No 10:

Special Advisor to the PM
Chief Press Officer
Head of PM Delivery Unit Health Team
PM Delivery Unit Health Team x3
Senior Press Officer
Private Secretary
Deputy Head of News for Public Services
Director, Policy Unit
Health Policy Advisor

Department of Health and Social Care (DHSC):

Private Office Lead on Electives
Private Secretary to Minister of State for Health
Special Advisor to SofS x5
Press Officer x4
Head of the Parliamentary Affairs, Intelligence, Insight and Engagement team
Senior Private Secretary to Secretary of State (SofS)
Deputy Principal Private Secretary
Head of Data Analysis, SofS Private Office
Head of Elective Recovery Delivery Unit
Briefing and Policy Officer, Urgent and Emergency Care
Senior Private Secretary
Deputy Director, Patient Access and Flow
Director General (DG), NHS Policy and Performance
Deputy Principal Private Secretary
Director, Elective Care
Director, Urgent and Emergency Care
Private Secretary to MS (Minister for Social Care)
Private Office Lead on Urgent & Emergency Care
Head of Office to DG, NHS Policy and Performance
Deputy Director, Cancer Policy and Performance
Private Secretary to the DHSC Permanent Secretary
Head of Special Advisers' Office
Stats Lead for Senior Private Secretary to PS (Minister of the Lords)
Analyst, Urgent and Emergency Care Analytical Team x6
Lead Analyst, Elective Care Analytical Team x5
Deputy Director, Elective Care Analytical Team
Deputy Director, Urgent and Emergency Care Analytical Team
Analyst, Elective Care Analytical Team x7
Head of Analysis, Elective Recovery
Lead Analyst, Urgent and Emergency Care Analytical Team x2
Head of Analysis, Urgent and Emergency Care Analytical Team
UEC Policy lead
Deputy Director, Reform, Integration and National Discharge Task Force
Senior Principal Scientific Officer, Social Care Evidence
Deputy Director, Social Care Evidence

NHS England:

Office of the Chairs, Chief Executive and Chief Operating Officer Communications Manager – Emergency and Elective Care Head of Communications. UEC, Elective, Discharge and Intermediate Care Director of Policy for Emergency and Elective Care Chief of Staff, National Director for Emergency and Elective Care Deputy Head of Communications, Emergency and Elective Care Deputy Director of Performance and Insight Deputy Director, Programme Communications Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	
Head of Communications. UEC, Elective, Discharge and Intermediate Care Director of Policy for Emergency and Elective Care Chief of Staff, National Director for Emergency and Elective Care Deputy Head of Communications, Emergency and Elective Care Deputy Director of Performance and Insight Deputy Director, Programme Communications Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Office of the Chairs, Chief Executive and Chief Operating Officer
Director of Policy for Emergency and Elective Care Chief of Staff, National Director for Emergency and Elective Care Deputy Head of Communications, Emergency and Elective Care Deputy Director of Performance and Insight Deputy Director, Programme Communications Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Communications Manager – Emergency and Elective Care
Chief of Staff, National Director for Emergency and Elective Care Deputy Head of Communications, Emergency and Elective Care Deputy Director of Performance and Insight Deputy Director, Programme Communications Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Head of Communications. UEC, Elective, Discharge and Intermediate Care
Deputy Head of Communications, Emergency and Elective Care Deputy Director of Performance and Insight Deputy Director, Programme Communications Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Director of Policy for Emergency and Elective Care
Deputy Director of Performance and Insight Deputy Director, Programme Communications Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Chief of Staff, National Director for Emergency and Elective Care
Deputy Director, Programme Communications Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Deputy Head of Communications, Emergency and Elective Care
Stakeholder and Public Affairs Manager Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Deputy Director of Performance and Insight
Social Media Manager Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Deputy Director, Programme Communications
Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Stakeholder and Public Affairs Manager
Senior Stakeholder and Public Affairs Officer Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Social Media Manager
Chief Operating Officer Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Adviser, Office of the Chairs, Chief Executive and Chief Operating Officer
Head of Performance x3 Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Senior Stakeholder and Public Affairs Officer
Deputy Head of Media Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Chief Operating Officer
Stakeholder and Public Affairs Officer Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Head of Performance x3
Head of Media Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Deputy Head of Media
Media Relations Officer x2 Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Stakeholder and Public Affairs Officer
Media Relations Advisor Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Head of Media
Deputy Director of Communications Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Media Relations Officer x2
Deputy Head of External Affairs Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Media Relations Advisor
Deputy Chief Operating Officer and National Director for UEC Chief Executive Chief Financial Officer	Deputy Director of Communications
Chief Executive Chief Financial Officer	Deputy Head of External Affairs
Chief Financial Officer	Deputy Chief Operating Officer and National Director for UEC
	Chief Executive
Head of Discharge Data Policy	Chief Financial Officer
	Head of Discharge Data Policy