

External declarable meetings

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| Name | Matthew Swindells | |
| Position Held | National Director of Operations and Information | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| April | Bob Wachter | To discuss the ongoing Wachter review |
| June | Kathy Mason - IT Health Partnership, Felicity Cooke - techUK | To discuss NHS IT professional development |

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| Name | Professor Sir Bruce Keogh | |
| Position Held | National Medical Director | |
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| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| April | Royal College of Anaesthetists | Quarterly meeting |
| | Royal College of Surgeons | Quarterly meeting |
| | MHRA | CHM Chair & CEO |
| | Lumira | Meeting with Lumira representatives |
| | American Surgical Association | Attended 136th Annual Meeting & received Fellowship |
| May | Academy of Medical Royal Colleges | Quarterly meeting |
| | Bayer Plc | NHSE & Managing Directors of European Medicines Group |
| June | GMC | Research project interview |
| | Sepsis UK | Introductory meeting |

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| Name | Simon Stevens |
| Position Held | Chief Executive |

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| April | Ben Goldacre | Evidence Based Care |
| | HealthTap | Digital Health |
| | Oliver Wyman | Care Redesign |
| | Mulberry Group | Hospital Leadership |
| | Joan Sadler | Equality & Diversity Council |
| May | Royal College of Nursing | Nursing |
| | Bishop of Carlisle | Chaplaincy |
| | Royal College of Physicians | Physicians and the future |
| | Resolution Foundation | NHS |
| | Centene | Data analytics |
| | Andy Black | Hospitals |
| | World Economic Forum | Health Care |
| June | The Association of the British Pharmaceutical Industry | Life sciences |
| | Royal Army Medical Corps | Joint Working |
| | The Shelford Group | Specialised Services |
| | GE Healthcare Finnamore | NHS |
| | Tim Kelsey | Catch up |
| | Intergenerational Foundation | Social Care |
| | King's Fund | Public Health |
| | Hospices of Hope | End of Life |
| | Unison | NHS |
| | Julian Patterson | NHS |
| | Royal College of Emergency Medicine | Emergency Care |
| BBC Trust | Public Services | |

External declarable meetings

| Name | Ian Dodge | |
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| Position Held | National Director for Commissioning Strategy | |
| Month of Meeting | Name of External Organisation | Purpose of Meeting |
| April | Health Foundation | Catch Up |
| | Meeting including NHS Clinical Commissioners | Commissioning Discussion |
| | LGA | Commissioning Discussion |
| | Circle Bedford MSK | Site Visit |
| | Diabetes UK Alzheimer's UK Cancer Research UK Mind | CCG Improvement and Assessment Framework |
| | Association of Directors in Public Health LGA NHS Confederation NHS Clinical Commissioners | Meeting |
| | Wessex LMC IWantGreatCare Hertfordshire Council National Association of Primary Care Royal College of GPs British Medical Association NHS Confederation | Primary care |
| | Health Foundation | Data Lab Opening |
| May | Innovation Agency | AHSN Licencing Discussion |
| | AHSN | Speaking Event |
| | NHS Providers | Reception |
| | Oliver Wyman | Care Integration |
| | European Medicines Group | Life sciences |
| | MS Society | Catch Up |
| | Kings Fund | Event |
| | Wessex LMC IWantGreatCare Hertfordshire Council National Association of Primary Care Royal College of GPs British Medical Association NHS Confederation | Primary care |

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| June | I Want Great Care | Catch Up |
| | Nuffield Trust | Catch Up |
| | Jarvis & Bo | Catch Up |
| | National Voices LGA | New Care Models |
| | University of San Francisco | Wachter Review |
| | Oliver Wyman | Catch Up |
| | LGA Romford Council | Site Visit |
| | NHS Clinical Commissioners | Event |

Jane Cummings, Paul Baumann, Karen Wheeler and Richard Barker received no declarable external meetings in Q1