

BOARD PAPER - NHS ENGLAND

Title: Chief Executive's report

By: Simon Stevens, CEO

Purpose of paper:

- Update on the work of the Chief Executive over the last month
- Information on a number of NHS England priorities not covered elsewhere on the agenda.

Actions required by Board Members:

- To note, and to discuss various items referred to herein.

NHS England Chief Executive's report March 2016

In the month since our last Board meeting I've had the opportunity to visit and meet with patients, frontline staff including junior doctors, and NHS and local government leaders in: Wigan, Grantham, Lincoln, Lancashire, Barking and Havering, and at HM Prison Preston. I've also given speeches at the Greater Manchester Public Sector Leaders event, the Kings Fund, Nuffield Trust, MIND, Healthwatch, NHS Confederation Mental Health Network, the Nye Bevan graduation ceremony and the Leadership Academy's annual National Leadership Recognition Awards.

Since I gave a verbal report at our last meeting I should also record that in the month prior to that I visited Southampton University Hospitals, and variously spoke at NHS Improvement's provider 'roadmap' launch, to a range of voluntary organisations convened by National Voices, to a conference on 'people powered health', and alongside Sir Michael Marmot discussing our work on health and economic inequalities.

2015/16 wrap up

As 2015/16 draws to a close I want to take a moment to thank our staff across NHS England, and indeed the NHS as a whole, for their incredible service during an operationally and financially highly pressurised period. The understandable strains in hospitals are rightly the focus of much attention, but it would be remiss not also to draw attention to the equally important but often less well appreciated and less well resourced work of GPs, community health teams, mental health services, social care, voluntary organisations, and of course families and carers themselves. Indeed the importance of so-called 'out of hospital' care in both supporting patients and helping **constrain demand growth** in hospitals has been clearly seen (if not widely understood) over the past year:

- Emergency hospital admissions are up by a relatively constrained growth rate of 1.5% this past year (measured on both a 'trailing-12-months' and a 'Month 10 year-to-date' basis). This is less than commissioners planned and funded going into the year - a positive development.
- While elective day cases are up 4.7%, elective inpatients are down -1.9% (YTD M10). This partly reflects continuing positive hospital efficiencies, but it is not entirely positive as the absence of inpatient higher volumes may move RTT pressure for more complex surgery into 2016/17.
- Despite DTOCs and other well publicised patient 'flow' constraints, so far hospital inpatient bed days are actually approximately flat-to-negative for the year (+0.1% for the 12 months to Jan 16, and -0.5% M10 YTD, covering elective and emergency General & Acute services combined, for all commissioners, using SUS data). This is a tribute to successful - but again largely unremarked - shared work to drive further efficiencies between hospitals, primary, community and social care over the past year.

Just as it has been for providers, the **financial challenge facing CCGs** in 2015/16 has also been significant, CCGs plus NHS England commissioners received real terms funding growth in 2015/16 of £2bn, compared with the 2014/15 allocations. From this, last April CCGs were immediately required to transfer £1bn net of their new funding - via the Better Care Fund - to offset cuts and pressures in local authority social services. NHS England subsequently held back a further £500 million of the £2bn as the year unfolded as non-recurring but tightly managed 'underspend' to help DH offset rising acute trust overspends.

This means that CCGs and NHS England together managed for the year with less than £500m extra real terms purchasing power - while having to fund routine demand growth, targeted investments such as primary care, support for local service transformation such as Vanguards, sharp increases in cancer drugs, NICE-mandated Hepatitis C treatments, and a wide range of other specialised treatments.

The Board will undoubtedly want to thank all those involved in stewarding what has been a financially challenging and complex year, in which demonstrable progress has also been made on key priorities such as our co-produced taskforces on cancer, mental health, learning disabilities, obesity/type 2 diabetes, and maternity - with the added stimulation of navigating a General Election and negotiating a Comprehensive Spending Review on behalf of the NHS.

NHS England's work in 2016/17

Today - as required by the 2012 Statute - we publish our Business Plan for 2016/17. As well as giving operational expression to the Government's democratic priorities for the NHS, it summarises the distinctive contribution NHS England will make in the year ahead.

The challenge for the National Health Service in the coming year is of course to raise performance in those areas most visibly under pressure - including A&E, waits for operations, and management of hospital finances. But at the same time we need real progress on critical but long neglected services, including strengthening GP care, mental health, and prevention. In an era of historically constrained budgets, how do we square the circle? Our Business Plan for 2016/17 is built on three guiding principles which will shape our work:

Constancy of purpose and priorities - stick with the shared plan. The NHS Five Year Forward View gave practical life to the widely supported 'Triple Aim' of improved health and wellbeing, redesigned care, and wise financial stewardship. We need to continue to advance on all three fronts, not just one or two of them. We need to engage communities and patients in new ways. And we need to persist with our already identified improvement goals, rather than annually coming up with a new list. That's why sharp-eyed readers will see strong continuity in our ten business plan priorities for next year as compared with last year; the challenges we are tackling require sustained action over years, not months.

Coherent national support for locally led improvement. We will continue to work with the national bodies of the NHS, local and national government and the third sector to provide more aligned leadership across the country, while avoiding distracting

administrative reorganisations. And with our national partners we will be working during 2016/17 with 44 health and care communities to develop, agree and begin implementing their local Five Year Forward View plans to 2020. With services under pressure it's obviously time to confront the difficult choices, not kick the can down the road.

Solve today's issues by accelerating tomorrow's solutions. In the name of stability it would be tempting - but mistaken - to think that 2016/17 can be a year of 'better fire fighting'. Instead we need to intensify and spread the uptake of smarter ways of providing services. 'Vanguards' now covering a fifth of the country point the way. But every part of the country needs to make demonstrable progress this coming year. Part of the answer to pressure on A&Es lies in redesigned out-of-hospital urgent and emergency care, including 111, GP out of hours services, community and social care. Part of the answer to primary care staffing pressures will involve new models of care involving boundary-spanning team work, with a wider range of health professionals, enabled by better technology. And so on.

I will further update the Board verbally on most recent progress with concluding the 16/17 commissioning round, launching the 44 Service and Transformation Plan processes jointly with NHS Improvement, and several other topical items.

The Budget

We welcomed action taken on childhood obesity in the form of fiscal incentives to reformulate and reduce consumption of sugary fizzy drinks. This augurs well if combined with a wider set of evidence-based actions in the government's forthcoming childhood obesity strategy.

Use of the NHS England seal

NHS England is required to apply its seal to a number of documents. A list of documents sealed between 1 March 2015 and 31 March 2016 is included in an annex to this report.

Simon Stevens
Chief Executive Officer
31 March 2016

Annex

Documents sealed with the NHS Commissioning Board seal between 1 March 2015 and 31 March 2016

Number	Date	Document
79	05 03 2015	Deed of novation and guarantee – Mrs A Theron-Chartwell Dental Practice Ltd and NHS Commissioning Board
80	02 04 2015	Learning Disabilities Care Reprovision in Gloucestershire: a. Grant Agreement b. Legal Charge c. Land Registry Cancellation of Charge
81	02 04 2015	Deed of Novation – contract 0-5 services
82	23 04 2015	Deed of Novation of contract for the provision of 0-5 services: Heart of England NHS FT, NHS Commissioning Board and Solihull Metropolitan Borough Council
83	23 04 2015	Deed of Novation of Contract for the provision of 0-5 Services: Black Country Partnership NHS FT; NHS Commissioning Board and Dudley Metropolitan Borough Council
84	23 04 2015	DS1 – 14 Westfield Lane, St Leonard's on Sea
85	07 05 2015	DS1 Release of Charge and Additional Payment Deed – Coulsdon Lodge, Coulsdon Road, Caterham
86	11 05 2015	Deed of Novation 0-5 Services: Worcestershire Health & Care Trust, NHS Commissioning Board and Worcestershire County Council
87	11 05 2015	Deed of Novation 0-5 Services: Ripplez Community Interest Company, NHS Commissioning Board and Worcestershire County Council
88	28 05 2015	DS1 – 136 Richmond Road, London, E8 3HN
89	28 05 2015	DS1 Release of Charge – 759 Gleadless Road, Sheffield
90	28 05 2015	DS1 Release of Charge – 89 Court Farm Road, Whitchurch
91	28 05 2015	DS1 Release of Charge – 17 Roskear, Camborne
92	28 05 2015	DS1 Release of Charge – 14 Trebarwith Cresc, Newquay
93	28 05 2015	Deed of Novation of Contract for the provision of 0-5 Services: Cambridge Community Service, NHS Commissioning Board and Cambridge County Council

94	28 05 2015	Deed of Novation of Contract for the provision of 0-5 Services: Pennine Care NHS FT, NHS Commissioning Board and Rochdale Metropolitan Borough Council
95	28 05 2015	Deed of Novation of Contract for the Provision of 0-5 services: Stockport NHS FT, NHS Commissioning Board and Stockport Metropolitan Borough Council
96	28 05 2015	Deed of Novation of Contract for the provision of 0-5 services: Pennine Care NHS FT, NHS Commissioning Board and Bury Metropolitan Borough Council
97	02 06 2015	Deed of Novation of contract for the provision of 0-5 services: Salford Royal NHS FT, NHS Commissioning Board and Salford City Council
98	08 06 2015	Deed of Novation of Contract for the provision of 0-5 services: Cambridge & Peterborough NHS FT, NHS Commissioning Board and Peterborough City Council
99	08 06 2015	Deed of Novation of Contract for the provision of 0-5 services: Sussex Community NHS Trust, NHS Commissioning Board and West Sussex County Council
100	08 06 2015	Deed of Novation of Contract for the Provision of 0-5 services: Sussex Community NHS Trust, NHS Commissioning Board and West Sussex County Council
101	08 06 2015	Deed of Novation of Contract for the provision of 0-5 services: Wye Valley NHS Trust, NHS Commissioning Board and Herefordshire County Council
102	08 06 2015	Deed of Novation (0-5 services): Coventry & Warks Partnership Trust, NHS Commissioning Board and Council of the City of Coventry
103	18 06 2015	Deed of novation of the Contract for the provision of 0-5 services: Pennine Care NHS FT, NHS Commissioning Board and Oldham Council
104	18 06 2015	Deed of novation of the contract for the Provision of 0-5 services: East Coast Community Healthcare, NHS Commissioning Board and Suffolk County Council
105	18 06 2015	Deed of Novation (0-5 Services): South Warwickshire NHS FT, NHS Commissioning Board and Warwickshire County Council
106	24 06 2015	Deed of Novation (0-5 Services): South West Yorkshire Partnership FT, NHS Commissioning Board and Barnsley Metropolitan Council

107	24 06 2015	Deed of Novation (0-5 Services): Cheshire and Wirral Partnership NHS Trust, NHS Commissioning Board and Cheshire West and Chester Borough Council
108	24 06 2015	Deed of Novation (0-5 Services): Rotherham, Doncaster and South Humber NHS FT, NHS Commissioning Board, Doncaster Borough Council
109	02 07 2015	Deed of Novation (0-5 Services): Nottinghamshire Healthcare NHS FT, NHS Commissioning Board and Nottinghamshire County Council
110	02 07 2015	Deed of Novation (0-5 Services): Rotherham NHS FT, NHS Commissioning Board and Rotherham Metropolitan Borough Council
111	02 07 2015	Deed of Novation (0-5 Services): Lincolnshire Community Health Services NHS Trust, NHS Commissioning Board and Lincolnshire County Council
112	02 07 2015	Deed of Novation (0-5 Services): Bolton NHS FT, NHS Commissioning Board and Borough Council of Bolton
113	02 07 2015	Deed of Novation (0-5 Services): East Sussex Healthcare NHS Trust, NHS Commissioning Board, East Sussex County Council
114	06 07 2015	Deed of Novation (0-5 Services): Norfolk Community Health Care, NHS Commissioning Board, Norfolk County Council
115	09 07 2015	Deed of Novation (0-5 Services): East Cheshire NHS Trust, NHS Commissioning Board and Cheshire West and Chester Council
116	09 07 2015	Deed of Novation (0-5 services); Hounslow and Richmond Community Healthcare NHS Trust, NHS Commissioning Board and London Borough of Richmond upon Thames
117	09 07 2015	Deed of Novation (0-5 Services): Bromley Healthcare, NHS Commissioning Board, London Borough of Bromley
118	09 07 2015	Deed of Novation (0-5 Services): Your Healthcare CIC, NHS Commissioning Board, Mayor and Burgesses of the Royal Borough of Kingston upon Thames
119	09 07 2015	Deed of Novation (0-5 Services): Medway Community Health, NHS Commissioning Board, Medway Council and Medway CCG
120	09 07 2015	Deed of Novation (0-5 Services): Buckinghamshire Healthcare NHS Trust, NHS Commissioning Board and Buckinghamshire County Council

121	16 07 2015	Deed of Novation (0-5 Services): Central Surrey Health, NHS Commissioning Board, Surrey County Council and Surrey Downs CCG
122	16 07 2015	Capital Grant Agreement and Legal Charge in relation to NHS Commissioning Board and Hilldale Housing Association
123	16 07 2015	Deed of Novation (0-5 Services): Virgin Care Services Ltd, NHS Commissioning Board, Surrey County Council and North Surrey CCG
124	16 07 2015	Deed of Novation (0-5 Services): First Community Health and Care, NHS Commissioning Board, Surrey County Council and East Surrey CCG
125	23 07 2015	Deed of Novation (0-5 Services): Mid Yorks Hospitals NHS Trust, NHS Commissioning Board, and Council of City of Wakefield
126	23 07 2015	Deed of Novation (0-5 services): Bradford District Care Trust, NHS Commissioning Board and Bradford Metropolitan District Council
127	23 07 2015	Deed of Novation (0-5 services): Birmingham Community Healthcare Trust, NHS Commissioning Board and Birmingham City Council
128	23 07 2015	Capital Grant and Legal Charge: a) Golden Lane Housing Ltd, 57a Twelvetrees PI, Dobwalls, Liskeard b) Reside Housing Association, the Laurels, Mansfield, Notts
129	13 08 2015	Deed of Novation (0-5 services): Calderdale and Huddersfield NHS FT, NHS Commissioning Board and Calderdale Council
130	13 08 2015	Deed of Novation (0-5 services): Barnet, Enfield and Haringey Mental Health Trust, NHS Commissioning Board and London Borough of Enfield
131	13 08 2015	Deed of Novation (0-5 services): NE London Foundation Trust, NHS Commissioning Board and London Borough of Waltham Forest
132	13 08 2015	Grant agreement in respect of Broadwood Medical Centre – Brisdoc Health Services Ltd and NHS Commissioning Board
133	25 08 2015	Deed of Novation (0-5 services): Oxleas NHS FT, NHS Commissioning Board and Royal Borough of Greenwich
134	25 08 2015	Deed of Novation (0-5 services): East London NHS FT, NHS Commissioning Board and London Borough of Newham
135	25 08 2015	Becketts House Underlease between North East London CSU and NHS Property Services

136	25 08 2015	Deed of Novation (0-5 services): Locala Community Partnerships CIC, NHS Commissioning Board and Council of the Borough of Kirklees
137	25 08 2015	Deed of Novation (0-5 services): Ripplez Community Interest Company, NHS Commissioning Board and Derby City Council
138	25 08 2015	Deed of Indemnity: <i>Illegible</i>
139	24 08 2015	Deed of Novation (0-5 services): Isle of Wight NHS Trust, NHS Commissioning Board and Isle of Wight Council
140	01 09 2015	Deed of Novation (0-5 services): Northamptonshire Healthcare NHS Trust, NHS Commissioning Board and Northamptonshire County Council
141	01 09 2015	Deed of Novation (0-5 services): North East Lincolnshire, NHS Commissioning Board and NE Lincolnshire Borough Council
142	01 09 2015	Deed of Novation (0-5 services): York Teaching Hospital NHS Foundation Trust, NHS Commissioning Board and City of York Council
143	01 09 2015	Deed of Novation (0-5 services): Torbay and South Devon Health and Care NHS Trust, NHS Commissioning Board and Torbay Council
144	01 09 2015	Deed of Novation (0-5 Services): Harrogate and District NHS Foundation Trust, NHS Commissioning Board and North Yorkshire County Council
145	01 09 2015	Beckett House Licence to Underlet: Neon Acquisitions Ltd, NHS Property Services and NHS Commissioning Board
146	01 09 2015	Plans in relation to the Beckett House Licence to Underlet (entry 145, above)
147	08 09 2015	Deed of Novation (0-5 services): Bridgewater Community Healthcare NHS FT, NHS Commissioning Board, Warrington Borough Council, St Helen's Borough Council and Halton Borough Council
148	17 09 2015	Deed of Novation (0-5 services): Royal Marsden NHS Foundation Trust, NHS Commissioning Board, Mayor and Burgesses of the London Borough of Sutton
149	08 09 2015	Deed of Novation (0-5 services): Barts Health NHS Trust, NHS Commissioning Board and London Borough of Tower Hamlets
150	08 09 2015	Deed of Novation (0-5 services): Croydon Health Services NHS Trust, NHS Commissioning Board and Mayor and Burgesses of The London Borough of Croydon

151	08 09 2015	Deed of Release of Property Charge: NHS Commissioning Board and Drs Zacharias, Phillips, Fraser and Carle in relation to The Health Centre, 45 Trent View, Keadby, Scunthorpe
152	08 09 2015	Deed of Novation (0-5 services): South Essex Partnership University NHS FT, NHS Commissioning Board and Essex County Hospital
153	08 09 2015	Deed of Novation (0-5 services): Anglian Community Enterprise CIC, NHS Commissioning Board and Essex County Council
154	08 09 2015	Deed of Novation (0-5 services): Whittington Health, NHS Commissioning Board and London Borough of Islington
155	08 09 2015	Deed of Novation (0-5 services): Central North West London NHS FT, NHS Commissioning Board and London Borough of Hillingdon
156	17 09 2015	DS1 Land Registry in respect of 14 Gordon Road, Weston Super Mare, BS23 3BD
157	17 09 2015	Deed of Novation and Guarantee: Miss C Good, Handside Dental Surgery Ltd and NHS Commissioning Board
158	17 09 2015	NHS Terms and Conditions for the Provisions of Service and Master Lease and Finance Agreement: Virtual Desktop Infrastructure System by Midlands and Lancashire CSU on behalf of Birmingham Cross City CCG
159	17 09 2015	Deed of Novation (0-5 services): City Health Care Partnership CIC, NHS Commissioning Board and Kingston Upon Hull City Council
160	17 09 2015	Deed of Novation (0-5 services): Central and North West London NHS FT, NHS Commissioning Board and Milton Keynes Council
161	17 09 2015	Deed of Novation (0-5 services): Ripplez Community Interest Company, NHS Commissioning Board and Derbyshire County Council
162	17 09 2015	Deed of Novation for provision of Family Nurse Partnership: Northern Lincolnshire and Goole NHS FT, NHS Commissioning Board and North East Lincolnshire Borough Council
163	17 09 2015	Deed of Novation (0-5 services): Northern Lincolnshire and Goole NHS FT, NHS Commissioning Board and North Lincolnshire Council
164	17 09 2015	Deed of Novation (0-5 services): St George's University Hospital NHS FT, NHS Commissioning Board and Mayor and Burgesses of London Borough of Wandsworth

165	17 09 2015	Deed of Novation (0-5 Services): Cornwall Partnership NHS FT, NHS Commissioning Board and Cornwall Council
166	17 09 2015	Deed of Novation (0-5 Services): Newport Pagnell Medical Centre, NHS Commissioning Board and Milton Keynes Council
167	17 09 2015	Deed of Novation (0-5 services): Sirona Care and Health CIC, NHS Commissioning Board and Bath and North East Somerset Council
168	17 09 2015	Deed of Novation (0-5 services): Central Surrey Health, NHS Commissioning Board and Surrey County Council
169	17 09 2015	Deed of Novation (0-5 services): South Essex Partnership University NHS FT, NHS Commissioning Board and Southend-on-Sea Borough Council
170	17 09 2015	Deed of Novation (0-5 services): Central Manchester University Hospitals FT, NHS CB and Manchester City Council
171	17 09 2015	Deed of Novation (0-5 services): Solent NHS Trust, NHS Commissioning Board and Southampton City Council
172	17 09 2015	Deed of Novation (0-5 services): Southern Health NHS Ft, NHS Commissioning Board and Hampshire County Council
173	17 09 2015	Deed of Novation (0-5 services): Central and North West London FT, NHS Commissioning Board and Mayor and Burgesses of London Borough of Camden
174	17 09 2015	Deed of Novation (0-5 services): Oxford Health NHS FT, NHS Commissioning Board and Oxfordshire County Council
175	24 09 2015	DS1 Deed of Release in relation to The Red House, Gas House Lane, Bentham
176	24 09 2015	Deed of Novation (0-5 services): Hertfordshire Community NHS Trust, NHS Commissioning Board and Hertfordshire County Council
177	24 09 2015	Deed of Novation (0-5 services): South Essex Partnership University FT, NHS Commissioning Board and Central Bedfordshire Council and Bedford Borough Council
178	24 09 2015	Deed of Novation (0-5 Services): Southern Health NHS FT, NHS Commissioning Board and Portsmouth City Council
179	24 09 2015	Deed of Novation (0-5 services): Solent NHS Trust, NHS Commissioning Board and Portsmouth City Council

180	24 09 2015	Deed of Novation (0-5 Services): Whittington Health NHS Trust, NHS Commissioning Board and Mayor and Burgesses of the London Borough of Camden
181	24 09 2015	Deed of Novation (0-5 services): Royal Marsden NHS FT, NHS Commissioning Board and Mayor and Burgesses of the London Borough of Merton
182	01 10 2015	Deed of Novation (0-5 services): Great Western Hospitals NHS FT, NHS Commissioning Board and Wiltshire Council
183	01 10 2015	Deed of Novation (0-5 Services): Dorset Healthcare University NHS FT, NHS Commissioning Board and Dorset County Council
184	01 10 2015	Deed of Novation (0-5 services): North East London FT, NHS Commissioning Board and London Borough of Redbridge
185	01 10 2015	Deed of Novation (0-5 services): Hounslow and Richmond Community Healthcare NHS Trust, NHS Commissioning Board and Mayor and Burgesses of London Borough of Hounslow
186	01 10 2015	Deed of Novation (0-5 services): Somerset Partnership NHS FT, NHS Commissioning Board and Somerset Council
187 (5)	01 10 2015	Deed of Novation (0-5 services): Ripplez Community Interest Company, NHS Commissioning Board and Staffordshire County Council
188 (5)	01 10 2015	Deed of Novation (0-5 services): Staffordshire and Stoke on Trent Partnership Trust, NHS Commissioning Board and Staffordshire County Council
189 (4)	01 10 2015	Underlease for St John's House, Greater East Midlands CSU: Moontrace Limited, NHS Commissioning Board and NHS Property Services
190 (1)	12 10 2015	NHS Property Services Limited Lease of Whole Provider/ ALB Occupier NHS PS Leasehold Interest – Venture House
191 (3)	12 10 2015	Deed of Novation (0-5 Services): Staffordshire and Stoke-on-Trent Partnership, NHS Commissioning Board and Council of City of Stoke
192 (3)	12 10 2015	Deed of Novation (0-5 services): Liverpool Community Health NHS Trust, NHS Commissioning Board and Sefton Metropolitan Borough Council
193	05 11 2015	DS1 – Bella Villa, London Road, Wrotham, Sevenoaks

194	05 11 2015	DS1 Relating to Eleven (11) Properties: 1) Ashlea, Dawlish; 2) Bramblewood, Totnes; 3) 1-3 Sanders Road, Brixham; 4) Eastcombe, Torbay; 5) Halsham, Teignmouth; 6) Heversham, Totnes; 7) 16 Wallfield Rd, Newton Abbott; 8) Leigh House, Dawlish; 9) 15 Cecil Avenue, Paignton; 10) Lindisfarne Children's Home, Paignton; 11) 84 Teignmouth, Torquay
195	02 12 2015	DS1 Relating to 47 Roskear, Camborne, Cornwall, TR14 8DG
196 (2)	02 12 2015	DS1 Relating to Seddon Court Care Home, Prescott Road, St Helens
197	02 02 2015	Deed of Termination Relation to Norris Road Surgery, 356 Norris Road, Sale
198 (2)	03 12 2015	S75 Partnership Agreement (Sexual Health and HIV): NHS Commissioning Board and Lincolnshire County Council
199	<i>Date missing</i>	DS1 Relating to 23 Burnby Lane, Pocklington, York, YO42 2QB
200	27 01 2016	DS1 (WYK 438559) Relating to Wakefield Hospice, Aberford Road, Wakefield, WF1 4TS
201	27 01 2016	DS1 (SY46 482) and DS1 (SGL 556083) – Deeds of Release for two property charges: 69 Croham Road, South Croydon, CR2 7HF; and 23 Melville Ave, South Croydon, CR2 7HZ
202 (3)	28 01 2016	Deed of Novation: Provision Hosted and Maintenance Services: TIBCO Software (Ireland) Ltd, KPMG LLP and NHS Commissioning Board
203	10 02 2016	DS1 (WYK130550) – Deed of Release for White Lodge, Bagby, YO7 2AE
204	Jan 2016	Deed of Variation – IS Procurement Programme Phase 2 Electives E08B (Greater Manchester CATS Scheme) Services Agreement 1) NHS Commissioning Board 2) Care UK Clinical Services Ltd 3) Care UK Ltd

205	25 02 2016	Capital Grants to Windsor and District Housing Association, in relation to the following properties: 1) Wayside, Jig's Lane, Warfield, RG42 3DJ 2) Owlsmoor, Sandhurst, GU47 0TE 3) 11 Church Road, Sandhurst, GU47, 8HY 4) Denbery, Crowthorne Road, Bracknell, RG12 7DS 5) 223 College Road, College Town, Sandhurst, GU47 7DR 6) Calcot, Rectory Close, Bracknell, RG12 7BD 7) 1a Meadow Way, Bracknell, RG42 1UE 8) 71 Upper Broadmoor Road, Crowthorne, RG45 7DR 9) Marsham House, 25 Turing Drive, Bracknell 10)30 Spring Meadow, Bracknell, RG12 2JP 11)85 Cambridge Road, Crowthorne, RG45 7EP 12)Phoenix, 28 Boole Heights, Bracknell
206	17 03 2016	Deed of Termination – general dental services contract 1) NHS Commissioning Board 2) Stephen Gardner, 7 Lydgate Park, Lightcliffe, Halifax, HX8 8TB
207	17 03 2016	Cancellation of legal charge in relation to 1&2 Hunts Lane, Bristol, BS7 8UW
208	17 03 2016	Deed of Novation and Guarantee 1) Mr G Plumb 2) Ortho Hemel Limited 3) NHS Commissioning Board
209	17 03 2016	Capital Grant Agreement and Deed of Charge relating to Part of 98 Gloucester Road North, Filton, Bristol, BS34 7PF 1) NHS Commissioning Board 2) Knightstone Housing Associated Ltd 3) South Gloucestershire CCG 4) South Gloucestershire District Council
210	30 03 2016	DS1 – 75 Croftway, Markfield, LE67 9UG
211	30 03 2016	Sub leases with respect to South East CSU office accommodation, Ashford, Kent 1) Lower Ground Suite 1 Kent House 2) Lower Ground Suite 2 Kent House 3) Ground Floor Suite 7 & 8 Kent House 4) Ground Floor Suites 9 – 11 Kent House