



Sam Higginson  
Chief Executive Officer  
Norfolk and Norwich University Hospital

NHS England and NHS Improvement  
Victoria House  
Capital Business Park  
Fulbourn, Cambridge  
CB21 5XB

Via Email

14 December 2021

Dear Sam

**Norfolk and Norwich University Hospitals NHS Foundation Trust (“the Trust”) – enforcement undertakings under section 106 of the Health and Social Care Act**

NHS Improvement accepted undertakings from the Trust in November 2017 in respect of financial governance and recovery. These undertakings were revised in May 2021 and require the Trust to work with its partners in the N&W ICS to develop and take all reasonable steps to deliver a medium-term financial improvement plan to be agreed with NHS England and Improvement by Q3 2021/22. This timing recognised that guidance on the financial framework applicable for H2 2021/22 onwards was not expected to be available until the middle of the year and would be a key input to the plan.

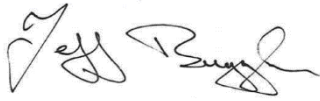
In light of the continuation of the temporary financial framework throughout 2021/22 and the imminent planning guidance due to be published for 2022/23, we believe it would be appropriate to extend the timescale for development of the medium-term financial improvement plan until Q4 2021/22. This timescale will align with the national submission of the Trust financial plan for 2022/23 and the development of the system financial improvement plan.

As such, we would request agreement to a change in the Trusts undertakings in Section 5.3 from:

- “The Licensee will work with its partners in the N&W ICS to develop and take all reasonable steps to deliver a medium-term financial improvement plan to be agreed with NHS England and Improvement by Q3 2021/22”; to
- “The Licensee will work with its partners in the N&W ICS to develop and take all reasonable steps to deliver a medium-term financial improvement plan to be agreed with NHS England and Improvement by Q4 2021/22 or the final planning submission date for the financial year 2022/23, whichever is later”

Can you please confirm by 21 December 2021?

Yours sincerely



Jeff Buggle  
Regional Director of Finance, East of England

Cc Roy Clarke, Chief Finance Officer, Norfolk and Norwich University Hospitals  
NHS FT  
Ruth Forbes, Head of System Support and Improvement, NHSEI  
Sarah Griffiths, Head of Finance, NHSEI  
John Ingham, Chief Finance Officer, Norfolk and Waveney ICS