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| No. 10 | Prime Minister (PM) |
| | Deputy Principal Private Secretary (PPS) to the PM |
| | Chief Press Officer |
| | Special Adviser to the PM (political) |
| | Director, Policy Unit |
| | Senior Policy Adviser for Health & Social Care |
| | Deputy Director (DD), PM Delivery Unit Health Team |
| | PM Mission Delivery Unit Health Team x2 |
| | Data Scientist |
| | DD of Communications (Political) |
| | Senior Press Officer |
| | Head of Policy Unit (Political) |
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| DHSC | Secretary of State (SofS) for Health and Social Care |
| | Minister of State for Care |
| | Minister of State for Health |
| | Minister of the Lords |
| | Parliamentary Under Secretary of State |
| | Head of Special Advisers' Office |
| | Special Adviser to SofS x4 |
| | Permanent secretary |
| | Private Secretary to the DHSC Permanent Secretary |
| | Chief Economist |
| | Chief Data Officer |
| | DD, Statistician |
| | Press Officer |
| | DD of priority campaigns |
| | Media Relations Officer |
| | Social Team (Media Relations) |
| | Deputy Head of NHS Campaigns |
| | Deputy Head of News / Press Secretary |
| | Director General, Secondary Care and Integration |
| | Director, Urgent and Emergency Care (UEC) |
| | Director, Elective Care |
| | Head of Elective Recovery Delivery Unit |
| | DD UEC |
| | DD UEC Strategy and Hospital Discharge |
| | DD, Cancer Policy and Performance |
| | Head of Analysis, Discharge Modelling Team |
| | Analyst, Social Care Evidence |
| | DD, Elective Care Analytical Team |
| | DD, UEC Analytical Team |
| | Head of Analysis, UEC Care Analytical Team |
| | Head of Analysis, Elective Recovery |
| | Lead Analyst, UEC Analytical Team x3 |
| | Lead Analyst, Elective Care Analytical Team x2 |
| | Analyst, UEC Analytical Team x5 |
| Analyst, Elective Care Analytical Team x4 | |
| DD, Reform, Integration and National Discharge Task Force | |
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| NHSE | Chief Executive |
| | Chief Operating Officer (COO) |
| | Chief Strategy Officer |
| | Assistant Director of Analytics, Office of the Chairs, Chief Executive and COO |
| | Senior Analytical Manager, Office of the Chairs, Chief Executive and COO |
| | Senior Advisor, CEO Office |
| | Chief Financial Officer |
| | Director of integrated UEC Operational Insight |
| | Deputy COO and National Director for UEC |
| | Chief of Staff, UEC and Deputy COO's Office |
| | Head of Communications, UEC, Elective, Discharge, and Intermediate Care |
| | Communications Manager, Emergency and Elective Care |

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| DD of Communications |
| DD of Communications and Engagement |
| Deputy Head of Strategic Communications |
| Senior Stakeholder and Public Affairs Officer |
| Stakeholder and Public Affairs Officer |
| Senior Social Media Manager |
| Senior Social Media Officer |
| Head of Media |
| Deputy Head of Media |
| Media Relations Manager |
| Media Relations Officer |
| Director of Strategic Delivery |
| Senior Delivery Lead |
| DD of Performance |
| Head of Performance x3 |