

BOARD MEETING HELD IN PRIVATE

Date/Time Thursday, 30 November 2017 – 14:00 to 15:00

Location Room 125A, Skipton House, London

MINUTES

RECORD OF MEETING

Welcome and Introduction

- i. There were no apologies for absence.
- ii. There were no declarations of interest, over and above those held on record.

1. Review of the minutes of the meeting held on 28 September 2017

1.1 The minutes of the meeting held on 28 September 2017 were approved as an accurate record. There were no matters arising.

2. Chairman's Update

2.1 The Chairman informed the Board that for personal reasons he would be taking a period of leave between the February and March Board meetings, and that David Roberts would assume the Acting Chairmanship for that period.

3. Transforming NHS England – next steps

- 3.1 The paper was introduced by Emily Lawson, who informed the Board that the purpose of the pack presented was to stimulate conversation about the proposed model and to request agreement from the Board on the approach and process being used to move toward a decision and agreed direction of travel, rather than seeking final decisions.
- 3.2 The Board discussed the logic tree in detail and discussed related points, including:
- 3.2.1 Ensuring the organisation has the right capabilities and capacity to run population health based management.
 - 3.2.2 Joint work with NHS Improvement on the right operating model.
 - 3.2.3 The right pace of change.
 - 3.2.4 Engaging patients and the public as appropriate.
 - 3.2.5 The shifts in behaviour we need to generate the required change.
- 3.3 Matthew Swindells outlined the potential operating model as seeking to move to a population health focus, looking at both the access to care for local people and the outcomes for their health whilst recognising the financial constraints on the system as a whole. The aim would be to empower providers, commissioners, local authorities (and including third sector and community providers) to come together to organise all aspects of health care in the best way to address the needs of their local populations.
- 3.4 The Board agreed that the framework of the triple aims would be an important element of this work, in that there was a need to be clear how this will improve outcomes and quality for patients as well as make better use of finite resources.
- 3.5 Matthew further outlined that the proposed model would:
- 3.5.1 be based on what should be done nationally and what can be done locally, envisioning a model where a regional layer will both support and monitor integrated care systems in a light touch way, and performance manage STPs ; and

3.5.2 align teams within regions to an STP, whilst recognising that it is not always possible to transfer or devolve all NHS England functions, so a residual group of staff would inevitably remain at regional level.

3.6 The Board requested a mapped example to demonstrate what posts might look like within an integrated care system and what would remain within the regional teams.

3.7 Emily provided a brief outline of some capability assessment work that has begun, and suggested that this would be a key area of focus for work prior to the next discussion with the Board.

3.8 The Board discussed the issue, including its implications for employees and the need for proper support and clarity of accountabilities, and also considered opportunities for further close working with NHSI. They requested a further discussion as the work progressed.

4. Any other business

4.1 There were no further items of business.

Agreed as an Accurate Record of the Meeting

Date:	
Signature:	
Name:	Professor Sir Malcolm Grant
Title:	NHS England Chairman

Members:

Professor Sir Malcolm Grant	Chair
Simon Stevens	Chief Executive Officer (CEO)
David Roberts	Vice Chair and Chair of Commissioning Committee
Lord Victor Adebowale	Non-Executive Member
Wendy Becker	Non-Executive Member
Professor Sir John Burn	Non-Executive Member
Dame Moira Gibb	Non-Executive Member and Chair of Investment Committee
Noel Gordon	Non-Executive Member and Chair of Specialised Services Commissioning Committee
Michelle Mitchell	Non-Executive Member
Joanne Shaw	Non-Executive Member and Chair of Audit and Risk Assurance Committee
Paul Baumann	Chief Financial Officer (CFO)
Professor Jane Cummings	Chief Nursing Officer (CNO)
Ian Dodge	National Director: Commissioning Strategy (ND:CS)
Professor Sir Bruce Keogh	National Medical Director (NMD)
Matthew Swindells	National Director: Operations & Information (ND:O&I)

Secretariat:

Lesley Tillotson	Board Secretary
------------------	-----------------