

**NHS England**  
**Minutes of the Board Meeting - Part 2**  
**Wednesday 17 December 2014**

**Present:**

Professor Sir Malcolm Grant	Chairman
Simon Stevens	Chief Executive
Ed Smith	Non-Executive Director and Deputy Chairman
Lord Victor Adebawale	Non-Executive Director
Professor Sir John Burn	Non-Executive Director
Margaret Casely-Hayford	Non-Executive Director
Ciaran Devane	Non-Executive Director
Dame Moira Gibb	Non-Executive Director
Noel Gordon	Non-Executive Director
David Roberts	Non-Executive Director
Paul Baumann	Chief Financial Officer
Jane Cummings	Chief Nursing Officer
Sir Bruce Keogh	National Medical Director
Ian Dodge	National Director: Commissioning Strategy
Dame Barbara Hakin	National Director: Commissioning Operations
Tim Kelsey	National Director for Patients and Information
Karen Wheeler	National Director: Transformation and Corporate Operations

**In Attendance:**

Tom Easterling	Director of the Chair and Chief Executive's Office
Anthony Kealy	Head of Partnerships

**Secretariat:**

Fiona Barr	Head of Corporate Governance and Board Secretary
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Ref	Minute
<b>1.0</b>	<b>Declarations of Interest in Matters on the Agenda</b>
1.1	No declarations were made.
<b>2.0</b>	<b>Minutes of the Previous Meeting</b>
2.1	The minutes of the meeting held on 06.11.14 were accepted as an accurate record. There were no matters arising.
<b>3.0</b>	<b>Draft Planning Guidance</b>
3.1	Following discussion at the Board meeting in public earlier that day, Ian Dodge explained that this version of the <i>Forward View into Action: Planning for 2015/16</i> incorporated a range of comments made by Arm's Length Body (ALB) partners and Department of Health. He added that further small changes may be made following its review by other stakeholders though the Chief Executives of all six ALBs were committed to issuing the guidance as a joint publication on Friday 19.12.14.
3.2	The NEDs welcomed the draft and reflected that good leadership was critical to realising the ambition of creating different models of care and making the system more permissive. The Board also considered what needed to be done, nationally and locally, to empower the NHS to bring about the changes envisaged in the <i>Five Year Forward View</i> and how best

	to monitor the impact of its implementation. The Board resolved that this should be reviewed at a future Board Development session.
<b>ACTION CB17.12.14/01</b>	Items for Future Board Development to include: i. Empowering the NHS to realise the ambition of the <i>Five Year Forward View</i> ii. Measuring the impact of the <i>Five Year Forward View</i> .
3.3	In closing, the Board thanked Ian Dodge and Anthony Kealy for producing a well-written document.
<b>4.0</b>	<b>Any Other Business</b>
4.1	There were no further items of business.
<b>Date of Next Meeting: Thursday 29.01.15, NHS Southside, London</b>	