

#### Paper NHSE111416

# **BOARD PAPER - NHS ENGLAND**

**Title:** Efficiency Controls Committee feedback

From: Paul Baumann: Chief Financial Officer

### Purpose of paper:

• Report from the efficiency controls committee (ECC), in accordance with its terms of reference

#### Key issues and recommendations:

The Committee met seven times in the period, approving 43 business cases prior to submission to the Department of Health (DH) for onward approval.

Work with DH to streamline approval procedures, and thus ensure an appropriate balance of tight control and responsiveness is continuing.

#### Actions required by Board Members:

• The Board is asked to note the work of the committee.

## **Efficiency Controls Committee Report**

- 1. The objective of the committee is to approve expenditure on activities relating to NHS England's functions that are subject to DH and Cabinet Office controls utilising, where appropriate, the delegated financial limits set out in the Standing Financial Instructions for members in attendance (the committee has no delegated budgetary authority of its own).
- 2. Following the establishment of the finance & investment committee (FIC), the ECC is focused on approval of short term revenue business cases, with FIC scrutinising long term commitments, capital and property related business cases as well as wider issues of financial policy, performance and budgetary control.

| Dates    | Number<br>Cases on<br>Agenda | Number of<br>Cases<br>Approved | Number of<br>Cases with<br>Conditions | Number of<br>Cases<br>Rejected |
|----------|------------------------------|--------------------------------|---------------------------------------|--------------------------------|
| 28/08/14 | 8                            | 8                              | 0                                     | 0                              |
| 04/09/14 | 8                            | 8                              | 0                                     | 0                              |
| 11/09/14 | 14                           | 12 (2 held)                    | 0                                     | 0                              |
| 18/09/14 | 4                            | 4                              | 0                                     | 0                              |
| 25/09/14 | 8                            | 7 (1 w/d)                      | 0                                     | 0                              |
| 02/10/14 | 2                            | 0 (2 held)                     | 0                                     | 0                              |
| 09/10/14 | 5                            | 4 (1 held)                     | 0                                     | 0                              |

The number of cases considered at each meeting, and their outcome is as follows:

| Dates    | Value of<br>Cases on<br>Agenda | Value of<br>Cases<br>Approved | Value of<br>Cases<br>Conditions | Value of<br>Cases<br>Rejected |
|----------|--------------------------------|-------------------------------|---------------------------------|-------------------------------|
| 28/08/14 | £335,212.45                    | £335,212.45                   | £0.00                           | £0.00                         |
| 04/09/14 | £764,879.78                    | £764,879.78                   | £0.00                           | £0.00                         |
| 11/09/14 | £4,895,031.44                  | £3,687,300.00                 | £0.00                           | £0.00                         |
| 18/09/14 | £392,079.20                    | £392,079.20                   | £0.00                           | £0.00                         |
| 25/09/14 | £1,152,672.94                  | £1,046,702.94                 | £0.00                           | £0.00                         |
| 02/10/14 | £217,279.00                    | £0.00                         | £0.00                           | £0.00                         |
| 09/10/14 | £337,900.00                    | £277,400.00                   | £0.00                           | £0.00                         |
| Total    | £8,095,054.81                  | £6,503,574.37                 | £0.00                           | £0.00                         |

3. Work is ongoing with the DH to ensure a consistent and efficient application of the controls appropriate to a major Arms Length Body (and specifically the requirements for NHS England, DH, Ministerial and/or Cabinet Office approval). This has shown dividends, with welcome steps to rationalise key processes and approval flows.

## Paul Baumann

**Chief Financial Officer**