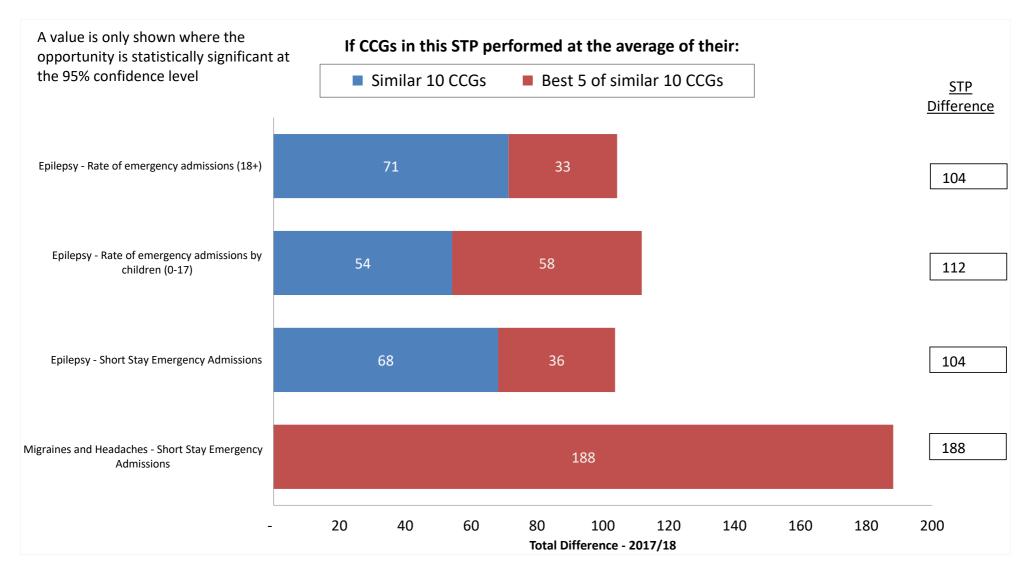
Please note that scale of opportunities will vary due to CCG size.

Sources: Quality and Outcomes Framework (QOF), NHS Digital

^{**}All data from 2016/17 except 'Dementia diagnosis rate 65+' (Nov 2018), % new dementia diagnosis with blood test (2017/18) and % dementia patients with care reviewed (2017/18).

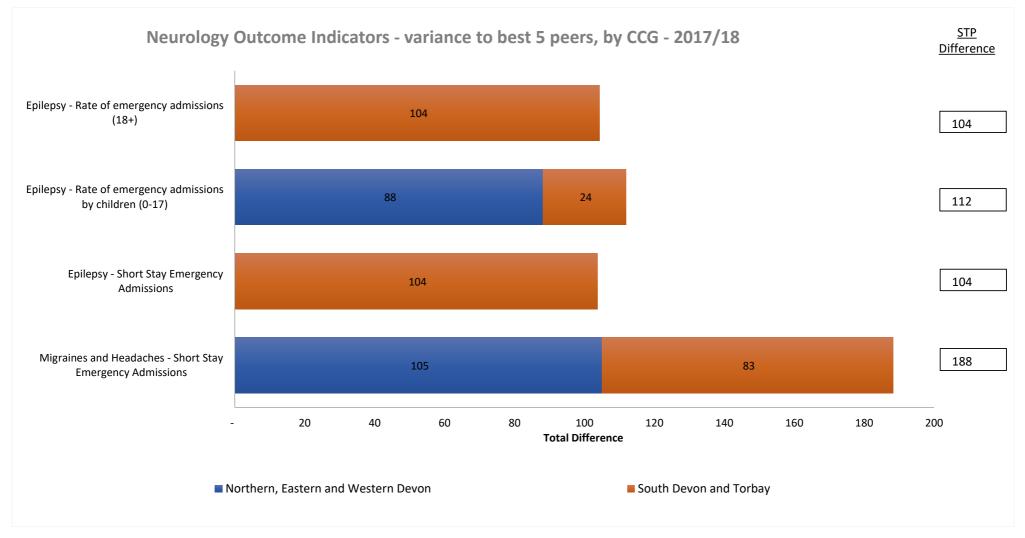
How different are we on neurology quality and outcome indicators?





How different are we on neurology quality and outcome indicators?

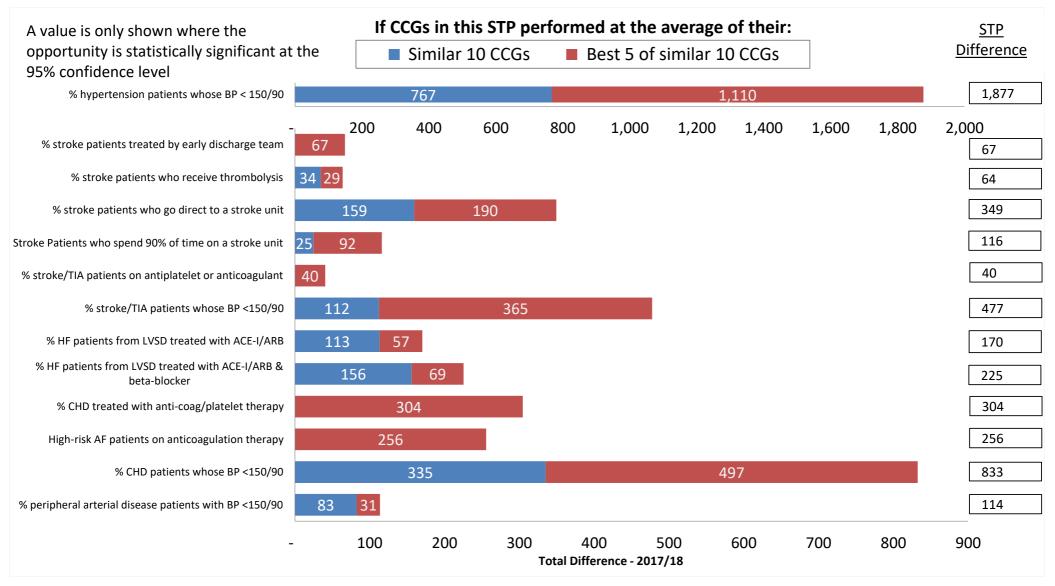




Please note that scale of opportunities will vary due to CCG size.

How different are we on circulation quality and outcome indicators?



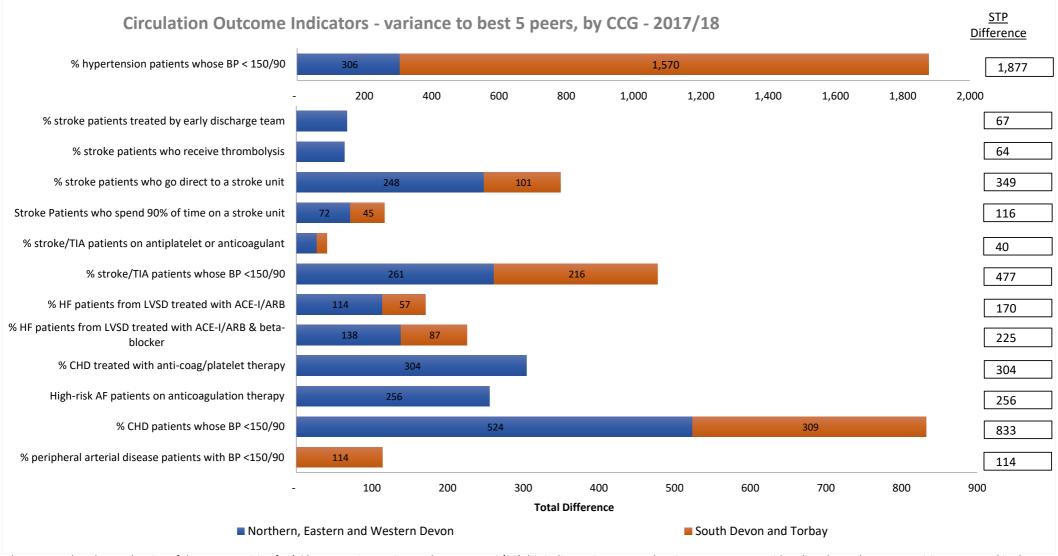


Please note that due to the size of the opportunities for '% hypertension patients whose BP <150/90' this indicator is presented on its own axes to avoid scaling down the opportunities presented in the other indicators.

Sources: CCG Outcomes Indicator Set (OIS), Royal College of Physicians Sentinel Stroke National Audit Programme SSNAP Key Indicators, Quality and Outcomes Framework (QOF), NHS Digital

How different are we on circulation quality and outcome indicators?





Please note that due to the size of the opportunities for '% hypertension patients whose BP <150/90' this indicator is presented on its own axes to avoid scaling down the opportunities presented in the other indicators.

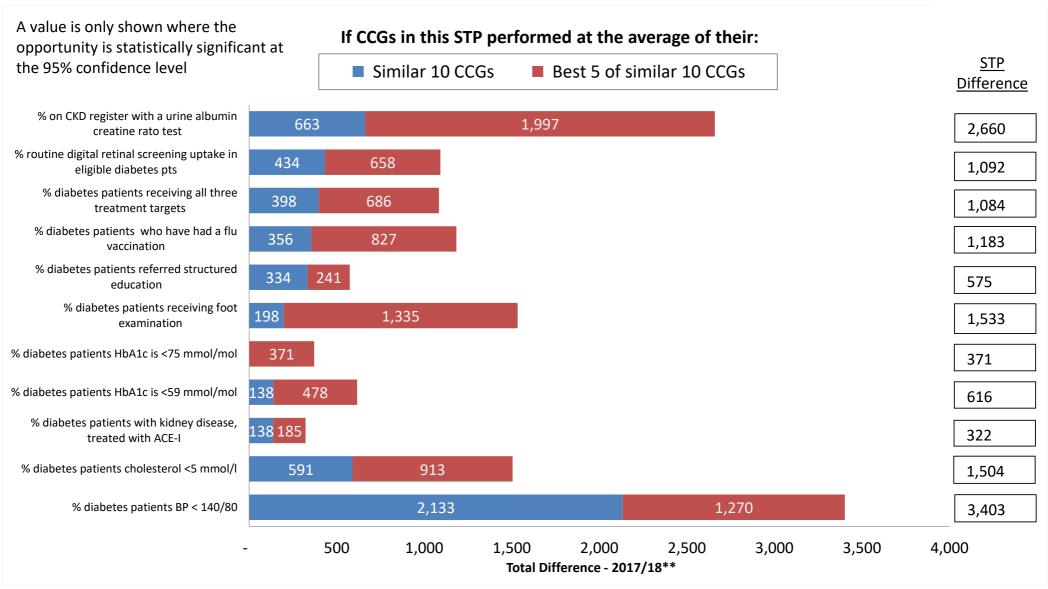
Please note that scale of opportunities will vary due to CCG size.

Sources: CCG Outcomes Indicator Set (OIS),

*See Page 78 Annex for additional guidance on indicators

How different are we on endocrine quality and outcome indicators?



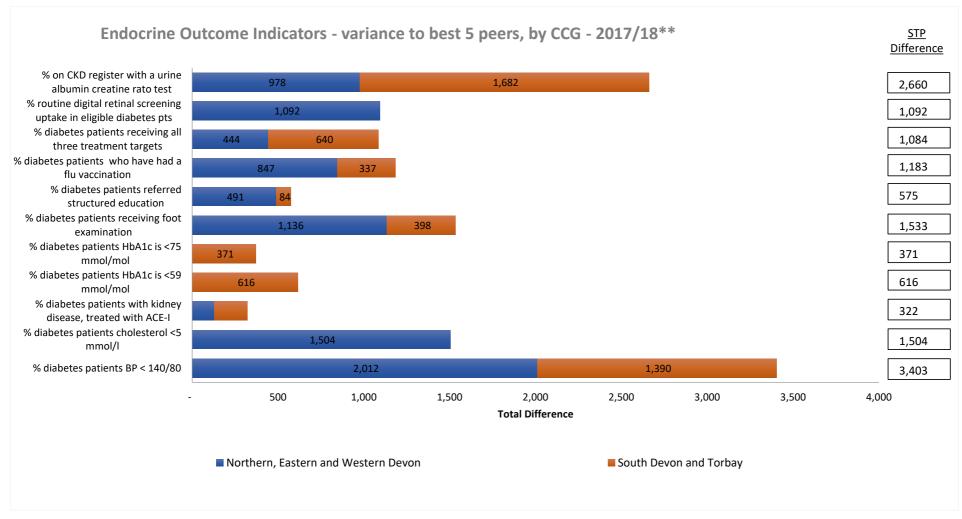


^{**}All data from 2017/18 except '% diabetes patients receiving all three treatment targets' and 'Retinal Screening', '% on CKD register with a urine albumin creatine rato test' (2016/17). Please note that the quality and outcomes indicators for Encodine primary focus on Diabetes outcomes.

Source: Quality and Outcomes Framework (QOF), NHS Digital National Diabetes Audit (NDA), NHS Digital

How different are we on endocrine quality and outcome indicators?





Please note that scale of opportunities will vary due to CCG size.

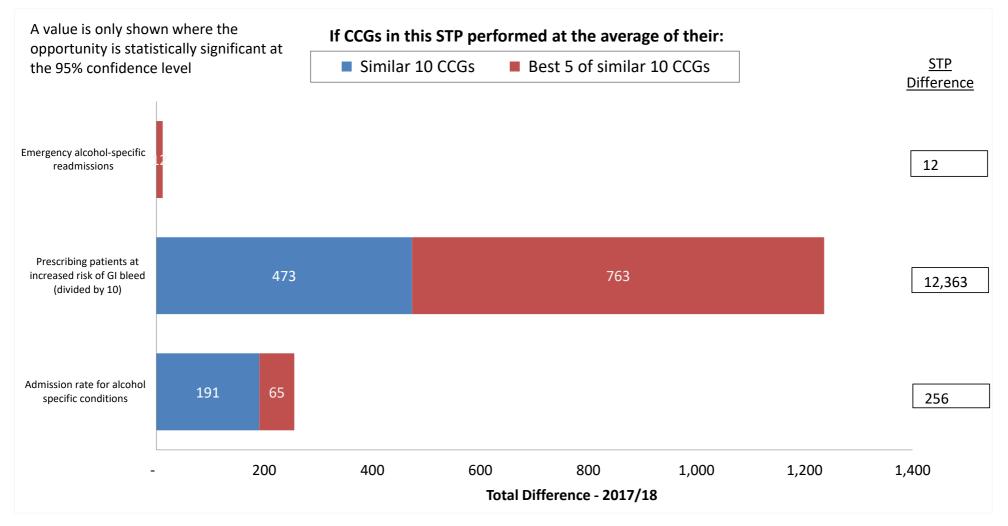
Please note that the quality and outcomes indicators for Encodine primary focus on Diabetes outcomes.

*See Page 78 Annex for additional guidance on indicators

^{**}All data from 2017/18 except '% diabetes patients receiving all three treatment targets' and 'Retinal Screening', '% on CKD register with a urine albumin creatine rato test' (2016/17). Please note that the quality and outcomes indicators for Encodine primary focus on Diabetes outcomes.

How different are we on gastrointestinal quality and outcome indicators?

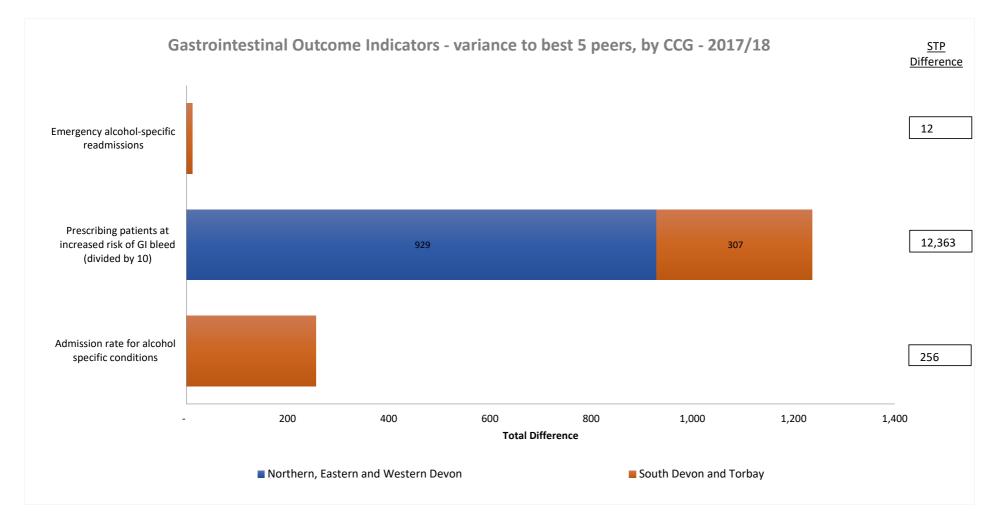




Please note that the indicator 'Prescribing patients at increase risk of GI bleed" is shown in tens on the chart, with full opportunities in the total STP difference cell.

How different are we on gastrointestinal quality and outcome indicators?





Please note that scale of opportunities will vary due to CCG size.

Please note that the indicator 'Prescribing patients at increase risk of GI bleed" is shown in tens on the chart, with full opportunities in the total STP difference cell.

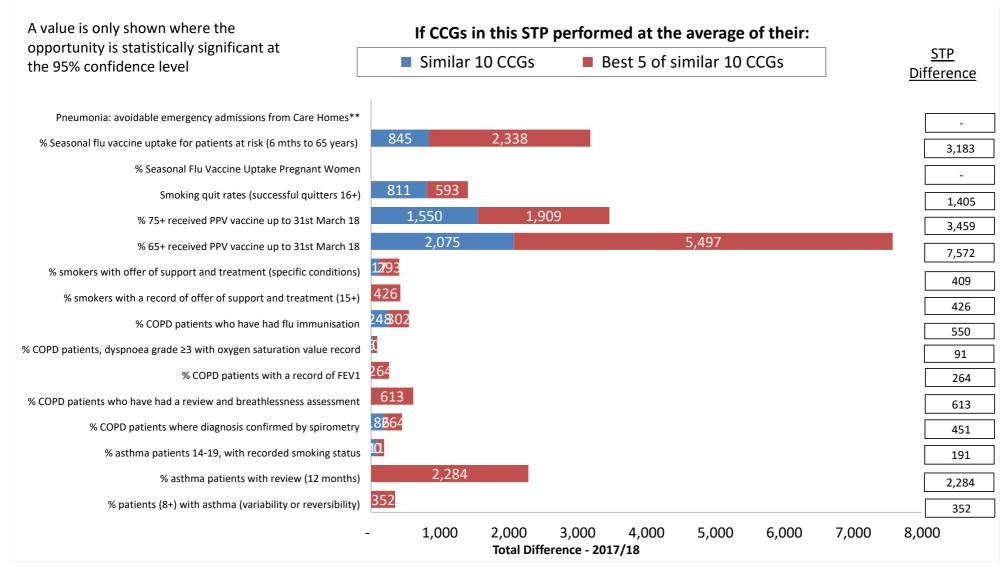
Source: NHS Digital Outcomes Framework

*See Page 78 Annex for additional guidance on indicators

Devon STP

How different are we on respiratory quality and outcome indicators?





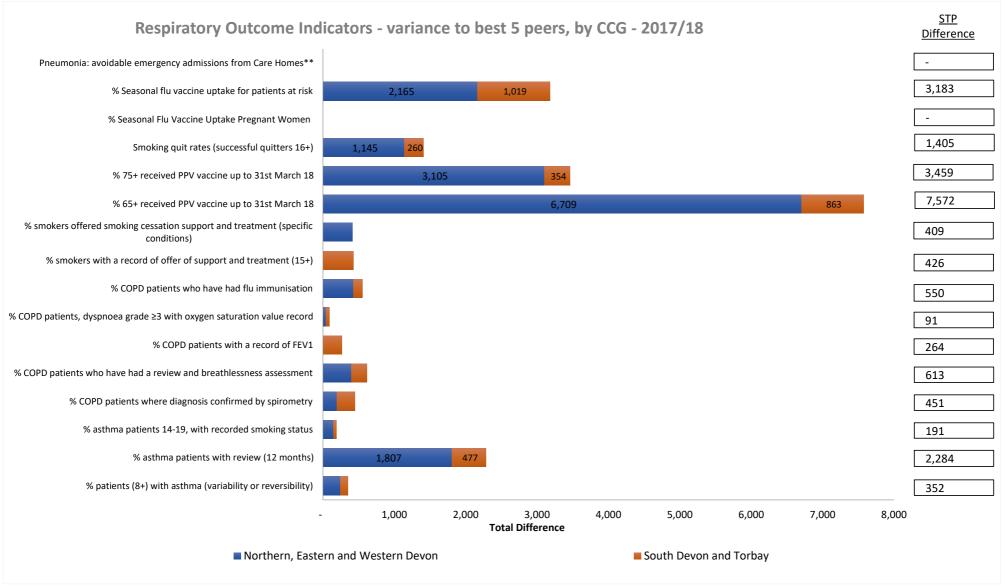
Sources: Risk Factors Intelligence Team, Public Health England (PHE), NHS Digital,
Annual Population Survey, Office for National Statistics (ONS), Quality and Outcomes Framework (QOF)

**This indicator is compared to the Enhanced Health in Care Home peer group rather than the standard RightCare similar 10.

*See Page 78 Annex for additional guidance on indicators

How different are we on respiratory quality and outcome indicators?





Please note that scale of opportunities will vary due to CCG size.

Sources: Risk Factors Intelligence Team, Public Health England (PHE), NHS Digital,

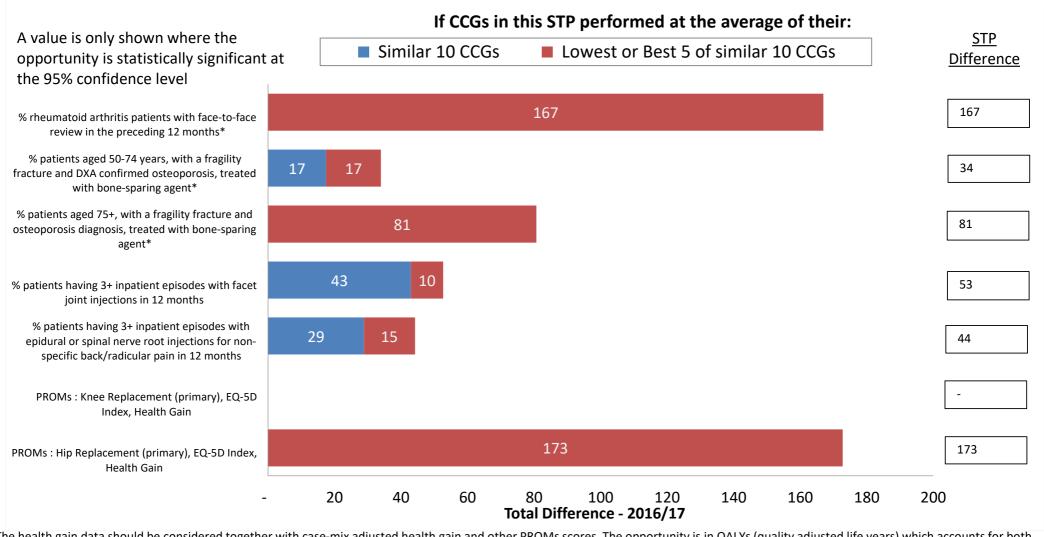
Annual Population Survey, Office for National Statistics (ONS), Quality and Outcomes Framework (QOF)

**This indicator is compared to the Enhanced Health in Care Home peer group rather than the standard RightCare similar 10.

*See Page 78 Annex for additional guidance on indicators

How different are we on musculoskeletal quality and outcome indicators?



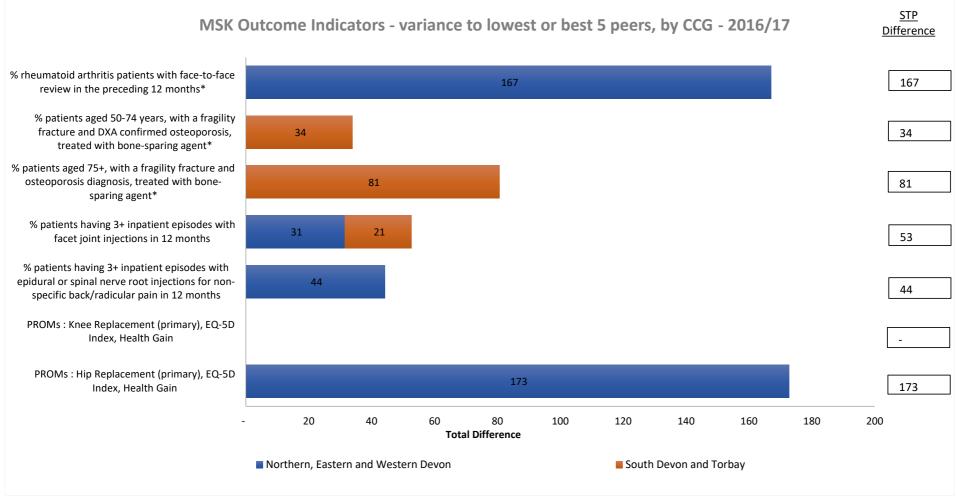


The health gain data should be considered together with case-mix adjusted health gain and other PROMs scores. The opportunity is in QALYs (quality adjusted life years) which accounts for both the quality of life improvement (in PROMs score) and its likely duration in years.

The bone-sparing agent indicators only consider patients on GP registers who have fragility fractures and an osteoporosis diagnosis. There may be many more patients with osteoporosis.

How different are we on musculoskeletal quality and outcome indicators?





The health gain data should be considered together with case-mix adjusted health gain and other PROMs scores. The opportunity is in QALYs (quality adjusted life years) which accounts for both the quality of life improvement (in PROMs score) and its likely duration in years.

The bone-sparing agent indicators only consider patients on GP registers who have fragility fractures and an osteoporosis diagnosis. There may be many more patients with osteoporosis.

*Data is 2017/18

Source: Quality and Outcomes Framework (QOF), NHS Digital

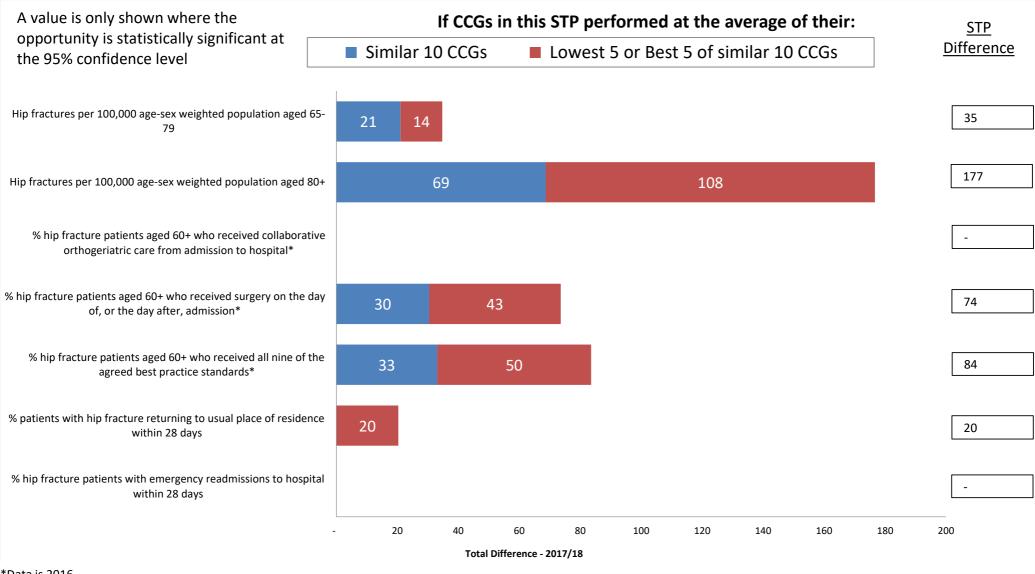
National Commissioning Data Repository – Hospital Admissions Databases, SUS SEM (Secondary Uses Services Standard

Extract Mart) - correct as of extract 3/12/18

Patient Reported Outcome Measures (PROMs), NHS Digital

How different are we on trauma and injuries quality and outcome indicators?



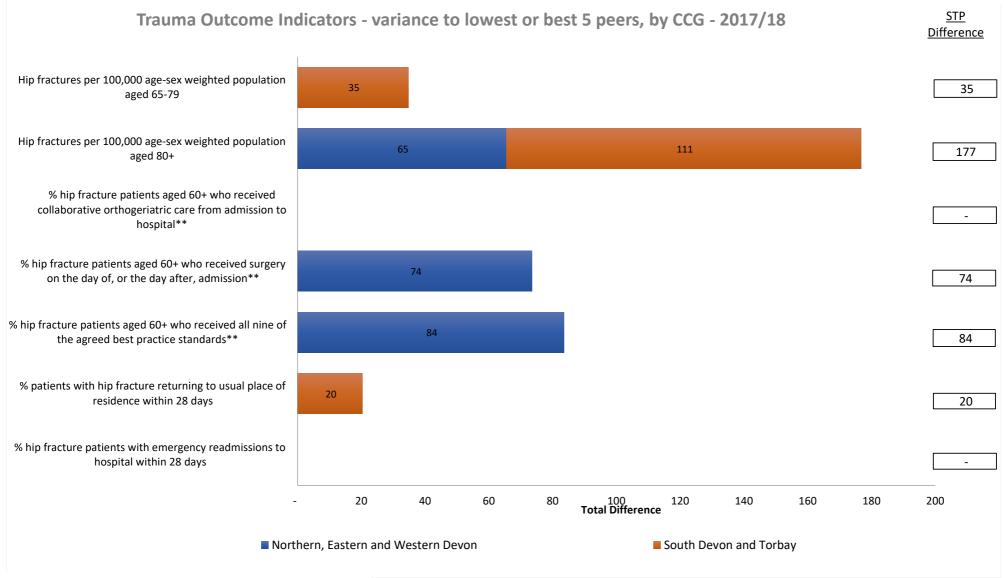


^{*}Data is 2016

Source: National Commissioning Data Repository – Hospital Admissions Databases, SUS SEM (Secondary Uses Services Standard Extract Mart) - correct as of extract 3/12/18 National Hip Fracture Database (NHFD), CCG Outcomes Indicator Set, NHS Digital

How different are we on trauma and injuries quality and outcome indicators?





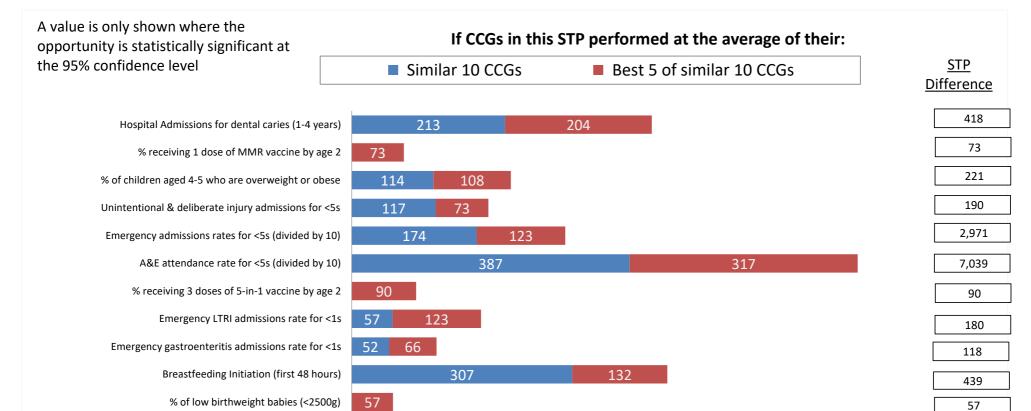
^{*}See Page 78 Annex for additional guidance on indicators

Source: National Commissioning Data Repository – Hospital Admissions Databases, SUS SEM (Secondary Uses Services Standard Extract Mart) - correct as of extract 3/12/18

^{**}Data is 2017/18

How different are we on maternity quality and outcome indicators?





Please note that indicators 'A&E attendance rates' and 'Emergency admission rates' are shown in hundreds on the chart, with full opportunities in the total STP difference cell.
*Data is Sept17 - Jan18

100

196

200

300

Total Difference - 2016/17

400

500

600

Source: Public Health England (PHE), Clinical Programmes and Patient Insight Analytical Unit

Smoking at time of delivery

Flu vaccine take-up by pregnant women*

% of delivery episodes where mother is <18

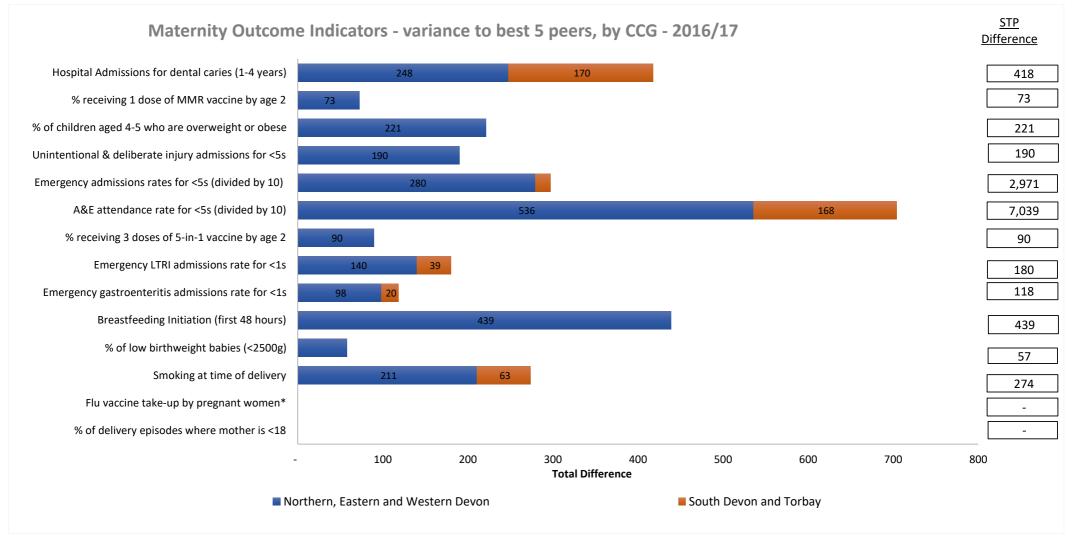
274

800

700

How different are we on maternity quality and outcome indicators?





Please note that scale of opportunities will vary due to CCG size.

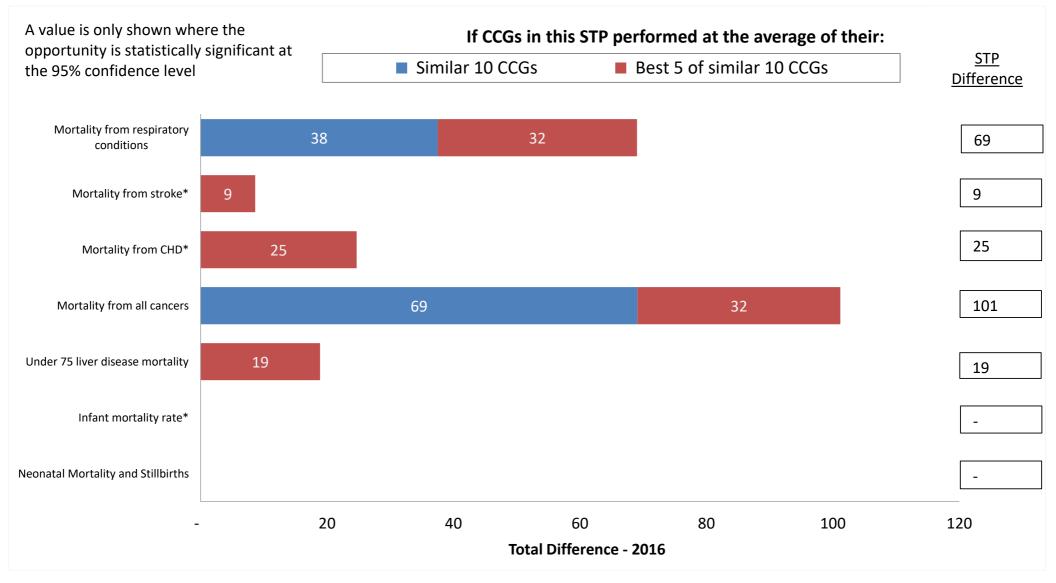
Please note that indicators 'A&E attendance rates' and 'Emergency admission rates' are shown in hundreds on the chart, with full opportunities in the total STP difference cell.

Sources: Health England (PHE), NHS Digital, Clinical Programmes and Patient Insight Analytical Unit

^{*}Data is Sept17 - Jan18

How different are we on mortality indicators?





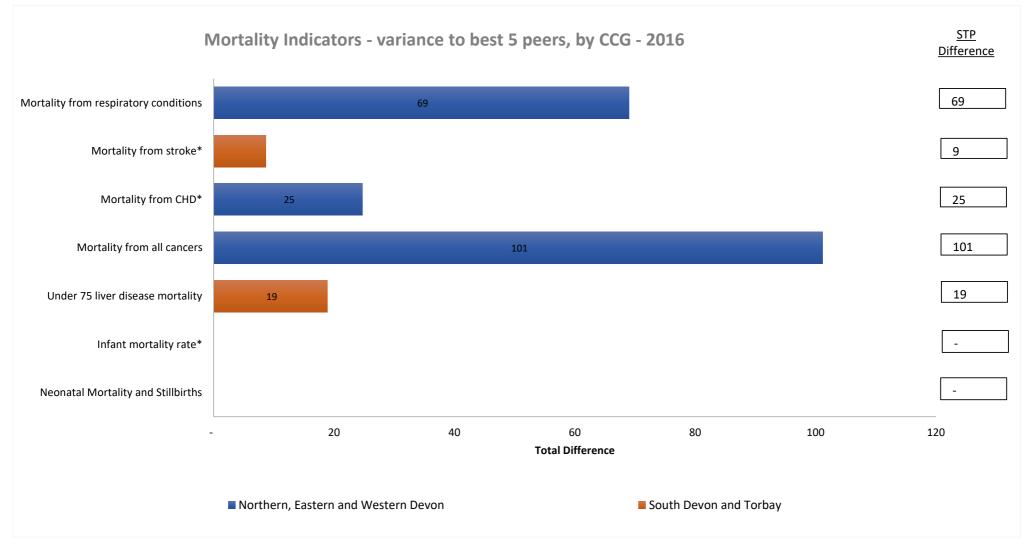
The mortality data presented above uses the latest published information available from Public Health England and NHS Digital. As the data comes from different sources there is inconsistency in the years covered. The potential lives saved are calculated as annual potential opportunities and are only shown where statistically significant. Lives saved only includes programmes where mortality outcomes have been considered appropriate.

* Data is 2014-16

Source: Public Health England, NHS Digital

How different are we on mortality indicators?





Please note that scale of opportunities will vary due to CCG size.

Source: Public Health England, NHS Digital

^{*} Data is 2014-16

Interpreting STP Pathway on Page



The following slides provide a more detailed look at the 23 'Pathways on a page' for each CCG within the STP.

The intention of these pathways is not to provide a definitive view, but to help commisioners explore potential opportunities. These slides help to understand how performance in one part of the pathway may affect outcomes further along the pathway.

Each row in the matrix represents a CCG in your STP are and how it compares to its Similar 10 CCGs across that pathway. The Similar 10 CCGs are not necessarily in the same STP. These Pathways on a Page allow an STP to examine which programmes have common opportunities for several CCGs across the entire pathway, or for part of a pathway (such as primary care or detection) for several CCGs. Therefore, STPs may find it useful to scan the charts both horizontally and vertically.

The key to the right shows how to interpret the colours squares and arrows.

For CCG level outcomes opportunities please refer to the charts on pages 31 to 56 as a selection of these indicators are displayed there at CCG level.

The STP opportunities underneath each indicator name sum the CCG opportunities benchmarked against the average of the best 5 CCGs, unlike the coloured squares which benchmark against the average of the Similar 10 CCGs.

Opportunities are calculated for all RAG-rates indicators except for the stated exceptions.

	CCG is statistically significantly HIGHER
V	CCG is statistically significantly LOWER
Δ	CCG HIGHER but not statistically significant
\triangle	CCG LOWER but not statistically significant
◆ ▶	CCG is equal to benchmark
Δ	CCG WORSE/HIGHER but not statistically significant
∇	CCG WORSE/LOWER but not statistically significant
Δ	CCG BETTER/HIGHER but not statistically significant
∇	CCG BETTER/LOWER but not statistically significant
◆ ▶	CCG is equal to benchmark
	CCG is statistically significantly WORSE
	CCG is statistically significantly BETTER
	CCG has no published data for this indicator or value is suppressed due to small numbers

Breast cancer



	2015	2017/18	2016	2017/18	2017/18	2017/18	2017/18	2017/18	2006-15	2017/18	2017/18	2016	2016	2016 (2015)
	Deprivation	Cancer Prevalence	Incidence of breast cancer	Obesity prevalence, 18+	Breast cancer screening	Primary Care prescribing spend	Urgent GP referrals (breast cancer)*	% first definitive treatment within 2 months (Breast)		Outpatient Breast Surgery	Total Inpatient Spend (Breast Cancer)		All Mortality from Breast Cancer	1 year survival (breast)
STP opportunity (to Best/Lowest 5)		-	-		1,625	91	304	15		6,518	896	64		-
Northern, Eastern and Western Devon						Δ		\triangle	Δ				∇	∇
South Devon and Torbay						∇	∇	\triangle	∇			\triangle	Δ	

Lower GI cancer



	2015	2017/18	2016	2017/18	2017/18	2017/18	2017/18	2006-15	2017/18	2017/18	2016	2016	2016
	Deprivation	Cancer Prevalence	Incidence of colorectal cancer	Obesity prevalence, 18+	Bowel cancer screening	Urgent GP referrals (colorectal cancer)*		nresentations for	Elective Spend (Lower GI Cancer)		% of colorectal cancer detected at an early stage		1 year survival (colorectal)
STP opportunity (to Best/Lowest 5)				-	388	675	44	-	67	176		39	-
Northern, Eastern and Western Devon			\triangle			∇	∇	\triangle		Δ	∇	\triangle	
South Devon and Torbay			\triangle			\triangleright		∇	∇		\triangle		

Lung cancer



	2015	2017/18	2016	2017/18	2017/18	2017/18	2017/18	2017/18	2006-15	2017/18	2017/18	2016	2016	2016 (2015)
	Deprivation	Cancer Prevalence	Incidence of lung cancer	Smoking Prevalence, 18+	Obesity prevalence, 18+	Successful quitters, 16+	Urgent GP referrals (lung cancer)*	% first definitive treatment within 2 months (Lung)	Emergency	Elective Spend	Non-elective Spend	Lung cancer detected at an early stage	All Mortality from Lung Cancer	1 year survival (lung)
STP opportunity (to Best/Lowest 5)						1,405	107	41		438	152		64	
Northern, Eastern and Western Devon				∇				\triangle	Δ		Δ		\triangle	\triangle
South Devon and Torbay			\triangle	∇			∇	∇		\triangle		\triangle	∇	

Severe mental illness



	2015	2017/18	2017/18	2017/18	2017/18	Nov-18 (rolling year)	2017/18
	Deprivation	People with SMI known to GPs: % on register	People with SMI who have a comprehensive care plan**	Female patients aged 25+ with SMI who had cervical screening test**	Patients with SMI with blood pressure check**	% of EIP referrals waiting <2 wks to start treatment (Complete)	Mental health hospital admissions
STP opportunity (to Best/Lowest 5)	-	-	491	-	342	81	874
Northern, Eastern and Western Devon				\triangle			
South Devon and Torbay				Δ	∇		

^{**}Please note the above SMI indicators are do not include patients with personality disorders.

Indicators relating to CPA and the Mental Health Act are not included in this pathway due to ongoing reviews. Please also note that Mental Health delayed discharges are considerably undercounted nationally.

Common mental health disorder



	2015	2011	2014/15	2017/18	2017/18	2017/18	2017/18	Sep - 2017	2017/18	Jan-18	Jan-18	2017/18 Q3
	Deprivation	% population with LLTI or disability		Depression prevalence 18+	New cases of depression which have been reviewed	Antidepressant prescribing	IAPT referrals: Rate aged 18+	IAPT: % waiting <6 weeks for first treatment	IAPT: Rate of people completing IAPT treatment	IAPT: % referrals with outcome measured	IAPT: % 'moving to recovery' rate	IAPT: % achieving 'reliable improvement'
STP opportunity (to Best/Lowest 5)	-	-			482	353	3,697	313	3,669	102		768
Northern, Eastern and Western Devon												
South Devon and Torbay							Δ	\triangle		∇	Δ	∇

Dementia



	2017/18	2017/18	2017/18	2017/18	Nov-18	2017/18	2017/18	2016/17	2016/17	2016/17	2016	2016
_	Obesity prevalence, 18+	Smoking Prevalence, 18+	Hypertension prevalence, 18+	Dementia prevalence	Dementia diagnosis rate (65+)	% new dementia diagnosis with blood test	% dementia patients with care reviewed	Recorded	emergency admission aged	% short stay emergency admissions aged 65+ with dementia		% dementia deaths in usual place of residence (65+)
STP opportunity (to Best/Lowest 5)	-	-	-		1,630	131	275	117	169	252	133	-
Northern, Eastern and Western Devon		\triangle		\triangle	∇	\triangle	\triangle				Δ	
South Devon and Torbay		∇	Δ			\triangle	∇	∇			∇	

Heart disease



	2017/18	2017/18	2017/18 (2011)	2017/18 (2014)	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2014-16
	CHD Prevalence	Hypertension prevalence, 18+	Reported to Estimate Prevalence of CHD	Reported to Estimate Prevalence of Hypertension	Smoking Prevalence, 18+	Obesity prevalence, 18+	% CHD patients whose BP < 150/90	% hypertension patients whose BP <150/90	Primary Care Prescribing Spend (CHD)	Cardiology Outpatient Attendances	Elective Spend (CHD)	Non-Elective Spend (CHD)	<75 Mortality from CHD
STP opportunity (to Best/Lowest 5)	-	-	3,672	2,117	-		833	1,877	54	14,219	1,434	757	25
Northern, Eastern and Western Devon			Δ	Δ	∇						\triangle	\triangle	Δ
South Devon and Torbay		\triangle									\triangle	\triangle	\triangle

Stroke



	2017/18	2017/18	2017/18	2017/18 (2015/16)	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2014-16
	Stroke or TIA Prevalence 18+	Smoking Prevalence, 18+	Obesity prevalence, 18+		patients BP <	patients on	anticoagulatio	Prescribing Stroke Spend*	% stroke patients who go direct to a stroke unit	% stroke patients who receive thrombolysis	Stroke patients 90% of time on stroke unit	Outaptient Attendances	Total Spend on Inpatient Admissions (Cerebrovasc ular Disease)	•	% returning to usual place of residence after stroke treatment	
STP opportunity (to Best/Lowest 5)	-	-	-	777	477	-	256	781	349	64	116		1,095	67	60	9
Northern, Eastern an Western Devon		∇		∇	∇		∇				∇				\triangle	Δ
South Devon and Torb	ay	∇				\wedge				\wedge			\triangle			

Note: For full drug breakdown see data file metadata

Diabetes



	2017/18	2017/18	2017/18	2017/18	2017/18	2016/17	2017/18	2016/17	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18
	Diabetes Prevalence 17+	Obesity prevalence, 18+	% diabetes patients cholesterol <5 mmol/l	% diabetes patients HbA1c < 59 mmol/mol	% diabetes patients whose BP < 140/80	% diabetes patients receiving all three treatment targets	% of patients receiving foot examination	% routine digital retinal screening uptake in eligible diabetes pts	patients referred	Primary Care Prescribing Spend (Diabetes)	Diabetic Medicine Outpatient Attendances	Total Spend on Type 1 Diabetes	Total Spend on Type 2 Diabetes	Total Spend on Other Forms of Diabetes
STP opportunity (to Best/Lowest 5)	-	-	1,504	616	3,403	1,084	1,533	1,092	575		235	69	78	-
Northern, Eastern and Western Devon											V	∇		
South Devon and Torbay							\triangle		\triangle				∇	∇

Heart failure



	2017/18	2017/18	2017/18 (2015/16)	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18
	% patients with a BP recording in the last 5 years, 45+	nationte whose	Reported to Estimated Prevalence of AF	Hypertension prevalence, 18+	Heart Failure Prevalence	% of patients treated with an ACE-I or ARB	treated with an	% patients with diagnosis confirmed by echocardiagra m	Primary Care Prescribing Spend (Heart Failure)	Readmissions with a diagnosis of Heart Failure	Elective Spend (HF)	Non-Elective Spend (HF)	Elective Bed Days (HF)	Non-Elective Bed Days (HF)
STP opportunity (to Best/Lowest 5)	4,939	1,877	777	-	-	170	225	213	389	-			707	-
Northern, Eastern and Western Devon			∇											
South Devon and Torbay				Δ				\triangle		∇	∇			

Chronic obstructive pulmonary disease (COPD)



	2017/18	2017/18 (2011)	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18
	COPD prevalence	Reported to estimated prevalence of COPD	Smoking Prevalence, 18+	% COPD patients diagnosis confirmed by spirometry	% COPD patients with a record of FEV1 (2015/16)	% of COPD patients with review (12 months)	Primary Care Prescribing Spend (COPD)	Non-elective spend (COPD)
STP opportunity (to Best/Lowest 5)	-	912	-	451	264	613	2,041	509
Northern, Eastern and Western Devon			∇	\triangle		∇		
South Devon and Torbay	Δ	∇	∇		∇	∇	—	

Asthma



	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18
	Asthma prevalence	% patients (8yrs+) with asthma (variability or reversibility)	% ashtma patients with review (12 months)	Primary Care Prescribing Spend (Asthma)	Admissions rate for adults with asthma, 20+ yrs	Admissions rate for children with asthma, 0-19 yrs
STP opportunity (to Best/Lowest 5)	-	352	2,284	1,422	-	158
Northern, Eastern and Western Devon		\triangle	\triangle			
South Devon and Torbay		\triangle	\triangle		_	\triangle

Influenza and pneumonia



	Sept17 - Jan18	2017/18	Sept17 - Jan18	Sept17 - Jan18	Sept17 - Jan18	Up to Mar-18	2017/18	2017/18	2017/18	12 months to Q2 2017/18	2016/17
	% Patients at risk of seasonal flu (6 mths to 65 years)	innaled	% Seasonal flu vaccine uptake 65+	% Seasonal flu vaccine uptake pregnant women	% Seasonal flu vaccine uptake for patients at risk (6 mths to 65 years)	PPV coverage (%) 65+	Non-elective spend (Influenza)	Non-elective spend (Pneumonia)	Influenza and pneumonia - % winter admissions	Pneumonia: Avoidable emergency admissions from care homes	% Excess winter deaths index
STP opportunity (to Best/Lowest 5)	-	-	7,741	-	3,183	7,572	1,332	-	-		-
Northern, Eastern and Western Devon											
South Devon and Torbay											

^{*}This indicator is compared to the Enchanced Health in Care Home peer group rather than the standard RightCare similar 10.

Upper GI



	2017/18	2017/18	2015/16 - 2017/18	2017/18 Q4	2017/18	2017/18	2017/18	2017/18 (4 separate months	2017/18	2017/18	2017/18	2017/18	2016/17 - 2017/18	2017/18
	Smoking Prevalence, 18+	Alcohol specific hospital admissions	Emergency alcohol-specific readmissions	Prescribing patients at increased risk of GI bleed	Proton pump inhibitor spend	Diagnostic gastroscopies - Day case and outpatient activity	Diagnostic gastroscopies - Day case and outpatient activity (<45s)	Waiting list patients waiting >6 weeks for a gastroscopy	Elective spend	Rate of emergency gastroscopies	GI bleeds - Emergency admissions	Peptic ulcers - Emergency admissions	Peptic ulcers – 30 day all-cause readmissions	Non-elective spend
STP opportunity (to Best/Lowest 5)	-	256	12	12,363	61	-	-	412	-	115	57	171	8	594
Northern, Eastern and Western Devon	∇									Δ	∇	Δ	∇	Δ
South Devon and Torbay	∇		Δ					Δ			∇	∇		

Groin hernia



	2017/18	2017/18	2017/18	2015/16-2017/18	2016/17 - 2017/18	2017/18	2017/18	2017/18	2017/18
	Smoking Prevalence, 18+	% primary repairs of inguinal hernia performed as a day case	% primary repairs of inguinal hernia performed laparoscopically	% bilateral primary repairs of inguinal hernia performed laparoscopically	Primary repair of inguinal hernia - 30 day all-cause readmissions	Primary repair of inguinal hernia - Elective spend	Inguinal hernia - Non- elective admissions	Primary repair of inguinal hernia - Non-elective spend	Repair of recurrent inguinal hernia – Total spend
STP opportunity (to Best/Lowest 5)	-	-	-	-	27	-	52	38	-
Northern, Eastern and Western Devon	∇		V					\triangle	
South Devon and Torbay	∇		_	∇		Δ	∇	∇	∇

Liver disease



	2017/18	2017/18	2015/16 - 2017/18	2016/17	2016	2017/18	2012/13 - 2017/18	2012/13 - 2017/18	2017/18	2017/18	2017/18	2017/18	2014-16	2016
	Obesity prevalence, 18+	Alcohol specific hospital admissions	Emergency alcohol-specific readmissions	% of eligible persons completing a course of hepatitis B vaccination	Hepatitis C detection rate	Paracetamol overdose admissions	Rate added to liver transplant waiting list	Liver transplant rate	Elective Spend	Non-Elective Spend	Alcohol related liver disease admissions	% paracentesis procedures performed as emergencies	Liver cancer incidence	<75 mortality from liver disease
STP opportunity (to Best/Lowest 5)	-	256	12	-	-	160	-	-	315	346	174	62	8	19
Northern, Eastern and Western Devon						\triangle	∇	∇	Δ	Δ			∇	\triangle
South Devon and Torbay	_		Δ	Δ	Δ		Δ	Δ					Δ	Δ

Note: % of eligible persons completing a course of hepatitis B vaccination and Hepatitis C detection rate indicators have been produced by mapping Local Authority data to CCG level. Elective spend, non-elective spend and mortality indicators align with PHE's definition of Liver Disease, which includes admissions and deaths due to liver cancer. Many cases of liver cancer are linked to cirrhosis. Cirrhosis is commonly caused by heavy and harmful drinking, hepatitis C and the build-up of fat inside the tissue of the liver. Liver cancer incidence is therefore related to a number of other indicators in the pathway, meaning CCGs have been rated better/worse than their similar peers. However, to be consistent with other cancer incidence indicators, a quantified opportunity figure has not been provided.

Back, neck and MSK pain



	2011	2011	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2017/18
	Estimated back pain prevalence (all)		Primary Care prescribing spend - pain medication	Total Inpatient Spend (Back, Neck and MSK pain)	MRIs of spine for non- specific back/radicular pain	Spend on spinal surgery (MSK)		Spend on pain injections, epidurals & spinal nerve root blocks (MSK)	Non-elective admissions for back, neck and musculoskeletal pain
STP opportunity (to Best/Lowest 5)	13,104	11,999	1,279	343	-	1,549	-	-	-
Northern, Eastern and Western Devon	\triangle	\triangle							
South Devon and Torbay	Δ								∇

NICE guidance: https://pathways.nice.org.uk/pathways/low-back-pain-and-sciatica

Versus Arthritis : https://www.versusarthritis.org/

Rheumatoid and inflammatory arthritis



	2017/18	2015	2017/18	2017/18	2017/18	2017/18
	Reported Prevalence (Rheumatoid Arthritis)	Estimated Prevalence (Rheumatoid Arthritis)	Primary Care Prescribing Spend - DMARDs	Outpatient Rheumatology Attendances	Total Inpatient Spend (Rheumatoid and InflammatoryArthritis)	% of patients with RA who have had a review in last 12 months
STP opportunity (to Best/Lowest 5)	-	779	323	6,427	216	167
Northern, Eastern and Western Devon					_	Δ
South Devon and Torbay			—			

Osteoporosis and fragility fractures



	Oct-17	2017/18	2017/18	2015/16- 2017/18	2015/16- 2017/18	2015/16- 2017/18	2017/18	2017/18	2017/18	2017/18	2017/18	2015/16- 2017/18	2017/18	2017/18
	GP Registered Pop aged 75+	coop activity	Primary care prescibing spend - bisphosphonate s	people aged	Hip fractures in people aged 65- 79		Mean length of stay for hip fractures	Mean length of stay for hip fractures 65+	Total Inpatient Spend (Osteoporosis and fragility fractures)	Spend on fracture admissions after a fall occurred	% hip fracture patients returning home within 28 days	% hip tracture emergency	% osteoporosis patients 50-74 with a fragility fracture treated with BSA	years with a
STP opportunity (to Best/Lowest 5)	-	-	15	217	35	177	-		302	843	20	-	34	81
Northern, Eastern and Western Devon					\triangle					$\overline{\nabla}$			\triangle	
South Devon and Torbay											\triangle			\triangle

DEXA scans are used to confirm diagnosis of osteoporosis, which is an important step to ensuring people at higher risk of fragility fractures are identified and treated. Therefore no opportunity is calculated. The bone-sparing indicators only consider patient on GP registers who have fragility fractures and an osteoporosis diagnosis. There may be many more patients with osteoporosis.

NICE guidance: http://pathways.nice.org.uk/pathways/osteoporosis

Versus Arthritis: https://www.versusarthritis.org/

Osteoarthritis



	2012/13	2012/13	2012/13	2012/13	2017/18	2017/18	2017/18	2016/17 (Final)	2016/17 (Final)	2017/18	2016/17 (Final)	2016/17 (Final)
	Estimated hip osteoarthritis prevalence for people aged 45+ (all)	Estimated knee osteoarthiritis prevalence for people aged 45+ (all)	Estimated hip osteoarthritis prevalence for people aged 45+ (severe)	Estimated knee osteoarthritis prevalence for people aged 45+ (severe)	Rate of hip relacements	Rate of knee replacements	Primary Care Prescribing Spend (Osteoarthritis and soft-tissue disorders)	Pre-treatment EQ- 5D Index (hips)	Pre-treatment EQ- 5D Index (knees)	Total Inpatient Spend (Osteoarthritis)	EQ-5D Index health gain (hips)	EQ-5D Index health gain (knees)
STP opportunity (to Best/Lowest 5)	-	-	-	-	84	-	603	-	-	-	173	-
Northern, Eastern and Western Devon	∇	∇	\triangle	\triangle	∇				\triangle		∇	Δ
South Devon and Torbay	Δ	\triangle	\triangle	\triangle	∇							

The health gain data should be considered together with case-mix adjusted health gain and other PROMs scores. The opportunity is in QALYs (quality adjusted life years) which accounts for both the quality of life improvement (in PROMs score) and its likely duration in years

NICE guidance: http://pathways.nice.org.uk/pathways/osteoporosis

Versus Arthritis : https://www.versusarthritis.org/

Trauma and injuries



	2017/18	2017/18	2017/18	2015/16-2017/18	2015/16-2017/18	2015/16-2017/18	2017/18	2017/18	2017/18	2017/18	2015/16-2017/18
	Spend on injuries due to falls in people aged 65+	Unintentional and deliberate injury admissions, 0-24 yrs	Spend on fractures in people aged 65+	Hip fractures in people aged 65+	Hip fractures in people aged 65-79	Hip fractures in people aged 80+	Primary Care Prescribing Spend (T&I)	Elective Spend (T&I)	Non-elective Spend (T&I)	% hip fracture patients returning home within 28 days	% hip fracture emergency readmissions 28 days
STP opportunity (to Best/Lowest 5)	-	512	-	217	35	177	802	4,316	-	20	-
Northern, Eastern and Western Devon		\triangle			\triangle						
South Devon and Torbay										Δ	

NICE guidance: https://pathways.nice.org.uk/pathways/trauma
Versus Arthritis: https://pathways.nice.org.uk/pathways/trauma

Maternity and early years



	2016/17	Sept17 - Jan18	2016/17	2016	2016	2016	2016/17	2016	2014 - 16	2016/17	2016/17	2016/17	2016/17	2016/17	2016/17	2014/15 - 16/17	2016/17	2014/15 - 16/17
	% of delivery episodes where mother is <18	% Seasonal flu vaccine uptake pregnant women	Smoking at time of delivery*	Women's Experience in Delivery	Choice of Maternity Services		Breastfeedi ng Initiation (first 48 hours)		Infant mortality rate	Emergency gastroenterit is admissions rate for <1s	LTRI	in-1 vaccine	attendance	Emergency admissions rates for <5s	iniury	% of children aged 4-5 who are overweight or obese	MMR	Hospital Admissions for dental caries (1-4 years)
STP opportunity (to Best/Lowest 5)		-	274	-	•	57	439		-	118	180	90	7,039	2,971	190	221	73	418
Northern, Eastern and Western Devon	Δ			\triangle	\triangleright			\triangleright										
South Devon and Torbay	∇		Δ					∇	$\overline{\nabla}$	Δ	\triangle				\triangle			

^{*}The highlighted indicators contain data published at local authority level which has been mapped to 195 CCG level.

Annex: Additional guidance on the data in this pack



How have the potential opportunities been calculated?

The potential opportunity at CCG level highlights the scale of change that would be achieved if the CCG value moved to the benchmark value of the average of the 'Best 5' or 'Lowest 5' CCGs in its group of similar 10 CCGs.

In general where a high CCG value is considered 'worse' then it is calculated using the formula:

Potential Opportunity = (CCG Value - Benchmark Value) * Denominator

The denominator is the most suitable population data for that indicator eg. CCG registered population, CCG weighted population, CCG patients on disease register etc. The denominator is also scaled to match the Value. So if the CCG Value and Benchmark Value are given in "per 1,000 population" then the denominator is expressed in thousands, ie 12,000 becomes 12.

The difference between the CCG value and the benchmark is stated as statistically significant when the CCG's 95% confidence intervals do not overlap with the benchmark value.

For an indicator, adding the statistically significant opportunities from the CCG packs gives the opportunity for the STP presented in this pack.

For FY 2017/18 the decision was made to include more chemicals in the cerebrovascular prescribing indicator than in the equivalent 2016/17 indicator, in order to make it more representative of prescribing to manage cerebrovascular disease in primary care. With the addition of the newly included BNF subchapters (see metadata for detail) the spend on this area has increased significantly across CCGs, therefore this spend is not comparable to previous year's indicator for primary care prescribing on cerebrovascular disease.

Annex: Additional guidance on the data in this pack



QOF Data Suppression:

Please note that the following CCGs have opted out of producing Quality and Outcomes Framework data, and therefore have had their data suppressed for all QOF indicators in this pack:

- Dudley CCG (05C)
- Tower Hamlets CCG (08V)
- Somerset CCG (11X)
- Aylesbury Vale CCG (10Y) now combined with Chiltern CCG (10H) to form Buckinghamshire CCG (14Y), therefore QOF data is suppressed for both Aylesbury Vale and Chiltern CCGs.

Methodology of Merged CCG Data:

Inpatient and prescribing data has been extracted for the new 195 CCG configuration. Quality and outcome indicators are still published at the previous 207 CCG configuration so data for merged CCGs has been aggregated into the new configurations and the confidence intervals have been recalculated.

Further information

- NHS RightCare tools, methodology and full details of all the data used in this pack are available on the Intelligence pages of the NHS RightCare website.
- If you have any questions about this pack or require any further information and support you can email us directly at england.healthinvestmentnetwork@nhs.net.
- For more general information about how to use the NHS RightCare approach to get best value for your population, visit the NHS RightCare website, email rightcare@nhs.net, tweet @nhsrightcare, or follow our LinkedIn page.