

**MINUTES OF A MEETING IN COMMON OF THE BOARDS OF NHS ENGLAND AND
NHS IMPROVEMENT HELD ON THURSDAY 28 FEBRUARY 2019 AT 13.45 AT
SKIPTON HOUSE, 80 LONDON ROAD, LONDON SE1 6LH**

Present for NHS England:

Lord David Prior, Chair
David Roberts, Vice Chair
Simon Stevens, Chief Executive Officer
Noel Gordon, Non-Executive Member
Michelle Mitchell, Non-Executive Member
Professor Sir Munir Pirmohamed, Non-Executive Member
Joanne Shaw, Non-Executive Member
Ian Dodge, National Director for Strategy & Innovation
Emily Lawson, National Director for Transformation & Corporate Development
Ruth May, Chief Nursing Officer
Matthew Style, Interim Chief Financial Officer
Matthew Swindells, Deputy Chief Executive

Present for NHS Improvement:

Baroness Dido Harding, Chair
Ian Dalton, Chief Executive
Lord Patrick Carter, Non-Executive Director
Lord Ara Darzi, Non-Executive Director
Richard Douglas, Vice Chair
Stephen Hay, Executive Director of Regulation/Deputy Chief Executive
Ruth May, Chief Nursing Officer
Sir Andrew Morris, Non-Executive Director
Laura Wade-Gery, Non-Executive Director

In attendance:

Jessica Dahlstrom, Head of Governance

1. Welcome and apologies

- 1.1. Apologies for absence had been received from Wendy Becker (Non-Executive Member, NHS England), Sir David Behan (Associate Non-Executive Director, NHS Improvement), Dr Tim Ferris (Non-Executive Director, NHS Improvement), Kathy McLean (Executive Medical Director/Chief Operating Officer, NHS Improvement) and Professor Stephen Powis (National Medical Director).
- 1.2. The Chair of NHS Improvement welcomed the Chair of NHS England to his first public Board meeting in common and welcomed Professor Sir Munir Pirmohamed, new Non-Executive Member of NHS England.

2. Declarations of interest

2.1. No interests were declared over and above those held on record.

3. Minutes and matters arising from the meeting held on 27 September 2019

3.1. The minutes of the Board meeting in common held on 27 September 2019 were approved.

3.2. The Chief Executive of NHS Improvement announced the appointment of the new Chief People Officer, Prerana Issar, and welcomed her to the team. She is due to start on 1 April 2019.

4. Building the case for primary legislative change

4.1. The National Director: Strategy & Innovation introduced the paper. The Boards noted that whilst no changes to legislation were needed to implement the Long Term Plan (LTP), changes could make implementation easier and faster, as set out in the engagement document presented to the Boards. Interested parties were invited to contribute to the engagement process.

4.2. The key legislative changes proposed were outlined. Suggestions included changes to legislation on encouraging local health organisations to work more closely together towards a shared goal of improving outcomes, getting better value for the NHS in relation to procurement whilst maintaining patient choice and removing the barriers to allow for greater national NHS coordination.

4.3. Board members welcomed the paper and highlighted the importance of comprehensive engagement to ensure all feedback was considered. Board members welcomed changes to governance regulation and asked that consideration would be given to enabling dual appointments to provider and commissioner bodies where appropriate.

4.4. There was a discussion on the timetable for the delivery of the legislative changes. Alignment with the wider legislative timetable was discussed. The joint working programme between NHS England and NHS Improvement was an example of where significant progress had been and would continue to be made, and there were many other areas where greater integration could be facilitated for example through the creation of partnership boards for Integrated Care Systems (ICSs). Board members emphasised the importance of setting out clearly for the service what was possible in terms of integration without legislative change.

4.5. A discussion took place on the proposals in relation to joint working between NHS England and NHS Improvement and Board members expressed support for legislative changes which would enable a formal merger between NHS England and NHS Improvement.

4.6. Board members thanked the teams for the production of the legislative proposals.

5. Establishing the NHS Assembly

- 5.1. The Chief Executive, NHS England introduced a paper which set out progress made on the establishment of the NHS Assembly. Two co-chairs, one clinical and one non-clinical, had been appointed and their appointment was welcomed by the Boards. The focus and previous experience of the chairs in integrated care, primary care and mental health was considered valuable for the NHS Assembly.
- 5.2. Board members discussed the likely membership of the NHS Assembly and highlighted the importance of having public and patient representatives as well as representation from the charity sector. The deadline for applications was 6 March 2019.

6. Update from the DPC Committee in Common meeting held on 30 January 2019

- 6.1. The Boards received an update on the most recent meeting of the Delivery, Performance and Quality Committee in Common (DPQC). It was noted that this Committee was, for the first time, looking at performance of the NHS in its entirety, rather than separate organisations looking at constituent parts.
- 6.2. At the DPQC meeting on 30 January 2019, the planning guidance and process had been discussed and the meeting had been focused on supporting the NHS in the development of a deliverable set of plans.
- 6.3. DPQC had also discussed winter performance which had been impressive given the increase in demand which had been experienced. Further improvements in the service delivery had been identified. The financial position had also been considered by DPQC in detail. The importance of delivering the final quarter of 2018/19 as a platform for the LTP was highlighted.
- 6.4. The Boards received an update on the meeting of the Quality Sub-Committee in Common which had taken place on 27 February 2019. There had been a focus on developing a better integrated, meaningful dataset on quality to ensure effective monitoring as well as a focus on quality improvement.
- 6.5. An update was provided on the plans for EU Exit including plans for medicines and clinical consumables. The Boards thanked Professor Keith Willett's efforts in this area. Roadshows had recently taken place to support local organisations to prepare. The importance of local collaboration to address any issues arising was highlighted.
- 6.6. The Boards thanked staff at NHS England, NHS Improvement and the NHS for their hard work through the winter, the implementation of the LTP and EU Exit preparations.

7. Any other business

- 7.1. There were no further items other business to discuss.