

## BOARD MEETING HELD IN PUBLIC

**Date/Time** Wednesday, 04 July 2018 – 10:15 to 12:15  
**Location** Rooms 102A & 124A, Skipton House, London

### MINUTES

#### RECORD OF MEETING

##### 1. Welcome, Introduction & Apologies

- 1.1 The Chair welcomed everyone to the meeting, noting the commitment of the Board to openness and transparency, and that the Board transacted its formal business in public, including through live-streaming of the meeting, though it was not a public meeting.
- 1.2 No apologies for absence were received.
- 1.3 Victor Adebowale declared an interest in regard to item 6, Developing the NHS long term plan: primary care reform. The Chair ruled that, given the content of the paper and the questions arising for the Board, this did not preclude him from participating in the discussion. There were no further declarations of interest beyond those recorded in the register.

##### 2. Minutes of the Previous Meeting

- 2.1 The minutes of the meeting held on 24 May 2018 were approved as an accurate record. There were no matters arising.

##### 3. Chair's Report

- 3.1 The Chair, commenting on his written report:
- 3.1.1 observed that both NHS England and NHS Improvement were committed to developing closer working relationships between the two organisations to reduce duplication and to provide joined-up national leadership promoting greater local service integration;
- 3.1.2 informed the Board of the roll out of the genomic medicine service that will follow the successful conclusion of the 100,000 genomes programme;
- 3.1.3 congratulated Paul Baumann CBE, following his recent appointment as Receiver-General of Westminster Abbey. Paul will remain in post at NHS England until the end of October; and
- 3.1.4 congratulated those NHS England employees who were named in the Queen's Birthday Honours; Yvonne Coghill, CBE; Roger Kline, OBE, Professor Sue Hill DBE; Professor Neil Churchill OBE and Dr Nishma Manek, BME.
- 3.2 The Board received and noted the Chairman's report.

##### 4. Chief Executive's Report

- 4.1 The Chief Executive:
- 4.1.1 reported that following the announcement of additional funding for the NHS over the next five years, work was taking place to establish the 10 year goals which would be linked to the five year delivery plan, where preliminary judgements would be made regarding future allocations;
- 4.1.2 noted that NHS England would be working with a number of ALB partners regarding plans for the future of the health and social care system.

- 4.1.3 4.1.3 reported that work was taking place with the Department of Health and Social Care regarding capital to inform the 10 year plan and spending review.
- 4.1.4 remarked that, as the NHS turns 70 on Thursday 5 July, this was an opportunity to look back and celebrate its many achievements.
- 4.1.5 Expressed thanks to staff both past and present, noting that a number of events would be taking place across the country including national events at York Minster and Westminster Abbey.
- 4.2 The Board received and noted the Chief Executive's update.

## **5. Developing the NHS long term plan: evidence based interventions**

- 5.1 Steve Powis introduced this item, remarking that it was very important, where clinical evidence suggested improvements in treatments or procedures, that these were introduced for patients as soon as possible, but that it was equally important that the NHS did not continue to offer those procedures where clinical evidence suggests that they are of less clinical value.
- 5.2 He reported that:
- 5.2.1 a review of procedures had been undertaken in conjunction with partners including NHS Improvement, NHS Clinical Commissioners, NICE and Healthwatch;
- 5.2.2 this had resulted in a list of 17 procedures where clinical criteria should be met before treatment takes place;
- 5.2.3 guidelines had been produced which will both protect patients from interventions likely to offer limited or no benefits, while on plausible assumptions will free up around £200m a year to reinvest in expanding and improving NHS care; and
- 5.2.4 Requested that the Board approve the launch of a public consultation on the design principles for the programme, the interventions that should be targeted initially, the proposed clinical criteria, the activity goals that should be set, and the twelve delivery actions, including proposed new terms within the NHS Standard Contract.
- 5.3 The Board noted progress, considered the proposals, and approved the launch of the public consultation.

## **6. Developing the NHS long term plan: primary care reform**

- 6.1 Ian Dodge reported that, as part of the 10-year plan, work was taking place with the BMA to reform the GP contract.
- 6.2 He described the pressures faced by general practice and outlined the drivers for reform:
- 6.2.2 Changing patient needs, linked to our growing and aging population;
- 6.2.3 Pressures on general practice including workforce;
- 6.2.4 Primary care network development;
- 6.2.5 Faster application of digital technology; and
- 6.2.6 Specific reviews of Quality and Outcomes Framework (QOF), the funding formula, premises, the GP partnership model, as well as major change to professional indemnity.
- 6.3 The Board reflected that a changing case mix of patients presenting at GP practices can enable digital innovation and also face to face appointments. The Board requested a future Board Development Session regarding potential digital solutions.

#### 6.4 The Board:

- 6.4.1 Noted the planned joint work with the BMA on contract reform;
- 6.4.2 Approved the attached reports; and
- 6.4.3 Approved launch of the engagement exercises on the QOF Review and on payments for digital-first primary care

### **7. General Practice Services – programme update**

7.1 Matthew Swindells reported that a range of work was taking place across primary care. He reported that:

- 7.1.1 The NHS was two years beyond the publication of the GP Forward View and an investment of £12bn within primary care by 2021;
- 7.1.2 Investment into seven day access within primary care would be fully implemented across England by October 2018;
- 7.1.3 The workforce challenge remains and options re being explored to extend the workforce;
- 7.1.4 Further work is required to develop and innovate technologies within primary care;
- 7.1.5 Primary Care Networks were developing across the country, and practices were being encouraged to be part of these to deliver population health across systems; and
- 7.1.6 NHS England was committed to the delivery of further investment for general practice estate and infrastructure.

7.2 The Board noted the paper.

### **8. Second progress report from the Empowering People and Communities Taskforce**

8.1 Jane Cummings outlined the work of the Empowering People and Communities Taskforce, which was due to continue until December 2018

8.2 She reported that:

- 8.2.1 An innovative public participation dashboard had been developed to provide oversight and assurance on how patients and communities were being involved. It comprised six indicators covering public participation for NHS England and CCGs;
- 8.2.2 partnerships had been developed with the Voluntary and Community Sectors to ensure NHS England continued to meet the requirements of the Equality Act;
- 8.2.3 a review of frailty and use of patient decision making would take place.
- 8.2.4 there was a need to ensure that this work was embedded within both STPs and ICS'.

8.3 The Board:

- 8.3.1 Noted the work to date of the Taskforce and the planned work programme for the next six months;
- 8.3.2 Noted the indicators in the public participation dashboard set out for the health and care system and for NHS England; and
- 8.3.3 Approved the priorities identified for improvement.

### **9. NHS performance plan and progress on implementation of “Next Steps on the NHS Five Year forward View**

9.1 Matthew Swindells reported that:

- 9.1.1 There had been an improvement in A&E performance in June;

- 9.1.2 Work continues, with social care colleagues, to reduce the number of Delayed Transfers of Care (DTCOC).
- 9.1.3 Over 1.4million calls had been made to the NHS 111 service during May;
- 9.1.4 Further investment was required to improve performance against the 62 day cancer target;
- 9.1.5 There had been an increased investment across the NHS on mental health services;
- 9.1.6 Four million people remain on the elective waiting list ; and
- 9.1.7 The first five exemplar projects regarding local health and care records has been launched.
- 9.2 Ian Dodge outlined the positive impact the Vanguard programme had made to reduce hospital admissions.
- 9.3 The Board noted the content of the report and assurances on actions to support NHS performance and progress with the implementation of 'Next Steps'.

### **10. Consolidated Month 2 2018/19 Financial Report**

- 10.1 Paul Baumann reported that:
  - 10.1.1 The Commissioning sector had a balanced set of financial plans for 2018/19;
  - 10.1.2 There would be no system reserve in 2018/19; and
  - 10.1.3 CCGs are reporting net risk of £325m at month 2.
- 10.2 The Board noted the financial position for month 2.

### **11. Board Committee Annual Reports**

- 11.1 The Board noted the committee annual reports and approved the revised terms of reference for the Investment Committee, Commissioning Committee and Audit and Risk Assurance Committee.

### **12. Reports from Board Committees**

- 12.1 The Board noted the report from the Commissioning Committee meeting held on 23 May 2018.
- 12.2 The Board noted the Chair's Action to remove directions to the following CCGs:
  - o NHS North Somerset CCG; and
  - o NHS South Gloucestershire CCG
- 12.3 The Board noted the Chair's Action to remove Special Measures for the following CCGs:
  - o NHS Great Yarmouth & Waverley CCG; and
  - o NHS Redditch and Bromsgrove CCG
- 12.4 The Board noted the update from the Audit and Risk Assurance Committee held on 17 May 2018.

### **13. Any other business**

- 13.1 There were no further items of business.
- 13.2 The Board resolved to exclude representatives of the media and members of the public from the remainder of the meeting (due to the confidential nature of the business to be transacted) and the meeting was closed.

<b>Agreed as an Accurate Record of the Meeting</b>	
<b>Date:</b>	
<b>Signature:</b>	
<b>Name:</b>	Professor Sir Malcolm Grant
<b>Title:</b>	NHS England Chairman

**Members:**


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Professor Sir Malcolm Grant	Chairman
David Roberts	Vice Chairman and Chair of Commissioning Committee
Simon Stevens	Chief Executive Officer
Lord Victor Adebawale	Non-Executive Member
Wendy Becker	Non-Executive Member
Richard Douglas	Associate Non-Executive Member
Dame Moira Gibb	Non-Executive Member and Chair of Investment Committee
Noel Gordon	Non-Executive Member and Chair of Specialised Services Commissioning Committee
Michelle Mitchell	Non-Executive Member
Joanne Shaw	Non-Executive Member and Chair of Audit and Risk Assurance Committee
Paul Baumann	Chief Financial Officer
Professor Jane Cummings	Chief Nursing Officer
Ian Dodge	National Director: Commissioning Strategy
Emily Lawson	National Director: Transformation & Corporate Operations
Professor Steve Powis	National Medical Director
Matthew Swindells	National Director: Operations & Information

**Apologies:****Secretariat:**


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Gemma Reed	Deputy Board Secretary
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