

No 10	Prime Minister (PM)
	Deputy Principal Private Secretary (PPS) to the PM
	Special Adviser to the PM
	Director, Policy Unit
	Senior Policy Adviser for Health & Social Care
	Director, Delivery Unit
	PM Delivery Unit Health Team
	Data Scientist
	Chief Press Officer

DHSC	Secretary of State (SofS) for Health and Social Care
	Senior Private Secretary to SofS
	Deputy PPS
	Deputy PPS
	Head of Data Analysis, SofS Private Office
	Special Adviser to SofS
	Special Adviser to SofS
	Special Adviser to SofS
	Special Adviser to SofS
	Special Adviser to SofS
	Head of Special Advisers' Office
	Private Secretary to Minister of State for Health
	Private Secretary to MS (Minister for Social Care)
	Stats Lead for Senior Private Secretary to PS (Minister of the Lords)
	Head of the Parliamentary Affairs, Intelligence, Insight and Engagement team
	Private Secretary to the DHSC Permanent Secretary
	Head of Media Relations
	Press Officer
	Press Officer
	SoS's press secretary
	Press Officer
	Press Officer
	Director General (DG), NHS Policy and Performance
	Head of Office to DG, NHS Policy and Performance
	Head of Elective Recovery Delivery Unit
	Deputy Head of Elective Recovery Delivery Unit
	Director, Urgent and Emergency Care (UEC)
	Director, Elective Care
	DD, Patient Access and Flow
	DD, Reform, Integration and National Discharge Task Force
	Senior Policy Lead - UEC Hospital Discharge Data and Metrics
	Head of Provider Efficiency Deputy Director UEC Director
	DD, Elective Care Analytical Team
DD, Social Care Evidence	

DD, Cancer Policy and Performance
Head of Analysis, Elective Recovery
Head of Analysis, UEC Care Analytical Team
Lead Analyst, Elective Care Analytical Team
Head of Analysis, Cancer, and Diagnostics
Lead Analyst, Elective Care Analytical Team
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Analyst, UEC Analytical Team
Analyst, UEC Analytical Team
Senior Principal Scientific Officer, Social Care Evidence
Analyst, Social Care Evidence
Analyst, Social Care Evidence

NHSE	Chief Executive
	Chief Operating Officer (COO)
	Office of the Chairs, Chief Executive and COO
	Senior Advisor, CEO Office
	Chief Financial Officer
	DD of Performance and Insight
	Deputy COO and National Director for UEC
	Chief of Staff, UEC and Deputy COO's Office
	Director of Policy for Emergency and Elective Care
	Head of Communications, UEC, Elective, Discharge, and Intermediate Care
	Communications Manager, Emergency and Elective Care
	DD of Communications
	DD of Communications and Engagement
	Deputy Head of Strategic Communications
	Senior Stakeholder and Public Affairs Officer

Stakeholder and Public Affairs Officer
DD, Programme Communications
Head of Social Media
Social Media Manager
Head of Media
Senior Media Relations Manager
Media Relations Manager
Media Relations Officer
Head of Performance
Head of Performance
Head of Performance