

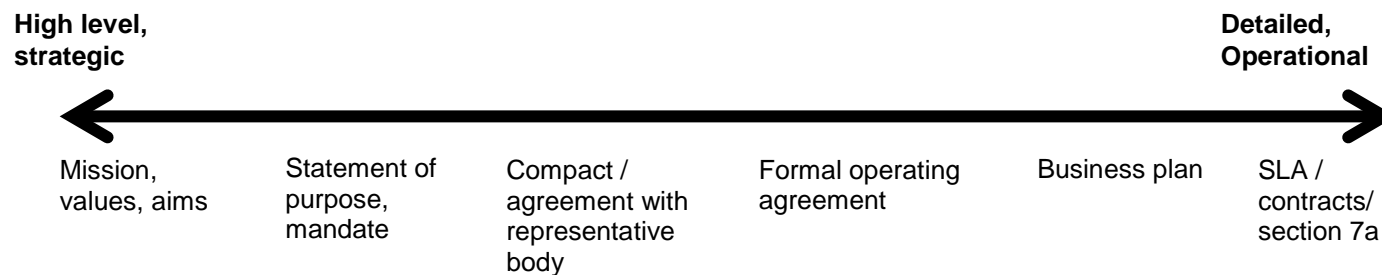
Annex A – Lead National Directors for partnerships

National Directors:

Bruce Keogh – National Medical Director
Paul Baumann – Chief Financial Officer
Jim Easton – National Director: Transformation
Bill McCarthy – National Director: Policy
Tim Kelsey – National Director for Patients and Information

Jane Cummings – Chief Nursing Officer
Ian Dalton – Chief Operating Officer
Barbara Hakin – National Director: Commissioning Development
Jo-Anne Wass – National Director: HR

Nomenclature for partnership agreements



Statement of purpose – clarify the functions of the organisations, and therefore identify where shared interests might lie.

Compact – principles for the relationship, setting tone and vision, and capturing shared purpose, signed by CEOs, usually underpinned by a number of formal operating agreements.

Agreements with representative bodies – for organisations where compacts are not appropriate, but where a written understanding of expectations of the relationship would be useful.

Formal operating agreement – detailed summary of how a specific business process will work, and how each party involves the other at key points, identifying named individuals for this purpose.

NB: NOT AN EXHAUSTIVE LIST – WORKING DOCUMENT TO BE KEPT UNDER REVIEW.

Chief Executive Lead

Partner	Lead national director	Other key interests	Nature of agreement
Commissioning Assembly	David Nicholson	Barbara Hakin Ian Dalton Bruce Keogh Jane Cummings Jim Easton Jo-Anne Wass Bill McCarthy Paul Baumann Tim Kelsey	

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National Director: HR Lead

Partner	Lead national director	Other key interests	Nature of agreement
Trade Unions, (to include civil service unions during transition)	Jo-Anne Wass	Bruce Keogh in relation to medical issues. Jane Cummings in relation to nursing issues. Bill McCarthy, consistency with Partnership strategy Tim Kelsey, patient experience / voice.	Agreements with representative bodies / statement of purpose

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Chief Financial Officer Lead

Partner	Lead national director	Other key interests	Nature of agreement
National Audit Office	Paul Baumann	Bill McCarthy	Statement of Purpose Must comply with NAO requirements

National Director: Commissioning Development Lead

Partner	Lead national director	Other key interests	Nature of agreement
GP provider representative bodies	Barbara Hakin	Ian Dalton Bruce Keogh Jane Cummings Jim Easton Jo-Anne Wass Bill McCarthy	Agreements with representative bodies
NHS Alliance	Barbara Hakin	Ian Dalton Bruce Keogh Jane Cummings Jim Easton Bill McCarthy Tim Kelsey	Agreements with representative bodies
National Association of Primary Care (NAPC)	Barbara Hakin	Ian Dalton Bruce Keogh Jane Cummings Jim Easton Bill McCarthy Tim Kelsey	Agreements with representative bodies
Family Doctors Association	Barbara Hakin	Jane Cummings, in relation to quality agenda, and implications for Nursing Directorate Bruce Keogh Bill McCarthy, consistency with partnership strategy	Agreements with representative bodies / statement of purpose
British Medical Association (BMA) GP Committee	Barbara Hakin	Bruce Keogh Jo-Anne Wass, re trade union activity Bill McCarthy, consistency with partnership strategy Tim Kelsey, patient experience / voice.	Agreements with representative bodies / statement of purpose

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National Medical Director Lead

Partner	Lead national director	Other key interests	Nature of agreement
Academy of Medical Royal Colleges	Bruce Keogh	Jane Cummings Barbara Hakin Bill McCarthy	Compact
Disease / illness specific representative groups	Bruce Keogh / Jane Cummings based on domain leads interests.	Bill McCarthy	Statement of purpose
Academy of Medical Royal Colleges	Bruce Keogh	Jane Cummings, in relation to quality agenda, and implications for Nursing Directorate Barbara Hakin, in relation to Royal College of General Practitioners (RCGP) Bill McCarthy, consistency with partnership strategy	Compact
Medical Royal Colleges	Bruce Keogh	Jane Cummings, in relation to quality agenda, and implications for Nursing Directorate Barbara Hakin, in relation to RCGP Bill McCarthy, consistency with partnership strategy	Agreements with representative bodies / statement of purpose
National Institute for Health and Care Excellence (NICE)	Bruce Keogh	Bill McCarthy Jane Cummings Jim Easton Barbara Hakin Ian Dalton Tim Kelsey	Compact, supported by formal operating agreements Statutory duties linked via quality standards, commissioning guidance and Commissioning Outworks Framework (COF)

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National Institute for Health Research and Health Research Authority	Bruce Keogh	Jane Cummings Jim Easton Tim Kelsey Bill McCarthy	NHS CB research strategy compact, supported by formal operating agreements Under a duty to promote research
Medical speciality associations and societies	Bruce Keogh	Barbara Hakin, in relation to primary care and implications for Commissioning Development Directorate	Agreements with representative bodies / statement of purpose
Allied health professionals and medical scientists	Bruce Keogh	Barbara Hakin, in relation to primary care and implications for Commissioning Development Directorate	Agreements with representative bodies / statement of purpose
BMA	Bruce Keogh [Barbara Hakin leads with GP Committee of BMA]	Jo-Anne Wass, in relation to BMA Trade union activity Bill McCarthy, consistency with partnership strategy Tim Kelsey, patient experience / voice.	Agreements with representative bodies / statement of purpose
British Dental Association (BDA)	Bruce Keogh	Jo-Anne Wass, in relation to BDA Trade union activity Barbara Hakin, in relation to primary care Bill McCarthy, consistency with partnership strategy Tim Kelsey, patient experience / voice	Agreements with representative bodies / statement of purpose

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<p>Professional Regulators: General Medical Council (GMC), General Dental Council (GDC), General Optical Council (GOC), General Pharmaceutical Council (GPhC), Health Professions Council, General Chiropractic Council (GCC), General Osteopathic Council (GOsC),</p>	<p>Bruce Keogh</p>	<p>Jane Cummings in relation to nursing professionals in GDC, Health Professions Council etc. Barbara Hakin, in relation to primary care and implications for Commissioning Development Directorate Bill McCarthy, consistency with partnership strategy</p>	<p>Agreements with representative bodies / statement of purpose</p>
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Chief Nursing Officer Lead

Partner	Lead national director	Other key interests	Nature of agreement
Royal College of Nursing	Jane Cummings	Jo-Anne Wass, in relation to RCN trade union activity Bruce Keogh, in relation to quality agenda, and implications for Medical Directorate Barbara Hakin, in relation to primary care and implications for Commissioning Development Directorate Bill McCarthy, consistency with partnership strategy	Agreements with representative bodies / statement of purpose
Royal College of Midwives	Jane Cummings	Jo-Anne Wass, in relation to RCM trade union activity Bruce Keogh, in relation to quality agenda, and implications for Medical Directorate Barbara Hakin, in relation to primary care and implications for Commissioning Development Directorate Bill McCarthy, consistency with partnership strategy	Agreements with representative bodies / statement of purpose
Disease / illness specific representative groups	Bruce Keogh / Jane Cummings, based on domain leads interests.	Bill McCarthy	Statement of purpose

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Professional regulators, Nursing and Midwifery Council (NMC)	Jane Cummings	Barbara Hakin, in relation to primary care and implications for Commissioning Development Directorate Bill McCarthy, consistency with partnership strategy	Agreements with representative bodies / Statement of Purpose
Care Quality Commission (CQC)	Jane Cummings	Bill McCarthy Bruce Keogh Ian Dalton Tim Kelsey	Compact, supported by formal operating agreements Under a duty to cooperate and have shared responsibilities for improving quality

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Chief Operating Officer Lead

Partner	Lead national director	Other key interests	Nature of agreement
Specialised service providers	Ian Dalton	Barbara Hakin Bruce Keogh Jane Cummings Bill McCarthy Paul Baumann	[Separate to commissioning contracts] Agreements with representative bodies
Independent Sector and 3 rd Sector	Ian Dalton	Barbara Hakin Bruce Keogh Jane Cummings Bill McCarthy	[Separate to commissioning contracts] Agreements with representative bodies
Foundation Trust Network	Ian Dalton	Barbara Hakin Bruce Keogh Jane Cummings Bill McCarthy Paul Baumann	[Separate to commissioning contracts] Agreements with representative bodies
NHS Trust Development Authority (NTDA)	Ian Dalton	Barbara Hakin Bruce Keogh Jane Cummings Bill McCarthy Paul Baumann	[Separate to commissioning contracts] Agreements with representative bodies
Local clinical commissioning groups	Ian Dalton / local office directors	Barbara Hakin Bruce Keogh Jane Cummings Jo-Anne Wass Bill McCarthy Paul Baumann	Agreements with representative bodies
Local authorities	Ian Dalton / local office directors	Bill McCarthy	Agreements with representative bodies
Health and Wellbeing Boards (HWBs)	Ian Dalton / local office directors	Bill McCarthy	Agreements with representative bodies

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Local HealthWatch	Ian Dalton / local office directors	Bill McCarthy	Agreements with representative bodies
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National Director: Policy Lead

Partner	Lead national director	Other key interests	Nature of agreement
Monitor	Bill McCarthy	Ian Dalton Tim Kelsey Paul Baumann	Compact, supported by formal operating agreements Under a duty to cooperate and have shared responsibilities for delivering Payment by Results (PbR)
Public Health England (PHE)	Bill McCarthy	Barbara Hakin Ian Dalton Tim Kelsey Paul Baumann	Compact, supported by formal operating agreements Underpinned by Service Level Agreements (SLAs), where we commission public health services
Health Education England (HEE)	Bill McCarthy	Bruce Keogh Jane Cummings Paul Baumann	Compact, supported by formal operating agreements
NHS Confederation	Bill McCarthy	Ian Dalton Barbara Hakin Jim Easton	Agreements with representative bodies / SLA Linked to NHS Employers function, and NHS Confed EU Office.
Department of Health (DH) and Other Government Departments (OGDs)	Bill McCarthy	Paul Bauman Ian Dalton, Bruce Keogh Jane Cummings Tim Kelsey	With DH, Cabinet Office-defined Framework Agreement With OGDs, partnership agreements, particularly where health requirements, for example Education, Ministry of Defence (MOD), Ministry of Justice (MoJ)
Devolved Administrations (DAs)	Bill McCarthy	Bruce Keogh Jane Cummings Ian Dalton	Statement of Purpose
Local Government Association (LGA)	Bill McCarthy	Barbara Hakin, Ian Dalton Paul Bauman Tim Kelsey	Compact, supported by formal operating agreements
Parliamentary & Health Service Ombudsman	Bill McCarthy	Bruce Keogh Jane Cummings Tim Kelsey Ian Dalton	Statement of purpose
Her Majesty's Treasury (HMT)	Bill McCarthy	Paul Baumann	Must comply with HMT requirements

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National Director: Transformation Lead

Partner	Lead national director	Other key interests	Nature of agreement
British In-Vitro Diagnostics Association (BIVDA)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
European Medicines Group	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Intellect	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
BioIndustry Association	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Ethical Medicines Industry Group	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Technology Services Agency	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Association of British Healthcare Industries (ABHI)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Association of British Pharmaceutical Industry (ABPI)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Confederation of British Industry (CBI)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose

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Partner	Lead national director	Other key interests	Nature of agreement
American Pharma Group (APG)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Technology Strategy Board	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
UK Trade and Investment (UKTI)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
National Endowment for Science, Technology and the Arts (NESTA)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Institute for Healthcare Improvement (IHI)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Association of UK University Hospitals (AUKUH)	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings	Statement of purpose
Shelford Group	Jim Easton	Bill McCarthy Bruce Keogh Jane Cummings Paul Baumann	Statement of purpose

National Director for Patients and Information Lead

Partner	Lead national director	Other key interests	Nature of agreement
Information Centre	Tim Kelsey	Ian Dalton Bruce Keogh Bill McCarthy	Compact, supported by Formal Operating Agreements Will want SLAs in place, as their work (data collection and analysis) underpins our own.
Information Commissioner	Tim Kelsey	Bill McCarthy	Statement of Purpose Must comply with Information Commissioner requirements.
HealthWatch England	Tim Kelsey	Ian Dalton Bruce Keogh Jane Cummings Bill McCarthy	Agreements with representative bodies (May be linked to CQC Compact)
Patients Association	Tim Kelsey	Ian Dalton Bruce Keogh Jane Cummings Bill McCarthy	Statement of purpose
National Voices	Tim Kelsey	Ian Dalton Bruce Keogh Jane Cummings Bill McCarthy	Statement of purpose
Voluntary and Charity Sector	Tim Kelsey	Ian Dalton Bruce Keogh Jane Cummings Bill McCarthy	Statement of purpose
Richmond Group	Tim Kelsey	Ian Dalton Bruce Keogh Jane Cummings Bill McCarthy	Statement of purpose