External declarable meetings

Name	Bruce Keogh		
Position Held	National Medical Director		
Month of Meeting	Name of External Organisation	Purpose of Meeting	
January	General Medical Council	Quarterly meeting	
	UCL Partners	NHS Innovation Accelerator Programme	
	Royal College of Surgeons	Quarterly meeting	
February	British Medical Association	Meeting	
	Academy of Medical Royal Colleges	Quarterly meeting	
	Sodexo	Hospital food and obesity	
	Compass		
	Serco		
	Costa Coffee		
	M&S Simply Food		
	Apetito		
	Royal Voluntary Service		
	Coca Cola		
	Hospital Caterers Association		
March	Academy of Medical Royal Colleges	Meeting	
	Imperial College	Viva examination	
	ВМЈ	Achievement awards judging	
	ВМЈ	Clinical Leadership awards judging	
	Royal College of Physicians	Physician Associates	
	BMJ & FMLM	Leaders' in Healthcare conference	
	Royal College of Physicians	Quarterly meeting	
	Health Foundation	National Quality Board	
	Diabetes UK	Meeting to discuss mandate and priorities for NHS and Diabetes UK	
Name		Paul Baumann	
Position Held	Chief Financial Officer		
Month of Meeting	Name of External Organisation	Purpose of Meeting	
February	HFMA	Catch up	
Name	Jane Cummings		
Position Held	Chief Nursing Officer		

Armed forces

Shadowing

Month of Meeting
January

February

Sanger House

Sirona Care

External declarable meetings

Name	Simon Stevens	
Position Held	Chief Executive	
Month of Meeting	Name of External Organisation	Purpose of Meeting
	Mental health Task Force	Mental Health Taskforce
	вма	General Practice
	Hospital Catering Association	Hospital Food
	NHS Providers	Social care
	Association of Directors of Adult Social	
	Services	
	Local Government Association	
	Tavistock and Portman NHS Foundation	
	Trust	
	Mental Health Policy Group	Mental Health
la moramo.	Royal College of General Practitioners	General Practice
January	NHS Partners	Meeting
	The Shelford Group	Meeting
	Royal Philips	Test beds
	Sir Cyril Chantler	D. d. a.
	Baroness Julia Cumberlege	
	NHS Confederation	Meeting
	Athenahealth	
	Cambridge Health Network	Digital Health
	Carradale	
	Lord Tony Hall	BBC
	BMA	Catch up
	Royal College of Physicians	Joint working
	Institute of Directors	Healthy Workplaces
	Diabetes UK	Diabetes Prevention
	David Moorcroft	Staff Wellbeing
	Queen Mary University London	Childhood Obesity
	Mental Health taskforce	Mental Health Taskforce
February	Don Berwick	New Care Models
	Beacon UK	Mental Health
	Carnegie Mellon University	Research
	Federation of Specialist Hospitals	New Care Models
	Professor Robert Wachter	IT
	Salford University	Dementia
	Dame Barbara Hakin	Retirement
	John Caudwell	Public Health
	Google Deepmind	Innovation
March	Sheila Leatherman	Quality
	The Health Foundation	· ·
	Michael Marmot	Health inequalities
	EY	New Care Models
	вма	Primary Care
	UCL Partners	NHS
	Lord Warner	Specialised Commissioning
	Lord Adonis	Infrastructure Commission

External declarable meetings

Name	lan Dodge	
Position Held	National Director for Commissioning Strategy	
Month of Meeting	Name of External Organisation	Purpose of Meeting
January	GE Healthcare/Finnamore	Discussion on collaborative work
January	British Medical Association	Catch Up
January	ACEVO	Catch Up
January	Manchester City Council + NHS Colleagues	Manchester Health and Social Care
January	AMS Strategy, Babylon, MAC-UK, GSK Vaccines	Health and Behaviour Meeting
January	NHS Partners, NHS Confederation	Dicussion on collaborative work
January	Royal College of GPs	Primary Care
January	Local Government Association	Discussion on collaborative work
January	NHS Clinical Commissioners	Meeting
January	Diabetes UK, Alzheimer's UK, Cancer Research UK, Cancer Research UK, Mind	CCG Impact Assessment Framework
January	Wessex LMC, IWantGreatCare, Hertfordshire Council, National Association of Primary Care, Royal College of GPs, British Medical Association, NHS Confederation	Primary Care
January	National Voices	People and Communities Board
February	Brent Council	Visit
February	Manchester City Council	Manchester Health and Social Care
February	Nuffield Trust	Catch Up
March	Care Quality Commission, National Voices, NHS Providers, NAPC, LGA	New Models of Care
March	Nuffield Trust	Health Policy Summit
March	NHS Providers Network, NHS Confederation	Event
March	Virgin Care	Care Redesign
March	Wessex LMC, IWantGreatCare, Hertfordshire Council, National Association of Primary Care, Royal College of GPs, British Medical Association, NHS Confederation	Primary Care
March	King's Fund	STP Discussion
March	NHS Providers	Catch Up
March	Institute of Health Equity	Joint work on inequalities
March	Diabetes UK, Alzheimer's UK, Cancer Research UK, Cancer Research UK, Mind	CCG Impact Assessment Framework
March	NHS Confederation	Regular bilateral

Karen Wheeler and Richard Barker had no declarable external meetings in ${\rm Q4}$