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NHS ENGLAND – BOARD PAPER

Title:

STP progress dashboard – baseline view

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Purpose of Paper:

To inform the Board of the STP progress dashboard (baseline view).

The Board invited to:

Note the publication of the STP progress dashboard (baseline view).

To note:

Please be aware that until publication on 21st July all information contained within this paper is draft and subject to change.

STP progress dashboard – baseline view

Introduction

1. NHS England and NHS Improvement assess CCGs and providers through the CCG Improvement and Assessment Framework (IAF) and the Single Oversight Framework (SOF).
2. In *Next Steps on the Five Year Forward View*, we indicated the importance of Sustainability and Transformation Partnerships in delivering integrated care across England. Reflecting the increasingly central role of STPs, we committed in *Next Steps* to publishing an assessment of STPs' performance, aligning with the CCG IAF and SOF.
3. To this end, we have published an indicative baseline STP progress assessment. STPs have been given an overall rating based on performance across nine domains. STPs are categorised as 'outstanding', 'advanced', 'making progress' or 'needs most improvement'. The methodology is similar to that used for the CCG IAF.
4. This is a baseline assessment, recognising the scale of the challenges faced in some areas of the country.
5. Where possible, longer term, 'outcome' measures have been used, as indicated in *Next Steps*. We should not expect performance on these measures to move immediately.

Methodology

6. Overall baseline ratings derive from performance across nine domains agreed with the Department of Health. These are listed below (i-iii, hospital performance; iv-vi, patient-focused change; vii-ix, transformation).
 - i. Emergency Care
 - ii. Elective Care
 - iii. Patient Safety
 - iv. General Practice
 - v. Mental Health
 - vi. Cancer
 - vii. Demand Management
 - viii. Leadership
 - ix. Finance

Next steps

7. We continue to work with STPs to support their delivery of national initiatives through local plans.

Recommendations

8. The Board is invited to note the publication of the STP progress dashboard (baseline view).

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STP progress assessment – baseline view

STP progress dashboard - baseline view

| STP | Overall progress | Hospital Performance | | | | | Patient Focused Change | | | | | | Transformation | | | | | |
|---|-------------------------------------|---|---|--|--|--|------------------------------|--|--|---|--|----------------------------|---|---|---------------------------------------|--|--------------------------------------|---|
| | | Emergency | Elective | Safety | | | General practice | | Mental health | | Cancer | | Prevention | | Leadership | Finance | | |
| | | A&E waiting time performance ¹ | Referral to Treatment waiting time performance ² | Providers in special measures ³ | Healthcare associated infections - MRSA ⁴ | Healthcare associated infections - c. difficile ⁵ | Extended access ⁶ | Patient satisfaction with opening times ⁷ | Improving Access to Psychological Therapies recovery rate ⁸ | Early intervention in Psychosis 2-week waits ⁹ | % of cancers diagnosed at stage 1 or 2 ¹⁰ | 62-day waits ¹¹ | Cancer patient experience score ¹² | Emergency admissions rate ¹³ | Emergency bed days rate ¹⁴ | Delayed Transfers of Care rate ¹⁵ | System-wide leadership ¹⁶ | CCG/Trust performance vs. financial control total ¹⁷ |
| Mar-17 | Mar-17 | May-17 | 2016/17 | 2016/17 | Mar-17 | Jul-17 | Q4 2016/17 | 2016/17 | 2015 | Q4 2016/17 | 2015 | 2016/17 | 2016/17 | 2016/17 | Jun-17 | 2016/17 | | |
| Bath, Swindon and Wiltshire | Category 2 - advanced | 85.5% | 91.1% | No | 0.4 | 14.0 | 7.5% | 77.7% | 53.7% | 80.5% | 55.1% | 83.5% | 8.7 | 90 | 439 | 5,441 | 3 - Developing | 0.5% |
| Birmingham and Solihull | Category 2 - advanced | 85.8% | 92.5% | No | 1.1 | 17.0 | 14.9% | 74.1% | 54.6% | 71.4% | 56.8% | 84.4% | 8.7 | 121 | 564 | 6,691 | 2 - Established | 1.1% |
| Bristol, North Somerset, South Gloucestershire | Category 4 - needs most improvement | 84.9% | 90.9% | No | 1.3 | 10.7 | 4.3% | 76.7% | 50.3% | 74.9% | 54.8% | 86.2% | 8.6 | 93 | 513 | 5,513 | 3 - Developing | -2.4% |
| Buckinghamshire, Oxfordshire and Berkshire West | Category 2 - advanced | 92.8% | 91.5% | No | 1.4 | 13.1 | 21.7% | 75.6% | 56.0% | 74.8% | 53.0% | 81.7% | 8.6 | 87 | 418 | 6,727 | 3 - Developing | -0.2% |
| Cambridgeshire and Peterborough | Category 2 - advanced | 92.8% | 92.9% | No | 0.6 | 11.5 | 20.0% | 75.9% | 50.5% | 76.3% | 56.5% | 84.9% | 8.8 | 86 | 448 | 6,580 | 1 - Advanced | -1.2% |
| Cheshire and Merseyside | Category 3 - making progress | 90.2% | 91.8% | No | 0.7 | 14.5 | 17.3% | 78.0% | 45.9% | 76.3% | 51.1% | 84.3% | 8.8 | 122 | 601 | 4,738 | 3 - Developing | -1.3% |
| Cornwall and the Isles of Scilly | Category 3 - making progress | 79.2% | 90.1% | No | 0.5 | 11.5 | 6.3% | 79.7% | 39.8% | 76.6% | 53.9% | 84.6% | 8.8 | 87 | 368 | 11,095 | 3 - Developing | -1.7% |
| Coventry and Warwickshire | Category 2 - advanced | 85.5% | 89.4% | No | 0.2 | 7.0 | 25.0% | 77.1% | 51.3% | 59.9% | 49.9% | 80.8% | 8.7 | 97 | 532 | 7,157 | 2 - Established | 1.1% |
| Derbyshire | Category 2 - advanced | 91.0% | 93.6% | No | 0.7 | 11.0 | 5.1% | 79.0% | 54.3% | 72.5% | 50.3% | 76.4% | 8.7 | 100 | 507 | 3,365 | 2 - Established | 0.9% |
| Devon | Category 3 - making progress | 91.2% | 88.5% | No | 0.3 | 10.1 | 3.4% | 78.6% | 51.5% | 64.6% | 56.8% | 81.0% | 8.8 | 94 | 403 | 7,959 | 3 - Developing | -2.0% |
| Dorset | Category 1 - outstanding | 96.2% | 91.4% | No | 0.0 | 11.2 | 0.0% | 80.1% | 57.3% | 86.0% | 54.6% | 85.9% | 8.8 | 103 | 421 | 6,920 | 1 - Advanced | 1.3% |
| DDT, Hambleton, Richmondshire and Whitby | Category 1 - outstanding | 96.1% | 93.6% | No | 1.6 | 12.1 | 31.5% | 79.1% | 50.2% | 71.4% | 53.2% | 82.9% | 8.8 | 121 | 537 | 3,127 | 1 - Advanced | 0.7% |
| Frimley Health | Category 1 - outstanding | 91.7% | 92.8% | No | 0.4 | 7.3 | 34.2% | 75.3% | 54.3% | 81.1% | 52.3% | 87.4% | 8.7 | 102 | 497 | 5,219 | 1 - Advanced | 0.9% |
| Gloucestershire | Category 3 - making progress | 84.9% | 90.4% | No | 1.2 | 12.6 | 76.8% | 78.3% | 46.7% | 70.6% | 52.7% | 69.5% | 8.7 | 82 | 415 | 4,915 | 2 - Established | -2.4% |
| Greater Manchester | Category 2 - advanced | 86.7% | 92.8% | No | 1.3 | 16.7 | 55.1% | 77.6% | 50.8% | 77.3% | 52.0% | 85.6% | 8.7 | 116 | 611 | 5,849 | 1 - Advanced | 1.9% |
| Hampshire and the Isle of Wight | Category 3 - making progress | 89.9% | 92.0% | Yes | 0.3 | 9.5 | 20.3% | 75.7% | 51.3% | 83.0% | 53.9% | 84.0% | 8.6 | 89 | 504 | 7,798 | 3 - Developing | -0.4% |
| Herefordshire and Worcestershire | Category 2 - advanced | 84.6% | 82.5% | Yes | 1.1 | 16.8 | 33.7% | 77.7% | 37.2% | 73.1% | 54.3% | 71.6% | 8.7 | 80 | 387 | 6,342 | 1 - Advanced | -0.4% |
| Hertfordshire and West Essex | Category 3 - making progress | 82.9% | 92.6% | Yes | 0.7 | 13.7 | 17.3% | 74.8% | 54.5% | 71.1% | 55.8% | 81.0% | 8.5 | 87 | 456 | 6,003 | 2 - Established | -0.7% |
| Humber, Coast and Vale | Category 4 - needs most improvement | 90.5% | 85.5% | Yes | 1.2 | 12.4 | 0.6% | 77.5% | 49.1% | 75.1% | 51.9% | 77.5% | 8.8 | 98 | 500 | 3,921 | 3 - Developing | -1.6% |
| Kent & Medway | Category 3 - making progress | 86.7% | 85.2% | No | 1.7 | 12.8 | 5.0% | 73.4% | 51.2% | 75.6% | 52.5% | 72.3% | 8.6 | 95 | 449 | 5,038 | 2 - Established | -1.5% |
| Lancashire and South Cumbria | Category 2 - advanced | 84.7% | 91.3% | No | 0.6 | 13.4 | 9.7% | 79.2% | 51.8% | 77.0% | 48.6% | 82.5% | 8.8 | 108 | 571 | 6,395 | 1 - Advanced | 0.3% |
| Leicester, Leicestershire and Rutland | Category 2 - advanced | 84.3% | 91.9% | No | 0.2 | 11.6 | 18.7% | 73.6% | 46.1% | 78.7% | 51.5% | 80.5% | 8.6 | 95 | 487 | 3,930 | 1 - Advanced | 0.5% |
| Lincolnshire | Category 3 - making progress | 87.8% | 89.9% | Yes | 0.8 | 15.1 | 0.0% | 76.0% | 52.8% | 89.1% | 51.3% | 74.2% | 8.6 | 87 | 439 | 5,987 | 2 - Established | 0.0% |
| Mid and South Essex | Category 2 - advanced | 90.3% | 87.8% | No | 1.2 | 13.4 | 18.6% | 72.2% | 47.9% | 78.3% | 54.0% | 70.0% | 8.7 | 84 | 438 | 4,467 | 2 - Established | 0.2% |
| Milton Keynes, Bedfordshire and Luton | Category 1 - outstanding | 95.1% | 92.6% | No | 0.6 | 5.5 | 13.0% | 74.5% | 50.5% | 78.4% | 55.2% | 83.2% | 8.7 | 104 | 534 | 3,636 | 1 - Advanced | 0.6% |
| Norfolk and Waveney | Category 2 - advanced | 90.4% | 86.9% | No | 0.0 | 13.2 | 1.8% | 77.8% | 44.6% | 55.2% | 56.3% | 76.7% | 8.8 | 89 | 408 | 4,388 | 3 - Developing | -0.2% |
| North Central London | Category 3 - making progress | 89.1% | 93.2% | No | 1.4 | 20.9 | 55.5% | 73.9% | 48.0% | 72.2% | 52.3% | 80.9% | 8.6 | 85 | 500 | 3,029 | 3 - Developing | -0.7% |
| North East London | Category 2 - advanced | 88.4% | 92.2% | Yes | 1.7 | 9.6 | 52.1% | 72.9% | 48.6% | 85.1% | 48.6% | 79.1% | 8.5 | 93 | 578 | 2,236 | 1 - Advanced | -0.3% |
| North West London | Category 2 - advanced | 88.4% | 89.2% | No | 1.5 | 10.8 | 41.2% | 74.0% | 52.7% | 66.3% | 46.5% | 80.9% | 8.6 | 89 | 540 | 3,291 | 1 - Advanced | 1.5% |
| Northamptonshire | Category 4 - needs most improvement | 84.1% | 84.9% | Yes | 0.0 | 8.9 | 0.0% | 74.8% | 39.9% | 96.1% | 56.8% | 79.2% | 8.5 | 112 | 589 | 12,063 | 4 - Early | -0.3% |
| Northumberland, Tyne and Wear | Category 2 - advanced | 94.9% | 94.2% | No | 1.4 | 12.0 | 14.5% | 78.2% | 51.8% | 78.8% | 52.0% | 86.4% | 8.8 | 113 | 595 | 2,128 | 1 - Advanced | -0.2% |

STP progress dashboard - baseline view

| | | Hospital Performance | | | | | Patient Focused Change | | | | | | | Transformation | | | | |
|-----------------------------------|-------------------------------------|---|---|--|--|--|------------------------------|--|--|---|--|----------------------------|---|---|---------------------------------------|--|--------------------------------------|---|
| | | Emergency | Elective | Safety | | | General practice | | Mental health | | Cancer | | | Prevention | | Leadership | Finance | |
| | | A&E waiting time performance ¹ | Referral to Treatment waiting time performance ² | Providers in special measures ³ | Healthcare associated infections - MRSA ⁴ | Healthcare associated infections - c. difficile ⁵ | Extended access ⁶ | Patient satisfaction with opening times ⁷ | Improving Access to Psychological Therapies recovery rate ⁸ | Early intervention in Psychosis 2-week waits ⁹ | % of cancers diagnosed at stage 1 or 2 ¹⁰ | 62-day waits ¹¹ | Cancer patient experience score ¹² | Emergency admissions rate ¹³ | Emergency bed days rate ¹⁴ | Delayed Transfers of Care rate ¹⁵ | System-wide leadership ¹⁶ | CCG/Trust performance vs. financial control total ¹⁷ |
| STP | Overall progress | Mar-17 | Mar-17 | May-17 | 2016/17 | 2016/17 | Mar-17 | Jul-17 | Q4 2016/17 | 2016/17 | 2015 | Q4 2016/17 | 2015 | 2016/17 | 2016/17 | 2016/17 | Jun-17 | 2016/17 |
| Nottinghamshire | Category 2 - advanced | 87.5% | 94.7% | No | 0.7 | 16.9 | 3.6% | 77.2% | 57.3% | 52.0% | 50.6% | 78.9% | 8.7 | 88 | 478 | 4,182 | 1 - Advanced | 0.8% |
| Shropshire and Telford and Wrekin | Category 3 - making progress | 84.2% | 88.1% | No | 0.3 | 7.2 | 10.0% | 76.3% | 53.8% | 56.9% | 50.3% | 81.5% | 8.7 | 93 | 431 | 4,624 | 2 - Established | -1.2% |
| Somerset | Category 3 - making progress | 95.6% | 88.5% | No | 0.4 | 6.5 | 1.4% | 78.8% | 49.0% | 76.2% | 53.5% | 84.0% | 8.9 | 101 | 452 | 8,637 | 3 - Developing | -1.2% |
| South East London | Category 2 - advanced | 86.1% | 83.7% | No | 1.1 | 11.6 | 46.0% | 74.9% | 50.8% | 63.9% | 51.0% | 78.2% | 8.6 | 91 | 577 | 2,565 | 1 - Advanced | 0.3% |
| South West London | Category 3 - making progress | 90.4% | 92.4% | Yes | 1.2 | 15.2 | 21.7% | 77.0% | 46.7% | 70.5% | 53.3% | 86.1% | 8.7 | 92 | 483 | 2,868 | 2 - Established | -1.5% |
| South Yorkshire and Bassetlaw | Category 1 - outstanding | 90.9% | 93.4% | No | 0.6 | 15.1 | 42.8% | 75.2% | 53.2% | 72.7% | 49.7% | 83.8% | 8.8 | 109 | 574 | 5,767 | 1 - Advanced | 1.0% |
| Staffordshire | Category 4 - needs most improvement | 85.4% | 89.2% | No | 0.7 | 20.0 | 8.3% | 76.8% | 61.2% | 78.9% | 49.7% | 73.5% | 8.7 | 111 | 514 | 7,303 | 3 - Developing | -4.1% |
| Suffolk and North East Essex | Category 2 - advanced | 94.3% | 90.1% | Yes | 0.8 | 16.5 | 36.5% | 76.9% | 43.7% | 70.5% | 56.0% | 78.1% | 8.7 | 94 | 414 | 6,165 | 2 - Established | 1.4% |
| Surrey Heartlands | Category 2 - advanced | 91.6% | 92.3% | No | 0.9 | 11.8 | 14.7% | 72.2% | 51.2% | 76.3% | 48.5% | 85.9% | 8.7 | 83 | 412 | 3,451 | 2 - Established | 0.8% |
| Sussex and East Surrey | Category 4 - needs most improvement | 90.0% | 89.6% | Yes | 0.9 | 15.4 | 13.0% | 76.4% | 50.7% | 80.3% | 50.6% | 79.6% | 8.7 | 87 | 461 | 6,431 | 4 - Early | -4.5% |
| The Black Country | Category 3 - making progress | 89.0% | 91.9% | Yes | 0.1 | 13.0 | 1.6% | 75.7% | 53.8% | 69.1% | 50.9% | 81.3% | 8.5 | 118 | 552 | 4,789 | 2 - Established | -0.1% |
| West Yorkshire | Category 3 - making progress | 93.3% | 89.6% | No | 1.5 | 16.8 | 10.7% | 76.9% | 51.7% | 71.6% | 51.9% | 82.7% | 8.7 | 108 | 537 | 3,387 | 2 - Established | -0.2% |
| West, North and East Cumbria | Category 2 - advanced | 85.3% | 91.0% | No | 0.0 | 14.0 | 2.4% | 78.6% | 54.2% | 91.2% | 51.0% | 78.9% | 8.5 | 97 | 459 | 15,106 | 1 - Advanced | -0.2% |

* indicates shadow Accountable Care System (ACS), or contains an ACS, or is a devolved system

- Notes
- Percentage of patients admitted, transferred or discharged from A&E within 4 hours
 - Patients waiting 18 weeks or less from referral to hospital treatment
 - NHS providers in special measures within the STP boundaries
 - Cases of MRSA per 100,000 acute trust bed days
 - Cases of c-difficile per 100,000 acute trust bed days
 - Percentage of general practices meeting minimum access requirements
 - Number of respondents satisfied with their GP practice opening times
 - Percentage of IAPT patients recovering following at least two treatment contacts
 - People with first episode of psychosis starting treatment with a NICE-recommended package of care treated within 2 weeks of referral
 - Percentage of cancers diagnosed at early stage
 - People with urgent GP referral having first definitive treatment for cancer within 62 days of referral
 - Average cancer patient experience, case-mix adjusted
 - Total emergency spells per 1,000 population, age-sex standardised
 - Emergency bed days per 1,000 population, age-sex standardised
 - Delayed transfers of care (delayed days) for all reasons per 100,000 population
 - System leadership status
 - CCG/Trust combined surplus or deficit vs. total resource available (control total)