

BOARD MEETING HELD IN PUBLIC

Date/Time Thursday 24 May 2018 – 10:45 to 12:45

Location Rooms 102A & 124A, Skipton House, London

RECORD OF MEETING

1. Welcome, Introduction & Apologies

- 1.1 The Chairman welcomed everyone to the meeting, particularly welcoming Richard Douglas to his first meeting in his role of Associate Non-Executive Director. He noted the commitment of the Board to openness and transparency, and that the Board transacted its formal business in public, including through live-streaming of the meeting, though it was not a public meeting.
- 1.2 Although there were no declarations of interest over and above those currently recorded for members, Wendy Becker informed the Board that she had recently been appointed as Chair of Barnardo's Board of Trustees and had stepped down from her role as trustee of The Prince's Trust. In addition, Michelle Mitchell informed the Board of her recent appointment as Chief Executive of Cancer Research UK.
- 1.3 The Chairman congratulated both Wendy and Michelle on these appointments and confirmed that, although interests may overlap, there was no irresolvable conflict of interest in either case.

2. Minutes of the Previous Meeting

- 2.1 The minutes of the meeting held on 29 March 2018 were approved as an accurate record. There were no matters arising.

3. Chairman's Report

- 3.1 In addition to the points outlined within his written report, the Chairman:
 - 3.1.1 remarked upon the new heading of Patient and Public Involvement which would now be included on all Board reports; and
 - 3.1.2 expressed the Board's immense gratitude to Professor Sir John Burn, whose tenure on the Board would come to an end on 30 June 2018.
- 3.2 The Board received and noted the Chairman's report.

4. CEO Report

- 4.1 The Chief Executive:
 - 4.1.1 reminded the Board that, by the time of the next meeting, the NHS would be in the midst of the 70th anniversary celebrations, culminating in a service in Westminster Abbey on 5 July, remarking that there would be a significant focus on the NHS over the coming weeks;
 - 4.1.2 informed the Board that he had met with a number of award winners drawn from across the NHS, including on the BBC One Show NHS Awards, ITV and The Mirror NHS Heroes, the BMJ Awards for Clinical Teams and the London Ambulance Service awards; and
 - 4.1.3 remarked that the country would be reflecting on what the NHS is, its funding, and on its prospects for the next decade.
- 4.2 He informed the Board that the meeting in common with NHS Improvement that afternoon would be considering:

- 4.1.4 an acceleration of the work on joined up integrated care across populations, with proposals in place to increase to 12 million people the number covered by these across England; and
- 4.1.5 looking out over the next five and ten years, would seek to develop an inclusive way of working with national partners, patient groups, with clinicians, the voluntary and community sector as well as frontline leaders. It was proposed to create an NHS Assembly to help chart and guide this process. This would be underpinned by ensuring NHS England and NHS Improvement worked together in a much more aligned way.
- 4.3 He further informed the Board that:
 - 4.3.1 Professor Stephen Powis had visited Salisbury NHS Foundation Trust to thank the staff for their hard work and professionalism in dealing with the recent incident in the town;
 - 4.3.2 as part of the wider discussions around the future of the country post-Brexit, a new life sciences council has been formed which has coincided with new PPRS negotiations;
 - 4.3.3 NHS England was working with the Department of Health and Social Care and others on the refreshed Childhood Obesity Strategy, which would be published shortly; and
 - 4.3.4 work continued with partners at the RCGP and GPC to begin to think through a new GP contract and Quality Outcomes Framework which it was expected would be subject to negotiation in due course.

5. Maternity Transformation Programme Update

- 5.1 Professor Jane Cummings welcomed Sarah-Jane Marsh, Chief Executive of Birmingham Women's and Birmingham Children's Hospitals, and Maternity Transformation Programme Director to the meeting.
- 5.2 Sarah Jane thanked the Board for the opportunity to provide a two year update on the five year Maternity Transformation Programme, and reminded the Board that the *Better Births* report had been designed to ensure that every woman and family has a personal and safe experience of birth, whether at home or in hospital.
- 5.3 She highlighted a number of aspects of the programme, including:
 - 5.3.1 an increase in the number of Community Hubs ensured that maternity care was integrated with wider community services, providing the opportunity for children to be given the best possible start in life;
 - 5.3.2 many of the early adopters were ensuring that these Community Hubs were located in areas of deprivation and health inequalities;
 - 5.3.3 40% of the country was now covered by the flagship scheme to ensure continuity of care, with every woman in these areas having a named midwife from a team of four to six;
 - 5.3.4 the personalised maternity care target had been exceeded, with 19,000 women across 7 pilot sites; and
 - 5.4.1 progress had been made on the safety agenda, but there were still a number of services rated as inadequate by CQC and that work continued alongside these services to help and support them in their efforts to improve;
 - 5.4.2 there had been a range of successes, with improvements in smoking cessation, breast feeding and a reduction in the number of neonatal deaths, but that there was still more work to do; and

- 5.3.3 there continued to be workforce challenges – she welcomed the recent announcement of additional midwives, which would make a difference.
- 5.4 The Board noted the update provided, thanking Sarah Jane and the wider team for their continuing work in this important area.

6. Mental Health Programme Update

- 6.1 Matthew Swindells welcomed Claire Murdoch, National Mental Health Director and Chief Executive of Central and North West London NHS Foundation Trust to the meeting.
- 6.2 Claire thanked the Board for the opportunity to provide a report on the two year progress of the five year programme, reminding them that the Five Year Forward View for Mental Health action plan had been published in July 2016 as a result of an independent taskforce, and highlighting the following points:
- 6.2.1 the spread of specialist perinatal mental health services had exceeded expectations, with wave 2 having just been announced. In its first year, three times more women had been able to access these services than expected;
- 6.3.2 in the last year, there had been 37 pilot programmes for patients living with long term conditions, who are known to be many more times more likely to suffer from anxiety or depression. Formal evaluation was currently underway, but anecdotal evidence suggests that this programme had had an impact on physical health resulting in a reduction in GP attendances; and
- 6.3.3 eating disorder services for children and young people had been identified as an area of high need and as a result of work through the programme all parts of the country now have access to these services, with very different pathways of care including rapid referral from schools and from primary care, resulting in shorter episodes of treatment.
- 6.3 The Board:
- 6.3.1 thanked Claire for the update into services for children and young people;
- 6.3.2 requested that the next update focus on services for older people; and
- 6.3.3 noted the update.

7. Increasing the impact of Academic Health Science Networks

- 7.1 Ian Dodge reported that:
- 7.1.1 for the NHS to continue to flourish it would need to develop and incubate proven innovations and, critically spread these faster;
- 7.1.2 the AHSNs formed the centrepiece of the wide, and growing, NHS programme on innovation and life sciences, where more could be done to generate success for both the NHS and the wider UK economy;
- 7.1.3 the AHSNs were working together to develop plans to demonstrate collective high value for taxpayers and patients which would be backed by more national investment;
- 7.1.4 they had selected seven locally trialled, proven innovations, with clear evidence of clinical and financial benefit, for phased national spread; and
- 7.1.5 as a result of the predicted return on investment, would receive increased funding for 2018/19 of £44.2m;
- 7.3. The Board noted the report and requested that a future report provide an update on the achievements of the Networks as a whole.

8. Developing the Health Inequalities action plan

8.1 Professor Steve Powis:

- 8.1.1 informed the Board that following discussion on the current evidence base at the meeting in March 2018, more detail was now provided around the key programmes;
- 8.1.2 welcomed the updates on both the Mental Health and Maternity Programmes, thanking them for their work in addressing health inequalities as a cross cutting theme within their programmes;
- 8.1.3 remarked that, going forward, existing programmes should not only be surveyed in terms of actions that might impact on health inequalities, but also increasingly design into them specific actions to address these;
- 8.1.4 commented that it would be important to ensure that the measures required to track changes were understood, and confirmed that work was ongoing in that area; and
- 8.1.5 stated that a further update, with more detail, would be provided in the autumn.

8.2 The Board noted the update.

9. NHS performance and progress on implementation of next steps on the Five Year Forward View

9.1 Matthew Swindells reported that:

- 9.1.1 the combined impact of partnership working had enabled more patients to be cared for in more appropriate settings than previously, resulting in:
 - 9.1.1.1 the number of GP referrals into hospital falling in the last year, against a four year average growth;
 - 9.1.1.2 a smaller growth in hospital A&E attendances, a sign that urgent care centres, minor injuries units and walk-in centres were treating people more appropriately; and
 - 9.1.1.3 emergency admissions showing a smaller growth in overnight stays relative to emergency day cases, as a result of new ways of working in A&E;
- 9.1.2 over winter, hospitals had experienced the highest number of 'flu cases for six years along with a spike in the levels of Norovirus, both of which had impacted on A&E performance, but work continues to achieve the 90% target;
- 9.1.3 55% of the country now had access to extended evening and weekend GP services, which was ahead of target and on track to hit 100% coverage by the end of October, ahead of the published ambition of full coverage by the year end;
- 9.1.4 recognising the pressure that GP services were under, the expanded international recruitment programme was underway, with the first candidates anticipated to begin work in the NHS in September 2018;
- 9.1.5 work continued on the comprehensive information and technology plan, centred on supporting people to manage their own health, digitising hospitals, and supporting the delivery of NHS priorities, with:
 - 9.1.5.1 14 million people now registered to Patient Online and able to access repeat prescriptions, book appointments and view their records online;
 - 9.1.5.2 free NHS WiFi now available across 5,000 GP practices, and being rolled out across the country;
 - 9.1.5.3 the NHS Digital Apps Library had 47 health apps now available;

- 9.1.5.4 80,000 people were being supported to use digital health technologies via the widening digital participation programme; and
- 9.1.6 planning for winter 2018-19 had begun, a crucial part of which was ensuring the flow of patients through hospital was more effective, with patients being cared for in the most appropriate setting for their needs.

9.2 The Board noted the content of the report.

10. Consolidated 2017-18 year-end financial report

- 10.1 Paul Baumann reported that the year-end financial position was subject to review by the National Audit Office as part of the external audit of the NHS England Group Annual Report and Accounts for 2017/18.
- 10.2 He expressed his gratitude to CCG, CSU and NHS England finance teams for the delivery of a full set of accounts on time, and for the professional discipline required to deliver and exceed the £640m risk reserve for the NHS as a whole.
- 10.3 The Board noted the content of the report.

11. Decision of the High Court in favour of NHS England on the judicial review challenge to whole population payments

- 11.1 The Board noted the decision of the High Court, which had rejected the argument that the NHS England approach to payment reform and tariff design was incompatible with the 2012 legislation.

12. Reports from Board Committees

- 12.1 The Board noted the reports from:
- 12.1.1 the Commissioning Committee meetings held on 28 March 2018 and on 25 April 2018, and ratified the revised Terms of Reference;
- 12.1.2 the Investment Committee meetings held on 20 March 2018 and on 1 May 2018; and
- 12.1.3 the Specialised Services Commissioning Committee held on 23 April 2018.

13. Any other Business

- 13.1 The Chairman:
- 13.1.1 reported the decision of Professor Jane Cummings to retire from the role of Chief Nursing Officer after more than six years in the role, and almost 40 years working in the NHS, thanking her for her outstanding contribution; and
- 13.1.2 thanked Professor Sir John Burn for his contribution to the Board and to the Specialised Commissioning Committee and wished him well in his new role as Chair of Newcastle Hospitals NHS Foundation Trust.
- 13.2 There were no further items of business.
- 13.3 The Board resolved to exclude representatives of the media and members of the public from the remainder of the meeting (due to the confidential nature of the business to be transacted) and the meeting was closed.

Agreed as an Accurate Record of the Meeting	
Date:	
Signature:	
Name:	Professor Sir Malcolm Grant
Title:	NHS England Chairman

Members:

Professor Sir Malcolm Grant	Chairman
David Roberts	Vice Chairman
Simon Stevens	Chief Executive Officer
Lord Victor Adebawale	Non-Executive Member
Wendy Becker	Non-Executive Member and Chair of Commissioning Committee
Professor Sir John Burn	Non-Executive Member
Dame Moira Gibb	Non-Executive Member and Chair of Investment Committee
Noel Gordon	Non-Executive Member and Chair of Specialised Services Commissioning Committee
Michelle Mitchell	Non-Executive Member
Joanne Shaw	Non-Executive Member and Chair of Audit and Risk Assurance Committee
Richard Douglas	Associate Non-Executive Member
Paul Baumann	Chief Financial Officer
Professor Jane Cummings	Chief Nursing Officer
Ian Dodge	National Director: Strategy & Innovation
Emily Lawson	National Director: Transformation and Corporate Operations
Professor Steve Powis	National Medical Director
Matthew Swindells	National Director: Operations & Information

Apologies:

Secretariat:

Lesley Tillotson	Board Secretary
------------------	-----------------