

# Expectations for CCGs to reduce NHS-attributable DTCOs

14 July 2017



# Introduction

- The NHS must reduce DTOCs to achieve an average of c.**4,080** or fewer daily delays by the end of September 2017 by reducing both NHS and social care attributable delays.
- On 30 June CCGs submitted plans agreed with Regional Teams to reduce total DTOC numbers (NHS, Social Care and jointly attributable) to meet the September target.
- Since then the Government has set out indicative expectations for reductions in daily delays on a local authority footprint. These included expectations for total, NHS and social care attributable delays. This would deliver an equal share of the required reduction in daily delays from the NHS and social care. Local Authority performance by November will help inform consideration of a review in that month of 2018-19 funding.
- There is now a need to confirm the reduction in NHS-attributable DTOCs for which CCGs will be held accountable.
- Each area will need to submit agreed DTOC targets by 21 July 2017, showing at Local Authority level the planned reduction in social care-attributable delays, and at individual CCG level, the planned reduction in NHS-attributable delays that will be achieved.

# Required Improvement

- DTOCs must be reduced overall to achieve an average of **4,080** or fewer daily delays by the end of September 2017. This should be delivered by reductions in both NHS and social care attributable delays.
- This reduction will free up c2,500 beds to help improve A&E performance and reduce winter pressures.
- The overall reduction in DTOC is expected to be equal (i.e. 50%:50%) between the NHS and local government.
- The Government's expectations for local authorities require the average number of daily delays which are attributable to social care to be reduced by **1,291** from the position in February 2017, to a total of 1,120.
- CCGs will be required to achieve a similar reduction in the average number of daily delays which are attributable to the NHS
- In total the average number of daily delays which are jointly attributable to both NHS and social care must be maintained at **535** from the position in February 2017

# Setting Individual CCG Targets

- On 30 June CCGs submitted plans agreed with Regional Teams to reduce overall DTOC numbers to meet the September 3.5% target, but have not, in most cases, agreed specific reductions for NHS-attributable DTOCs.
- The indicative expectation for CCGs to reduce NHS-attributable DTOCs has therefore been set as follows:
  - The Government's published indicative expectation for Local Authorities to reduce social care-attributable DTOCs has been mapped to individual CCGs;
  - The Government's published indicative expectation for jointly attributable DTOCs to be maintained at baseline levels has also been mapped to individual CCGs;
  - These two expectations have been subtracted from the CCG's own plan for the reduction in total DTOCs, resulting in an indicative CCG target for NHS-attributable DTOCs;
  - No CCG will be allowed to have a target for NHS-attributable delays which assumes any deterioration from the baseline position in Q4, 2016/17. In such circumstances the CCG target has been set at the baseline level.
- Individual CCG-level targets are set out in the accompanying spreadsheet. In total they will achieve a reduction of **1,334** in the number of daily delays which are attributable to the NHS from the baseline position in Q4 2016-17, to a total of 2,260.

# Agreeing Changes to Individual CCG Targets

- The Government has confirmed that if NHS and local authority partners consider that the indicative split in the target reductions for NHS-attributable and social care-attributable DTOCs for their area is not appropriate, they may agree a different split as long as the total delayed days reduction is achieved.
- If a CCG wishes to propose such a change, the following conditions will apply:
  - A variation of up to 5% in the Sept 17 target for either NHS-attributable or jointly-attributable DTOCs must be signed-off by the Regional Director
  - A variation greater than 5% must be signed-off by NHS England nationally

# Accountability

- Local authorities will be accountable for social care attributable DTOC performance set by DH.
- Local authorities and CCGs will be jointly accountable for achieving the expectation for NHS and social care jointly-attributable DTOCs set by DH.
- CCGs will be accountable for achieving the total of NHS-attributable delays set out in the accompanying spreadsheet (or an approved variation of this total)