

## Action Card: OPEL 2

**All previous operational actions must be completed to mitigate pressure prior to (and with the intention of avoiding) escalation to OPEL 2:**

### COMMISSIONERS

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| <b>C1</b> | Co-ordinate communication and escalation response across the whole system including chairing the daily teleconferences and define a clear action plan with timelines and owners |
| <b>C2</b> | Expedite additional available capacity in primary care, Out-of-Hours, independent sector, social care, mental health providers and community capacity                           |
| <b>C3</b> | Co-ordinate the redirection of patients towards alternative care pathways as appropriate  |
| <b>C4</b> | Co-ordinate communication of escalation across the whole system including the Integrated Urgent Care Co-ordination Centre (clinical hub)  |

### ACUTE TRUST

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| <b>AC1</b> | Contact on-take and ED on-call Consultants to offer support to staff and to ensure that specialty patients in ED are assessed rapidly  |
| <b>AC2</b> | Implement a "See and Treat" pathway if not already in place routinely  |
| <b>AC3</b> | Undertake additional ward rounds to maximise rapid discharge of patients   |
| <b>AC4</b> | Pharmacy services to prioritise TTOs (to take out) for appropriate areas and ensure that medications are delivered to the wards without delay. Seek prescribing Pharmacist's support in writing prescriptions as needed. |
| <b>AC5</b> | Clinicians to prioritise discharges, onward care and accept outliers from any ward as appropriate  |
| <b>AC6</b> | Facilities, porters or transfer teams to prioritise all aspects of transferring patients   |
| <b>AC7</b> | Implement measures in line with trust Ambulance Service Handover Plan  |
| <b>AC8</b> | Inform minors patients in ED of pressures and potential delays and of alternative care pathways where appropriate and implement a re-triage process  |
| <b>AC9</b> | Ensure patient navigation in ED is underway if not already in place. Consider this action for all patients in ED including mental health, cancer care and patients with long term conditions                             |

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| <b>AC10</b> | Identify and encourage utilisation of alternative care pathways for minor injury patients (e.g. Out-of-Hours (OOH)) and local Urgent Care facilities   |
| <b>AC11</b> | Arrange alternative forms of transport (private ambulance, Red Cross, taxi and relatives) to discharge patients  |
| <b>AC12</b> | Contact PTS provider(s) and appropriate ambulance service personnel to confirm that they are in liaison with their acute counterparts to prioritise discharges/transfers and minimise turn-round times for crews |
| <b>AC13</b> | Notify CCG On-call Director to ensure that appropriate operational actions have been taken to relieve the pressure   |
| <b>AC14</b> | Utilise staff from other areas of service and deploy to relieve key pressure points  |
| <b>AC15</b> | Maximise use of nurse led wards and nurse led discharges   |

### **COMMUNITY CARE PROVIDERS**

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| <b>CC1</b> | Escalation information to be cascaded to all community providers with the intention of avoiding pressure wherever possible. Maximise use of re-ablement/intermediate care beds |
| <b>CC2</b> | Community hospitals to bring forward discharges to allow transfers in as appropriate. Community hospitals to liaise with Social and Healthcare providers to expedite discharge |
| <b>CC3</b> | Additional ward rounds to take place within community providers to expedite discharge and create capacity  |
| <b>CC4</b> | Community providers to lower admission/treatment thresholds wherever possible through implementation of previously agreed flexible working arrangements to alleviate pressure  |
| <b>CC5</b> | Apply flexibility regarding beds and staffing to increase capacity where possible  |
| <b>CC6</b> | Expedite rapid assessment by multidisciplinary team (MDT) including Social Care assessment   |

### **SOCIAL CARE**

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|------------|---|
| <b>SC1</b> | Liaise with care providers both in the community and residential to explain the issue of system escalating and the need for assistance                  |
| <b>SC2</b> | Expedite care packages and nursing/dementia/care home placements  |
| <b>SC3</b> | Ensure all patients waiting within another service are provided with appropriate service, for example MH patients in ED waiting for a MH Act Assessment |

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| <b>SC4</b>               | Where possible, increase support and/or communication to patients at home to prevent admission. Maximise use of re-ablement/intermediate care beds   |
| <b>PRIMARY CARE</b>      |  |
| <b>PC1</b>               | Community matrons to support district nurses/hospital at home in supporting higher acuity patients in the community  |
| <b>PC2</b>               | In-reach activity to ED to be maximised  |
| <b>PC3</b>               | Alert GPs and OOH services to escalation and request alternatives to ED referral be made where feasible  |
| <b>MENTAL HEALTH</b>     |  |
| <b>MH1</b>               | Expedite rapid assessment for patients waiting within another service  |
| <b>MH2</b>               | Where possible, increase support and/or communication to patients at home to prevent admission   |
| <b>MH3</b>               | Ensure ED mental health teams are in place and achieving 1 hour assessment time  |
| <b>MH4</b>               | For inpatients in acute hospitals prioritise MH assessments where delays are impacting on quality/capacity of service provision  |
| <b>AMBULANCE SERVICE</b> |  |
| <b>A1</b>                | Review and reallocate resources to meet current emergency workload   |
| <b>A2</b>                | Review live handover times to identify any delays forming. Ensure early discussions with Acute Trust to recognise any potential impact or expected timeframes and early discussions around their plan to ensure delays do not impact on Ambulance Service delivery |
| <b>PTS SERVICES</b>      |  |
| <b>PT1</b>               | Ensure current PTS capacity is fully utilised for patient discharge and transfer   |