

BOARD PAPER - NHS ENGLAND

Title: Chief Executive's Report

By: Simon Stevens, CEO

Purpose of Paper:

- Update on the work of the Chief Executive over the last two months
- Provide information on a number of NHS England priorities not covered elsewhere on the agenda.

The Board is invited to:

- To note, and to discuss various items referred to herein.

NHS England Chief Executive's Report

March 2015

1.0 Public Engagements

- 1.1 NHS Change Day was held on 11 March 2015 and I joined tens of thousands of fellow NHS staff in pledging to take personal actions that will make a difference for patients. My pledge was about support for people with learning disabilities. I spent the afternoon with people with learning disabilities and their families from across England, and also was trained as a 'dementia friend' by Andy Tysoe, a senior nurse from Cheshire. My recent visits over the past few weeks include Manchester, Leeds, London and Kent. NHS England has also held board-to-board meetings with Monitor and HSCIC, and I've attended an informal discussion with the CQC board.
- 1.2 Given the importance of public communication on the NHS and the Forward View, since our January Board meeting I've given 19 speeches to a wide variety of NHS and public audiences: Diabetes UK's annual conference, the Royal College of Physicians, the launch of a new anti-smoking campaign by Action on Smoking and Health(ASH), the Association of Chief Executives of Voluntary Organisation (ACEVO) conference on the voluntary sector, Chatham House, the King's Fund, the Royal College of Surgeons, the Nuffield Trust's annual summit, Reform's commissioning conference, the Institute of Healthcare Management, NHS Confederation Mental Health Network, the Royal Society of Medicine, a Mental Health Summit, the Local Government Association and Association of Directors of Public Health Annual Public Health Conference, Department of Health (DH)/NHS Non-Executives event, the Academic Health Science Networks, UK E-Health Week, NHS Trust Development Authority employees, and Healthcare Science UK. I've also given several interviews to the BBC, a number of national newspapers, and to the specialist publications Nursing Times, GP Magazine, and the Health Service Journal.
- 1.3 I continue to engage with Parliament on key issues, and recently met the All Party Parliamentary Group on Cancer, the All Party Parliamentary Group on Learning Disabilities, attended a dinner hosted by the Speaker of the House of Commons on cancer, and appeared before the Public Accounts Committee to discuss services for people with learning disabilities - confirming the necessity of closure and fundamental redesign of outdated institutional provision, and which Jane Cummings is now leading with colleagues.

2.0 NHS Performance

- 2.1 After a pressurised Christmas and New Year, NHS performance has been improving, and last week's A&E performance was the best since November. All NHS organisations and local authorities have been asked to make careful preparations for the Easter holiday period. Clinical Commissioning Groups (CCGs) and providers have been asked to ensure that the extra capacity put in place over winter continues throughout April while the Better Care Fund kicks in and contracts for 2015/16 are finalised.

3.0 2015/16 Commissioning

The Budget

- 3.1 Following discussion with the Deputy Prime Minister, last week's Budget allocated an extra £250 million for child and adolescent and related mental health services for 2015/16 and the four years subsequently. This should help over 110,000 more children receive care for mental health issues by 2020, as well as improving support for maternal mental health.

Tariff

- 3.2 As discussed at our January Board meeting, originally proposed 2015/16 provider prices were referred back to Monitor for reconsideration. In order to keep 2015/16 on track and to reduce pressure on acute hospitals but without raiding necessary investments in mental health, primary care and other services, NHS England, Monitor and CCGs have offered providers a new Enhanced Tariff Option (ETO) for next year. This is worth up to £500m more to providers than the original package that was consulted on last November, which was prior to extra funding being made available to the NHS in December's autumn statement. Some 210 out of 240 providers have now opted for this ETO - the vast majority.
- 3.3 Under the ETO, the marginal rate providers are paid for extra emergency admissions will increase from 30 percent now to 70 percent; the marginal rate for extra specialised services will also increase from the originally proposed 50 percent to 70 percent and the headline efficiency requirement will be 0.3 percent lower than originally proposed. The ETO incorporates an allowance for service developments in mental health and changes to trusts' clinical negligence premiums. Participating providers will join an NHS-wide efficiency collaborative to help them track and manage cost pressures, including temporary staffing costs and procurement savings.
- 3.4 The minority of providers who have not affirmatively opted in to the ETO will continue on current prices (the 2014/15 'Default Tariff Rollover', or DTR) until such time as a new tariff is established. This will not be until later this year, possibly following a referral by Monitor to the Competition and Markets Authority. As previously notified, since providers on the 2014/15 DTR would not be contributing proportionately to the shared NHS-wide 2015/16 efficiency goals through the tariff deflator, they will instead be ineligible for discretionary payments, including the Commissioning for Quality and Innovation payment (CQUIN), next year.

4.0 Five Year Forward View (FYFV) Implementation

- 4.1 Since our January meeting we have fired the starting gun on a number of high impact elements of the FYFV implementation programme.

£22bn Savings and Demand Moderation Challenge

- 4.2 The six national NHS leadership bodies and DH are working together on a shared, detailed, opportunity map for efficiencies over the next five years, with agreed high impact actions for 2015/16, and a proposed approach to engaging widely with frontline NHS organisations.

Vanguard Geographies for New Care Models

- 4.3 Two hundred and sixty-nine groups of nurses, doctors and other health and social care staff from across the country put forward their ideas for how they want to

redesign care in their areas, and then helped choose the first 29 of the most innovative proposals. Drawing on a new £200 million transformation fund and tailored national support, from April 2015 these vanguards covering five million people will develop local health and care services to keep people well, and bring home care, mental health and community nursing, GP services and hospital specialists closer together.

Strengthening Primary Care

4.4 We will shortly be announcing the initial 2015/16 allocations from the £250 million for primary care investment made available to us in the Autumn statement, as well as the second round of funding for enhanced evening and weekend access to GP services. Our joint "ten point plan" with the Royal College of General Practitioners (RCGP) and General Practitioners Committee (GPC) is under way to boost GP recruitment, retention and returners. We have now approved 151 out of 209 CCGs to assume more control over primary care investments in their areas, with 64 taking full delegation.

Action on Prevention - Obesity and Diabetes

4.5 Well-designed randomised controlled trials in Finland, the USA, Japan, China and India show 30-60 percent reductions in Type 2 diabetes incidence over three years in adults at high risk through intensive lifestyle change programme interventions. Together with Public Health England and Diabetes UK we have now launched the first phase of the Forward View's proposed NHS Diabetes Prevention Programme, delivering on the commitment set out in the FYFV. The Programme will initially target up to 10,000 people at a high risk of developing Type 2 diabetes, with national roll-out thereafter. NHS diabetes 'demonstrator' sites will be supplemented with a national framework procurement for these prevention services. In parallel, we are testing a version of the programme for NHS staff, beginning at Imperial hospitals in London.

Health and Social Care Integration - Integrated Personalised Commissioning

4.6 Together with the Local Government Association we have announced the first eight sites that will go live from April, offering some 10,000 people with complex needs with greater power to decide how their own combined health and social care budget is spent. Local voluntary organisations will help patients with personal care planning and advocacy.

Health and Social Care Integration - 'DevoManc'A

4.7 As the FYFV set out, we will back different models in different parts of the country where they offer the best chance of harnessing local energy and community leadership for improvement. Friday 27 February 2015 saw the signing of a ground-breaking memorandum of understanding between the 12 Greater Manchester CCGs, the 10 Local Authorities and ourselves, with the active support of the 15 local NHS providers and HM Treasury. For 2015/16, this involves the creation of a Greater Manchester-wide partnership board to bring coherence to the leadership of health and social care locally. Then this Autumn we and the local CCGs will each need to take a decision on the possibility of formal budget pooling effective April 2016, potentially bringing together £6 billion of health and social care spending for 2.8 million people. National standards, priorities and patient entitlements will continue to apply across England, including in Greater Manchester. And while this particular model may not be applicable in all other parts of the country, as the FYFV made clear, our approach will deliberately be tailored to the distinctive challenges and opportunities of different parts of the country.

Taskforces on Health Priorities

4.8 The FYFV and our Business Plan for next year both identify a number of high profile strategic improvement priorities. We have committed to co-producing a shared roadmap for the next five years in each of these areas, working with other national NHS leadership bodies, patients and citizens, and other partners. On cancer, the taskforce being chaired by Harpal Kumar of Cancer Research UK, is publishing an initial "scene setter" this week. On mental health, we are launching the new taskforce with broad membership this week.

5.0 Care Quality

5.1 Three important and sobering reports that have significant implications for the NHS have been published over the last two months:

- i. Whistleblowing – in February, Sir Robert Francis published his report ('Freedom to speak up') on whistleblowing in the NHS.
 - ii. Jimmy Savile – also in February, Kate Lampard published her report on the lessons learned for the NHS from the investigations into matters relating to Jimmy Savile.
 - iii. Morecambe Bay Hospital – earlier this month, Dr Bill Kirkup published his independent report on maternal and neonatal deaths at University Hospitals Morecambe Bay NHS Foundation Trust.
- 5.2 Bruce Keogh and Jane Cummings will be giving careful consideration to our responses to them over the coming months. One of the key recommendations contained in Dr Kirkup's report was that a national review of maternity care should be undertaken. We have moved quickly to respond to this, announcing a thorough review, and publishing terms of reference, available here:

<http://www.england.nhs.uk/2015/03/03/maternity-care/>

5.3 We will be announcing members of this review panel later this week.

6.0 NHS England

6.1 Subject to Board approval, our 2015/16 Work Plan/Business Plan will be published by Monday. Our internal directorate programme budgets and running costs for 2015/16 have now been finalised (considerably sooner than last year). Our organisational change programme is nearing completion, substantially driven by the requirement to have cut our running costs by over 30% over two years, which we will have successfully done.

7.0 Use of the NHS England Seal

7.1 NHS England is required to apply its seal to a number of documents. A list of documents sealed between 28 August 2014 and 28 February 2015 is in the annex to this report.

Simon Stevens
March 2015

Summary of Documents sealed with the NHS England Seal – 28.08.14 – 28.02.15

Number	Date	Document
46	28.8.14	Deed of Novation and Guarantee – Mr JM Alexander-Abt and Inline Ortho Ltd and NHS England
47	28.8.14	Deed of Novation and Guarantee – Mr N Shah and Tooth Logic Ltd and NHS England
48	28.8.14	Deed of Novation and Guarantee – Miss CE Good and Handside Dental Surgery Ltd and NHS England
49	28.8.14	Counterpart underlease relating to York House, 18-20 Massetts Road, Horley – NHS Property Services Ltd and NHS Commissioning Board
50	28.8.14	Licence to underlet relating to second floor offices Fountain House, Welwyn Garden City, Herts between Grainmarket Properties, NHS Property Services and NHS Commissioning Board
51	28.8.14	Licence to underlet relating to first floor offices Fountain House, Welwyn Garden City, Herts between Grainmarket Properties, NHS Property Services and NHS Commissioning Board
52	10.9.14	Deed of Variation in relation to the agreement for dental services 20.9.07
53	3.10.14	Capital Grant Agreement – 1 Abell Gardens
54	3.10.14	Capital Grant Agreement – 2 Abell Gardens
55	3.10.14	Capital Grant Agreement – 11 Allerby Road
56	3.10.14	Capital Grant Agreement – 237 Cowthorse Road
57	3.10.14	Capital Grant Agreement – Foxdown, Little Field Green
58	3.10.14	Deed of Charge – 1 Abell Gardens
59	3.10.14	Deed of Charge – 2 Abell Gardens
60	3.10.14	Deed of Charge – 11 Allerby Road
61	3.10.14	Deed of Charge – 237 Cowthorse Road
62	3.10.14	Deed of Charge – Foxdown, Little Field Green
63	14.10.14	Deed requesting incorporation of Mr WS Qureshi's dental practice into the Dental Suite (Northants) Ltd
64	14.10.14	Deed of Novation and Guarantee between Mr HR Patel and Abingdon Dental Practice Ltd and NHS England
65	17.10.14	Deed of change relating to the Pines, Tunbridge Wells (LD Redevelopment)
66	23.10.14	Deed of Covenant relating to lease of land at 1-3 Robin Court, 44-50 Lupus Street, London between NHS Commissioning Board and Dr S Neogi and Matthew Edward Smith
67	23.10.14	Deed of Novation – E08 (MCATS) Contract – amendment of ISTC contract in Greater Manchester change of identity of the Termination Security Guarantor
68	24.11.14	Deed of Covenant relating to Millbank Medical Centre (formerly known as Page Street Health Centre) Westminster, London
69	28.11.14	Lease for Midlands and Lancaster CSU for 5 th Floor at Kingston House, West Bromwich
70	18.12.14	Deed of Novation and Guarantee – Hudson Dental Care Ltd, Hertford
71	18.12.14	Deed of Novation and Guarantee – Mr V Patel, Hatfield Dental Centre, Hatfield

72	18.12.14	Deed of Novation and Guarantee – Mr V Patel, Hilltop Dental Centre, Hatfield
73	23.12.14	Underlease, Licence to Underlet and Statutory Declaration in relation to Unit 1, Wootton Edge Barns, Hollybank, Wootton
74	20.1.15	Deed of Variation relating to IS procurement phase 2 – Diagnostic Services Agreement, PET/CT Scheme, South Region
75	28.1.15	Deed of Termination, Acorn Surgery
76	28.1.15	Deed of Trust – Atlantic Data Ltd – DBS checks
77	5.2.15	Capital Grant Agreement – The Pines, Sherwood Park, Tonbridge Wells
78	5.2.15	Licence to occupy relating to 41 Car Parking Spaces – Pearson Court, Teesdale Business Park, Stockton on Tees