## No 10:

Private Secretary to the Prime Minister (PM)
Head of PM Delivery Unit Health Team
Health Policy Advisor
Health Policy Advisor
Chief Press Officer
Analyst for Health
Special Advisor to the PM
Senior Press Officer
PM Delivery Unit Health Team

## Department of Health and Social Care (DHSC):

Senior Private Secretary to Secretary of State (SofS)
Deputy Principal Private Secretary
Head of Data Analysis, SofS Private Office
Special Advisor to SofS
Head of Special Advisers' Office
Senior Private Secretary to MS (H)
Stats Lead for Senior Private Secretary to PS (Minister of the Lords)
Senior Private Secretary
Head of the Parliamentary Affairs, Intelligence, Insight and Engagement team
Private Secretary to the DHSC Permanent Secretary
Deputy Head of News
Press Officer
Press Officer
Director General (DG), NHS Policy and Performance
Head of Office to DG, NHS Policy and Performance
Director, Elective Care
Head of Elective Recovery Delivery Unit
Deputy Head of Elective Recovery Delivery Unit
Director, Provider Efficiency and Performance - Urgent and Emergency Care
Deputy Director, Patient Access and Flow
Deputy Director - Reform, Integration and National Discharge Task Force
Head of CRS and Urgent and Emergency Care (UEC) Strategy
UEC Policy
Deputy Director, Elective Care Analytical Team
Deputy Director, UEC Analytical Team
Head of Analysis, UEC Analytical Team
Lead Analyst, Elective Care Analytical Team
Lead Analyst, Elective Care Analytical Team

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Lead Analyst, UEC Analytical Team
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Analyst, UEC Analytical Team

## NHS England:

Chief Executive
Chief Operating Officer
Director, Office of the Chairs, Chief Executive and Chief Operating Officer
Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer
Office of the Chairs, Chief Executive and Chief Operating Officer
Chief of Staff, Office of the Chairs, Chief Executive and Chief Operating Officer
Chief Financial Officer
Director of Performance
Deputy Director of Performance and Insight
Head of Performance
Head of Performance
Deputy Chief Operating Officer and National Director for UEC
National Elective Care Director
Chief of Staff, National Director for Emergency and Elective Care
Emergency and Elective Care, Officer
Director of Policy for Emergency and Elective Care
Deputy Head of Communications, Emergency and Elective Care
Head of Communications, Emergency and Elective Care  Head of Communications. UEC, Elective, Discharge and Intermediate Care
Communications Manager – Emergency and Elective Care
Head of Social Media
Deputy Head of External Affairs
Deputy Director of Communications
Senior Stakeholder and Public Affairs Officer
Senior Strategic Communications Officer
Deputy Head of Media
Senior Media Relations Manager
Media Relations Officer
Media Relations Advisor
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