Simon Stevens, Chief Executive		
Month of Meeting	Name of External Organisation	Purpose of Meeting
5 January	ACEVO	Learning Disabilities
6 January	Foundation Trust Network	Five Year Forward View
6 January	NHS Alliance	Five Year Forward View
6 January	Four Seasons Health Care	Dementia
6 January	NHS Confed	Mental Health
7 January	Parliamentary Ombudsman	Complaints
9 January	Diabetes UK	Diabetes
9 January	Greater Manchester Fire and Rescue Service	Fire Safety/Vulnerable people
12 January	Mental Health Policy Group - Royal College of Psychiatrists - Mental Health Foundation - Mental Health Network - Centre for Mental Health - Mind - Re think -	Mental health
13 January	Astra Zeneca	Site Visit, Cambridge
14 January	The Health Foundation The Kings Fund	Five Year Forward View
20 January	Sir David Nicholson	NHS
27 January	Professor Al Mulley	New Models of Care
30 January	NHS Equality and Diversity Council	Equality

30 January	Narayana Healthcare	New Models of Care
2 Feb	Church of England	Chaplaincy
3 Feb	-RCGP -RCPsych - New Savoy Partnership - NHS England	Mental Health
4 Feb	Economic and Social Research Council	Research
4 Feb	Lord Carter	Procurement
4 Feb	BMA	NHS
4 Feb	James Titcombe	NHS Quality
6 Feb	ADASS	Social Services
11 Feb	General Dental Council	Discussion of GDC issues and developments.
12 Feb	Royal College of Physicians	Five Year Forward View
13 Feb	English Pharmacy Board Royal Pharmaceutical Society	Pharmacy
13 Feb	Royal College of Nursing	Nursing
17 Feb	BVCA	Five Year Forward View and Innovation
17 Feb	Beacon UK	Mental Health
18 Feb	NHS Providers NHS Confed DH NHS England	NHS
24 Feb	Kent County Council and its partners	Visit to Kent
4 Mar	National Audit Office	National Audit Office
6 March	KPMG	NHS

9 March	Cancer Research UK	Cancer Taskforce
11 March	Academic Health Science Networks	Five Year Forward View and innovation
11 March	Various carers and Patients	NHS Change Day
13 March	Unison	NHS
17 March	<ul> <li>NHS England</li> <li>DH</li> <li>NHS Leadership Academy</li> <li>NHS Employers</li> <li>Public Health England</li> <li>AoMRC</li> <li>Royal College of Physicians</li> <li>Hartlepool Council</li> <li>Centre for Science and Policy, Cambridge</li> <li>MIND</li> <li>Southampton University and Faculty of Occupational Health</li> <li>Vitality Health</li> <li>BUPA</li> <li>Optima</li> <li>BT</li> <li>Shell</li> <li>M&amp;S</li> <li>Sainsbury</li> <li>Southampton University</li> <li>RAND, Europe</li> </ul>	NHS Workplace Wellness and Employee Health
17 March	NESTA	NHS as a Social Movement
18 March	Shared Lives Plus DH NHS England PHE	Voluntary, Community and Social Enterprise
19 March	Dartmouth College	New Models of Care

19 March	The King's Fund	New Models of Care
24 March	Members of Parliament Mencap Norwood The Judith Trust Scope GK Strategy Ltd Royal College of Physicians Inclusion London United Response Walmsley Associates Lifeways Familys Down's Syndrome Association CQC Turning Point Voiceability NHS England	Learning Disability
30 March	Mental Health Policy Group	Mental health

Name: Jane Cummings			
Position held:	Position held: Chief Nursing Officer & National Nursing Director		
Month of	Name of External	Purpose of Meeting	
Meeting	Organisation		
February	Mencap	Meeting with families on topic of	
		Securing independence and inclusion:	
		Improving rights for people with	
		Learning Disabilities, autism and	
		mental health conditions	

Name: Sir Bruce Keogh		
Position held:	National Medical Director, NHS E	ngland
Month of	Name of External	Purpose of Meeting
Meeting	Organisation	
January	The Healing Foundation	Board of Trustee Meeting
January	HSJ	HSJ Top 50 Chief Executives judging panel
January	Combat Stress - charitable	Visit to Tyrwhitt House

	organisation	
January	BMJ	Doctors and Industry Working Group meeting
January	HSJ – Health Service Journal	HSJ Top 50 Chief Executives judging panel
February	Association of UK University Hospitals	Introduction meeting
March	General Medical Council	Meeting to discuss review
March	Faculty of Medical Leadership and Management	National Medical Director's Clinical Fellow Host evening

Name: Tim Kelsey		
	National Director for Patients and	
Month	Name of External Organisation	Purpose of Meeting
January	Brian Fisher	Patient participation
January	RAND Europe	Introductory meeting to work of
		Patients and Information Directorate
January	Care UK	Primary care
January	King's Health Partners	Academic health science centre
January	Nesta	Digital innovation
January	Big White Wall	Mental health
January	77 Group and Tictrac	Digital innovation
January	BMA	Patients online
January	I Want Great Care	Friends and Family Test
January	Telstra	Data services
January	TP Dinner - Tim Kelsey, Pam	Opportunities for digital in mental
	Garside,, Jen Hyatt, Paul	health
	Farmer, Jake Arnold-Forster,	
	Matthew Patrick, Victoria	
	Betton, Peter Hame, Clare	
	Gerada, Barnaby Perks, Chris	
	Geraua, Darriaby Ferrs, Chilis	

	Hollis	
January	Govlab, New York University	Open Data
January	WPP	Five Year Forward View
January	McKinsey & Co	National Information Board
January	Digitas LBi	Digital innovation
January	MTG (Medical Technology Group)	Data services
January	Sir Chris Powell	Five Year Forward View
January	UK India Business Council	Speaking event/ roundtable
February	Sian Jarvis	Patients Online
February	Leeds Involving People	Patient Participation
February	Personalised Health and Care 2020 Event - Nesta	National Information Board
February	ASDA	Digital innovation
February	Sir Alex Markham	Data services
February	Mental Health Apps Workshop	Mental Health
February	Giraffe	E health week
February	Tesco	Digital innovation
February	Virgin	Digital innovation
February	Monitor/ Deloitte	Data services
February	WPP, Sir Chris Powell workshop for NHSE	Five year forward view
February	T P Dinner - Pam Garside, Cally Palmer, Lia Ali,	End of Life Care

	Clare Henry, Jonathon Carr Brown, Prof Bee Wee, Julia Riley, Lynda Thomas, Richard Smith, Charles Hooper	
March	Centre for Science and Policy, University of Cambridge	Data and technology policy
March	John Taysom	Digital innovation
March	Professor Ross Anderson	Data security and consent
March	Professor John Clarkson	Digital innovation
March	Policy Leaders Fellowship, CSaP	Artificial Intelligence
March	Allscripts	Digital innovation
March	Babylon	Digital innovation
March	Iden Trust	Identity assurance
March	ТРР	Interoperability
March	Ehealthspace	Media interview
March	Digitas Lbi	Digital Innovation
March	Blackberry	Digital innovation

Name: Karen Wheeler		
Position held: National Director: Transformation & Corporate Operations		
Month of	Name of External	Purpose of Meeting
Meeting	Organisation	
Nil return		

Name: Barbara Hakin		
Position held:	National Director: Commissioning	Operations
Month of	Name of External	Purpose of Meeting
Meeting	Organisation	
Jan	Four Seasons Health Care	Operational Resilience Programme
Jan	NHS Partners Network	Operational Resilience Programme
March	Primary Care Premises Forum	New Primary Care Infrastructure Fund
March	NHS Partners Network	Invited to speak at their AGM
March	Virgin Care Ltd	Operational Resilience Programme
March	Care UK	Operational Resilience Programme

National Director: Ian Dodge, National Director of Commissioning Strategy				
Month of	Name of External	Purpose of Meeting		
Meeting	Organisation			
January	Price Waterhouse Coopers	Primary and acute care services		
		workshop		
January	NHS Clinical Commissioners	Catch up		
January	Independent Mental Health	To discuss commissioning		
	Services Association	strategy		
January	Diabetes UK	To discuss proposal prepared by Diabetes UK.		
January	King's Fund roundtable, attended by: - Thornley Medical Centre -Dartford and Gravesend NHS Trust -NHS Institute for Innovation and Improvement -Vitality Partnership -South Kent Coast and Thanet CCG -NHS Hambleton Richmondshire and Whiteby CCG -North Yorkshire and Humber Commissioing Support Unit -The Hurley Group Brighton and Hove CCG -Royal College of General Practitioners -BMA General Practice Committee -Nuffield Trust -Oxford Univeristy Hospitals	To discuss Primary Care and Community Specialists.		

	NHS Trust	
	-Monitor	
	-Cumbria CCG	
	-Kernow CCG	
	-Stafford CCG	
	-Whitstable	
	-West Herts	
	-Liverpool Community Health	
	NHS Trust	
	-Royal College of General	
	Practitioners	
January	Annual Dutch Healthcare	Speaking engagement.
	Delegation - Top Executives	
	Leadership Programme	
	13-16 January 2015	
January	Harvard Business School	Introduction
January	King's Fund	Catch-up discussion
January	King's Fund	New Models of Care and Five
candary		Year Forward View.
January	NHS Clinical Commissioners	Catch up
January	Nuffield Trust	Interview on managing provider
January	Numera Trust	0 01
		failure.
February	British Medical Association	Forward View
February	UCL Institute of Health Equity	To discuss New Models of Care
		Vanguards Support
February	NESTA	To discuss policy collaboration
February	NHS Confederation	To discuss mutual work
February	World Innovation Summit for	Conference
	Health	
February	National Council for Palliative	To discuss current issues.
robroary	Care	
February	National Association of	To discuss future work
rebluary		
Marah	Provider Organisations	
March	PwC Hosted Roundtable,	Five Year Forward View
	attendees from:	
	-CQC	
	L Doval Callege of Develope	
1	-Royal College of Physicians	
	-Monitor	
	-Monitor -The Health Foundation	
	-Monitor	
	-Monitor -The Health Foundation - Oxford University Hospitals NHS Trust	
	-Monitor -The Health Foundation - Oxford University Hospitals NHS Trust - North West Coast Academic	
	-Monitor -The Health Foundation - Oxford University Hospitals NHS Trust - North West Coast Academic Health Science Network	
	-Monitor -The Health Foundation - Oxford University Hospitals NHS Trust - North West Coast Academic Health Science Network - Bupa	
	-Monitor -The Health Foundation - Oxford University Hospitals NHS Trust - North West Coast Academic Health Science Network - Bupa - Bromley Healthcare	
	<ul> <li>-Monitor</li> <li>-The Health Foundation</li> <li>- Oxford University Hospitals</li> <li>NHS Trust</li> <li>- North West Coast Academic</li> <li>Health Science Network</li> <li>- Bupa</li> <li>- Bromley Healthcare</li> <li>Community Interest Company</li> </ul>	
March	<ul> <li>-Monitor</li> <li>-The Health Foundation</li> <li>- Oxford University Hospitals</li> <li>NHS Trust</li> <li>- North West Coast Academic</li> <li>Health Science Network</li> <li>- Bupa</li> <li>- Bromley Healthcare</li> <li>Community Interest Company</li> <li>Wellcome Trust / Academy of</li> </ul>	To discuss geographical clusters /
March	<ul> <li>-Monitor</li> <li>-The Health Foundation</li> <li>- Oxford University Hospitals</li> <li>NHS Trust</li> <li>- North West Coast Academic</li> <li>Health Science Network</li> <li>- Bupa</li> <li>- Bromley Healthcare</li> <li>Community Interest Company</li> </ul>	To discuss geographical clusters / local health economies Speaking engagement

	Provider Organisations	
March	NHS Clinical Commissioners	Catch up
March	Federation of Specialist	Update
	Hospitals	
March	Institute of Global Health	Presentation on Universal Health
	Innovation, Imperial College	Coverage report presented at the
	London	World Innovation Summit for
		Health
March	King's Fund	Role of acute hospitals
March	Bupa	Introduction
March	Royal College of Physicians	Roundtable on workplace
		wellness
March	NESTA	To discuss joint working
March	Baroness Cumberlege	Maternity services

Name: Paul Baumann				
Position held: Chief Financial Officer				
Month of	Name of External	Purpose of Meeting		
Meeting	Organisation			
Nil return				