Name	Professor Sir Bruce Keogh	
Position Held	National Medical Director	

Month of Meeting	Name of External Organisation	Purpose of Meeting
October	EACTS	NHS
October	Scar Free Foundation	NHS
	Pitch@Palace	Duke of York Event
November	Russell Reynolds Associates	HR
	LumiraDX	NHS Technology
December	Scar Free Foundation	NHS
	Scar Free Foundation	NHS

Name	lan Dodge	
Position Held	National Director for Strategy and Innova	ition
Month of Meeting	Name of External Organisation	Purpose of Meeting
	NHS Employers	NHS
	Kings Fund	NHS
	Celesio	Life Sciences
	Health Innovation Network	NHS
	West Midlands AHSN	NHS
	Shelford Group	NHS
	BMA	NHS
October	NHS Employers	NHS
	NHS Confed	NHS
	Imperial College	NHS
	Diabetes UK	NHS
	GSK	Life Sciences
	NHS Employers	NHS
	GPC	GPs
	Genomics England	Genomics
	NHS Employers	NHS
	Reform	NHS
	The Health Foundation	NHS
	NHS Employers	NHS
	AHSNs	NHS
	Reform	NHS
	iMPower	Social innovation
	NHS Employers	NHS
	ABHI	Life Sciences
	Alzheimer's UK	Dementia
	Oxford AHSN	NHS
November	Oxford University (Sir John Bell)	Life Sciences
	Pharmacists Defence Association	Life Sciences
	NHS Providers	NHS
	Greater Manchester AHSN	NHS
	ABPI	Life Sciences
	Innovate UK	NHS
	Healthcare UK	NHS
	Wessex AHSN	NHS
	GPC	GPs
	Oxford University (Sir John Bell)	Life Sciences
	NIHR	NHS
	Kings Fund	NHS
	Healthcare UK	Board Meeting
	Genomics England	Genomics
	Various AHSNs	
	NICE	Innovation
	Pumping Marvellous Foundation	
	Imperial Innovation Summit	NHS
	National Disability Insurance Agency	NHS

	ABHI	Life Sciences	
December	RM Partners	Cancer	
December	UKRI	Life Sciences	
	NICE		
	Health Foundation		
	South West AHSN	Life Sciences	
	Office of Life Sciences		
	Health Innovation Network		
	NHS Clinical Commissioners	NHS	
	Genomics England	Genomics	
	Reform	NHS	

Name	Jane Cummings	
Position Held	Chief Nursing Officer	
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Month of Meeting	Name of External Organisation	Purpose of Meeting
	Royal College of Nursing	NHS
December	Council of Deans	Nursing Research
	Royal College of Midwives	NHS

Name	Matthew Swindells	
Position Held	National Director - Operations & Information	

Month of Meeting	Name of External Organisation	Purpose of Meeting
	Trade Unions	NHS
	Cambridge University Health Partners	NHS
October	Care England	Social care
October	Unipart	NHS
	NHS Providers	NHS
	British Computer Society	NHS Technology
	Tech UK	NHS Technology
	Federation of Specialist Hospitals	NHS
	Allscripts Healthcare	NHS Technology
November	Scan4Safety	NHS
	Babylon	NHS Technology
	Professional Records Standards Body	NHS
	NHS Providers	NHS
Dec	Unipart	NHS

Name	Simon Stevens	
Position Held	Chief Executive Officer	
Month of Meeting	Name of External Organisation	Purpose of Meeting
	Mayor of Greater Manchester	NHS & Social Care
	Patients Association	NHS
	Unison	NHS
	National Association of Primary Care	Primary Care
	Middlesex University	NHS
October	ABPI	NHS
	Babylon	Technology
	Mayor of Bristol	NHS & Local Government
	Local Government Association	Joint Work
	Shared Lives Plus	Learning Disability
	Royal College of Surgeons	NHS
	Ruth Carnall	NHS
	Age UK	NHS
	Health Foundation	NHS
	Bain	NHS
November	Don Berwick	NHS
November	BMA GPC	GPs
	WEF	Innovation
	Deep Mind	Technology
	NHS Employers	Workforce
	Daley Thompson	Prevention
	Queen Mary, University of London	NHS
December	Nick Ross	NHS
	Local Authority Chief Executives	NHS/Local Government