

1 August 2017

Wellington House 133-155 Waterloo Road London SE1 8UG

T: 020 3747 0000 E: nhsi.enquiries@nhs.net W: improvement.nhs.uk

By email

Dear

### Request under the Freedom of Information Act 2000 (the "FOI Act")

I refer to your email of **4 July 2017** in which you requested information under the FOI Act from NHS Improvement. Since 1 April 2016, Monitor and the NHS Trust Development Authority are operating as an integrated organisation known as NHS Improvement. For the purposes of this decision, NHS Improvement means Monitor and the TDA.

#### Your request

You made the following request:

"NHS Improvement and its predecessor the NHS Trust Development Authority have responsibility for the regulation of NHS trusts, including Imperial College Healthcare Trust. There will be minutes of meetings between the relationship manager for the TDA and the trust, plus communications.

I would like to see copies of any documentation or communication NHS Improvement hold relevant to Imperial's leasing and sub-leasing of Ravenscourt Park Hospital in west London. This was and is a significant transaction and liability for the NHS in the capital and seems likely that it will have been discussed with the regulator at some point".

#### Decision

NHS Improvement holds the information that you have requested.

NHS Improvement has decided to withhold some of the information that it holds on the basis of the applicability of the exemptions in sections 33, 40, 41, 42, and 43 of the FOI Act as explained in detail below.

Please note that some of the information in the documents we have released has been redacted as it falls outside of the scope of the request.

### Section 33 - audit functions

Some of the requested information is being withheld pursuant to section 33(1)(b) and 33(2) of the FOI Act which provides that information may be exempt from disclosure where this would be likely to prejudice the exercise of Monitor's functions in relation to the examination of the economy, efficiency and effectiveness with which other public authorities, in this case the trust, use their resources in discharging their functions.

Like its predecessors, NHS London and the TDA, NHS Improvement relies on the full and frank provision of information from the trust in order to effectively carry out its regulatory functions. This is an extension of one of our core regulatory principles which is to operate a trust-based approach to our relationships with trusts. There is a potential prejudice to that relationship, and accordingly on the ability of NHS Improvement to regulate the NHS trust sector, if sensitive information which NHS trusts provide to NHS Improvement is disclosed. In consequence there is a potential detriment to the system of regulation of NHS trusts. We consider that if we disclosed the information provided by trusts, this would make them less likely to engage openly with us, which would in turn be likely to prejudice the exercise of our functions in relation to the examination of the economy, efficiency and effectiveness with which the trust, and other NHS trusts, use their resources in discharging their functions.

#### Public interest test

Section 33 is a qualified exemption and therefore requires that a public interest test is carried out to determine whether the exemptions should be maintained. NHS Improvement relies on the relationships it builds with trusts. In particular, it relies upon open and candid relationships in order to obtain information from trusts. To disclose the requested information is likely to have a detrimental impact on the quality and content of exchanges between NHS Improvement and the bodies it collectively regulates and consequently its ability to make effective and fully informed regulatory decisions.

The public interest in accountability and transparency by making access to the information available has been weighed against the detrimental impact that is likely to ensue if disclosure is permitted. We consider that there is a stronger public interest in giving NHS trusts the space to openly exchange information with NHS Improvement without us disclosing that information to a wider audience.

#### Section 40 – personal data

Some of the information requested is being withheld from disclosure under section 40(2) of the FOI Act on the grounds that it is personal data and that the first condition of section 40(3)(a) is satisfied, namely, that disclosure would amount to a breach of the data protection principles (personal data should be processed fairly and lawfully).

This is because some of the information is personal data of employees of NHS Improvement and its predecessors, who would have a reasonable expectation that their personal information would be withheld. This is an absolute exemption and consideration of the public interest test is not required.

### Section 41 – information provided in confidence

Some of the information has been withheld under section 41 of the FOI Act on the basis that it was obtained by NHS Improvement from a third party, disclosure of which would give rise to an actionable breach of confidence.

We consider that when corresponding with NHS Improvement, Imperial College Healthcare NHS Trust had a reasonable expectation that any sensitive or confidential content would remain private and only be used by NHS Improvement (or its predecessors) for the purposes of its regulatory functions. This information was not trivial, not readily available by other means and provided in confidence, which created an obligation of confidence.

Section 41 is an absolute exemption and does not require the application of the public interest test under section 2(2) of the FOI Act. However, in considering whether a confidence should be upheld, a court will have regard to whether the public interest lies in favour of disclosure. Whilst NHS Improvement recognises the public interest in the transparency of communications with NHS trusts, there is also a strong public interest in maintaining the confidentiality of sensitive information provided to NHS Improvement by NHS trusts so that providers continue to volunteer such information to us, which in turn assists NHS Improvement to perform its regulatory functions effectively. Disclosing sensitive information provided to NHS Improvement by NHS trusts would undermine the relationship of trust that has been built over time with the sector. For these reasons, NHS Improvement does not consider there is a strong public interest in disregarding the duty of confidence owned to NHS trusts.

### Section 42 - legal professional privilege

NHS Improvement has also withheld information in respect of which a claim to legal professional privilege could be maintained. This applies to legal advice in relation to the leasing and sub-leasing of Ravenscourt Park Hospital.

#### Public interest

There is a strong public interest in safeguarding openness in all communications between client and lawyer to ensure access to full and frank legal advice, which in turn is fundamental to the administration of justice. Although there is a public interest in transparency and accountability of public bodies, we are satisfied that this does not outweigh the strong public interest in maintaining the section 42 exemption.

### Section 43 - commercial interests

Section 43(2) of the FOI Act provides that information is exempt if its disclosure would, or would be likely to prejudice the commercial interests of any person.

Some of the documents within the scope of your request contain commercially sensitive information in relation to the figures regarding dilapidations and rent payments in respect of the lease of Ravenscourt Park Hospital. We consider that disclosure of this information would be likely to prejudice trust's current negotiations regarding the Ravenscourt Park lease.

#### Public interest test

The exemption in section 43 is qualified and therefore subject to a public interest test – information may be withheld only if the public interest in maintaining the exemption outweighs the public interest in disclosure.

I have considered the public interest in transparency and accountability in relation to the expenditure of public money, including decisions about NHS trust estates. I have however also considered the strong public interest in maintaining commercial confidentiality and enabling the trust to discuss the lease with relevant parties without the risk of such information being made public. I have concluded that in this case the public interest in disclosure of the information in question is outweighed by the need to safeguard the commercial interests of the trust without fear that disclosure will enter into the public domain.

To the extent that commercially sensitive information is included in the information requested that is covered by this exemption, that information is being withheld from disclosure under section 43 of the FOI Act.

#### **Review rights**

If you consider that your request for information has not been properly handled or if you are otherwise dissatisfied with the outcome of your request, you can try to resolve this informally with the person who dealt with your request. If you remain dissatisfied, you may seek an internal review within NHS Improvement of the issue or the decision. A senior member of NHS Improvement's staff, who has not previously been involved with your request, will undertake that review.

If you are dissatisfied with the outcome of any internal review, you may complain to the Information Commissioner for a decision on whether your request for information has been dealt with in accordance with the FOI Act.

A request for an internal review should be submitted in writing to FOI Request Reviews, NHS Improvement, Wellington House, 133-155 Waterloo Road, London SE1 8UG or by email to <a href="mailto:nhsi.foi@nhs.net">nhsi.foi@nhs.net</a>.

### **Publication**

Please note that this letter and the attached information will shortly be published on our website. This is because information disclosed in accordance with the FOI Act is disclosed to

the public at large. We will, of course, remove your personal information (e.g. your name and contact details) from the version of the letter published on our website to protect your personal information from general disclosure.

Yours sincerely,

Clispencer

**Dean Spencer** 

Delivery and Improvement Director, North West London

From: Sent:	OUTHWAITE, Lee (NHS IMPROVEMENT - T1520)			
Sent:         20 April 2016 14:10           To:         OMAHONY, Elizabeth (NHS IMPROVEMENT - T1520)				
Cc: NHS IMPROVEMENT - T1520);				
	IMPROVEMENT - T1520)			
Subject:	Fwd: Ravenscourt and ICHT 15/16			
Hello Elizabeth,				
Not exactly good new	s, but given it is a provision, I presume, not cataclysmic.			
All the best,				
Lee				
Lee Outhwaite   Busin	ness Director (London)			
T     M				
t 9 <sup>th</sup> Floor Southside, 10	W <u>improvement.nhs.uk</u>   W <u>improvement.nhs.uk</u>   W <u>improvement.nhs.uk</u>			
NHS Improvement	S Victoria Street, London SWIL OQ1			
Begin forwarded mess	age-			
oeg ror war a ca mess				
From: "Alexan				
	2016 at 13:59:25 BST e Lee (NHS IMPROVEMENT - T1520)" <			
Cc:	"Batten, Tracey (Chief Executive)"			
	- Satisfy (Sine: Executive)			
Subject: Rave	nscourt and ICHT 15/16			
Lee,				
the dilapidatio that we also pi	discussion. In support of trying to do a deal we commissioned a report to re-assess ins. This report has recommended a minimum of increase of to our provision and rovide for the rental loss for the landlord while he carries these out - We rendous and old contract so I'm not that surprised.			
to defend for ι number we po	an expert QC tomorrow to decide which dilaps validation basis he would be prepared as (the landlord has the other renowned dilaps QC!). Will attempt to reflect this in the st on Friday. Currently looks like an extra PROVISION required of which will hit our I&E to the same value			
Regards				
Richard				
	rd as you may recall this is an ancient contract inherited by the Trust under m the old regional health authority			
Imperial Colle	ege Healthcare NHS Trust notice: The contents of			

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Trust on +44 (0)20 3311 3311 and ask for the person who sent you the

email. Please also delete the message from your computer. [end]

From:	Batten, Tracey (Chief Executive)
Sent:	01 October 2015 16:25
To:	(NHS IMPROVEMENT - T1520)
Cc:	(NHS IMPROVEMENT - T1520); OUTHWAITE, Lee (NHS
	IMPROVEMENT - T1520); GIBBS, Anne (NHS IMPROVEMENT - T1520); Alexander,
	Richard; Batten, Tracey (Chief Executive)
Subject:	RE: Proposed Ravenscourt Park Hospital Settlement
oubject.	NE. Froposed Naveriscourt Fark Hospital Settlement
Further to our correspondate pay a further rent payme	dence below, the Ravenscourt Park deal has not yet settled and the trust was required to on 29/9.
within the next 2 weeks. relates to the amount of hence a gap of the like we have just put the the seeking Therefore, I am seeking T	AG and, in summary, my view is there is still a possible deal on the table if we can close it From the deal as outlined below, there appears to be only one outstanding issue which back rent to be paid. Our proposal was and the counterproposal from CCAG is believe that to close the deal we will need to meet somewhere in the middle. (In relation to aid, we will get all of that back minus the number of weeks it now takes to close the deal).
	n that the terms of this would be a clean break. There are no changes proposed to the deal for dilapidations and a clean break).
I would appreciate your c	onfirmation of this course of action.
Regards Tracey	
Address: Office of the Chi Email:	xecutive   Imperial College Healthcare NHS Trust ief Executive, The Bays, St Mary's Hospital, South Wharf Road, London, W2 1NY Phone: Mob: Decrial.nhs.uk   Twitter: @ImperialNHS
Imperial College He	NHS Trust
Sent: 02 September 2015 To: Batten, Tracev (Chief Cc: AUTHORITY); Gibbs Anne	TRUST DEVELOPMENT AUTHORITY) 5 11:57 Executive); Alexander, Richard (NHS TRUST DEVELOPMENT AUTHORITY); Outhwaite Lee (NHS TRUST DEVELOPMENT (NHS TRUST DEVELOPMENT AUTHORITY) avenscourt Park Hospital Settlement
Fantastic – Thanks <sub>*</sub>	
Cc: AUTHORITY); Gibbs Anne	

I can confirm the settlement is option one ie out of all future lease arrangements from 30 Sept 2015. Thank you for your and TDA support.

We will discuss any impact on financial stretch target with Anne and Lee at the IDM tomorrow.

Kind regards

Tracey

Dr Tracey Batten | Chief Executive | Imperial College Healthcare NHS Trust

Address: Office of the Chief Executive, The Bays, St Mary's Hospital, South Wharf Road, London, W2 1NY

Email: Phone:

Website: http://www.imperial.nhs.uk | Twitter: @ImperialNHS

# Imperial College Healthcare NHS

NH5 Trust

From: (NHS TRUST DEVELOPMENT AUTHORITY)

Sent: 02 September 2015 11:43

To: Batten, Tracey (Chief Executive); Alexander, Richard

Cc: (NHS TRUST DEVELOPMENT AUTHORITY); Outhwaite Lee (NHS TRUST DEVELOPMENT

AUTHORITY); Gibbs Anne (NHS TRUST DEVELOPMENT AUTHORITY) **Subject:** RE: Proposed Ravenscourt Park Hospital Settlement

Tracey, Richard

Can I just confirm that this settlement would mean that ICHT is:

1) Out of any future lease arrangements / costs in relation to RP

Or

2) Continues to lease until March 31<sup>st</sup> 2017, but with (more) guaranteed offsetting Income and expense streams and a fixed dilapidations cost.

Is it 1) or 2)? - Please confirm

In terms of the deal this is consistent with previous correspondence and the TDA are supportive And in agreement with ICHT's actions.

Lee Outhwaite and Anne Gibbs would like to discuss the implications of this deal on the financial stretch for Imperial and will do so around / in the IDM scheduled for tomorrow.

Thanks and Regards

**From:** Batten, Tracey (Chief Executive)

Sent: 01 September 2015 20:56

To: (NHS TRUST DEVELOPMENT AUTHORITY)

Cc: (NHS TRUST DEVELOPMENT AUTHORITY); Alexander, Richard

Subject: Proposed Ravenscourt Park Hospital Settlement

Dear

Further to our previous correspondence on this issue, and that with Alan Goldsman, I write to update you on the terms of the proposed settlement which we understand would be accepted by all parties as a full and final

In summary, this would involve a payment by ICHP to the landlord of the in settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of dilapidations, payment of all back rent owing to ICHP by LIH until 31 May 2015 of the settlement of the settlement of the settlement of dilapidations, payment of all back rent owing the settlement of the
The terms of this proposed agreement have been discussed with our Board subcommittee which concurs with our executive view that this represents a good negotiated settlement, mitigating a potentially much higher liability for ICHP (provisions at 31 March 2015 were
I would appreciate your confirmation of this course of action by the Trust.
Kind regards Tracey
Sent from my iPad
On 14 Aug 2015, at 17:19, (NHS TRUST DEVELOPMENT AUTHORITY) wrote:
Thanks and agreed
I'm and TDA are all ok with this as in line with the previous correspondence on this subject
Thanks and Regards,
Senior Business Consultant - London  E: T:
NHS Trust Development Authority
Southside   105 Victoria Street   London SW1E 6QT
x
On 14 Aug 2015, at 16:53, NHS TRUST DEVELOPMENT AUTHORITY)"
Dear Tracey
I think this sounds like a reasonable way of breaking the deadlock with the other
party, and is in line with the kind of figures that Alan discussed with
Regards,
From: Batten, Tracey (Chief Executive) Sent: 14 August 2015 16:51
To: (NHS TRUST DEVELOPMENT AUTHORITY)  Subject: FW: 2015/16 Trust Deficts & Financial Improvements - Email to

settlement of all existing and future liabilities for RCPH<sub>+</sub>

Dear State of the Control of the Con
Further to our telephone conversation just now, please find below my email to I would appreciate a response asap.
Kind regards Tracey
Dr Tracey Batten   Chief Executive   Imperial College Healthcare NHS Trust  Address: Office of the Chief Executive, The Bays, St Mary's Hospital, South Wharf  Road, London, W2 1NY  Email: Phone:
Website: http://www.imperial.nhs.uk   Twitter: @ImperialNHS
<image001.jpg></image001.jpg>
From: Batten, Tracey (Chief Executive)  Sent: 14 August 2015 16:35  To:  Cc: Goldsman, Alan; Alexander, Richard; Batten, Tracey (Chief Executive)  Subject: FW: 2015/16 Trust Deficts & Financial Improvements - Email to
Further to Alan Goldsman's email below, I write to update you on Ravenscourt Park.
Our proposed contribution to getting this deal completed has now been defined as between accordance with the proposal previously outlined by Alan. A letter will be going to the relevant party at 12 noon on Monday with this offer.
I would appreciate your reconfirmation of this course of action by the Trust.
Kind regards Tracey
Dr Tracey Batten   Chief Executive   Imperial College Healthcare NHS Trust  Address: Office of the Chief Executive, The Bays, St Mary's Hospital, South Wharf Road, London, W2 1NY  Email: Phone: Phone: Website: <a href="http://www.imperial.nhs.uk">http://www.imperial.nhs.uk</a>   Twitter: @ImperialNHS

<image001.jpg>

From: Goldsman, Alan

Sent: Monday, August 03, 2015 11:34 AM

To: (NHS TRUST DEVELOPMENT AUTHORITY)

Subject: RE: 2015/16 Trust Deficts & Financial Improvements

Hi I

My apologies.

The Trust has an adverse variance at Q1 and is developing its action plan to bring this back to budget. Among the usual responses to this it will involve considering whether a number of back up plans not scheduled until later this year might be brought forward.

There is one significant item that is under very active discussion now. This concerns Ravenscourt Park Hospital and its potential redevelopment by an international company. This is a realistic possibility with a long stop of 30<sup>th</sup> August to achieve a deal. It is possible that a new deal might emerge after that date if parties agree but right now is our best chance to conclude this.

right now is our best chance to conclude this.
The consequences have the potential to be significantly favourable; both in cash and income terms (payment of back rent provided for in our accounts and forward rent) and in income terms (from the release of provision for dilapidations to the hospital):  It is possible that some contribution to making this deal happen can be justified but this will be minimal – pure guesswork at around
Kind regards
Alan
Alan Goldsman
Chief Financial Officer
Finance Directorate   Imperial College Healthcare NHS Trust   The Bays, St Mary's Hospital, Praed Street, London W2 1NY
Phone: Internal: Internal:
From: (NHS TRUST DEVELOPMENT AUTHORITY)  Sent: 31 July 2015 12:20  To: Goldsman, Alan  Subject: 2015/16 Trust Deficts & Financial Improvements
Alan
I know we have talked about this, but will we receive a short note summarising the position?
Thanks and Regards,
Senior Business Consultant - London E:   T: (
NHS Trust Development Authority

NHS Trust Development Authority
Southside | 105 Victoria Street | London SW1E 6QT </br>

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### **Imperial College Healthcare NHS Trust**

Tuesday 15 October 2013, 15:00 - 16:00

The Bays St Mary's Hospital London W2 1NY

### **Attendees**

Imperial College H	ealthcare NHS Trust	NHS Trust Development Authority			
Professor Nick Cheshire	Acting Chief Executive	Mark Brice (Chair)	Portfolio Director (NWL)		
Professor Janice Sigsworth	Director of Nursing		Quality Manager (NWL)		
Dr Chris Harrison	Acting Medical Director		Business Consultant (NWL)		
Steve McManus	Chief Operating Officer		Head of Delivery & Development (NWL)		
Marcus Thorman	Acting Finance Director		Assistant Delivery & Development Manager (NWL)		
	Chief of Staff, Medical Director's Office				

**Apologies**: Bill Shields

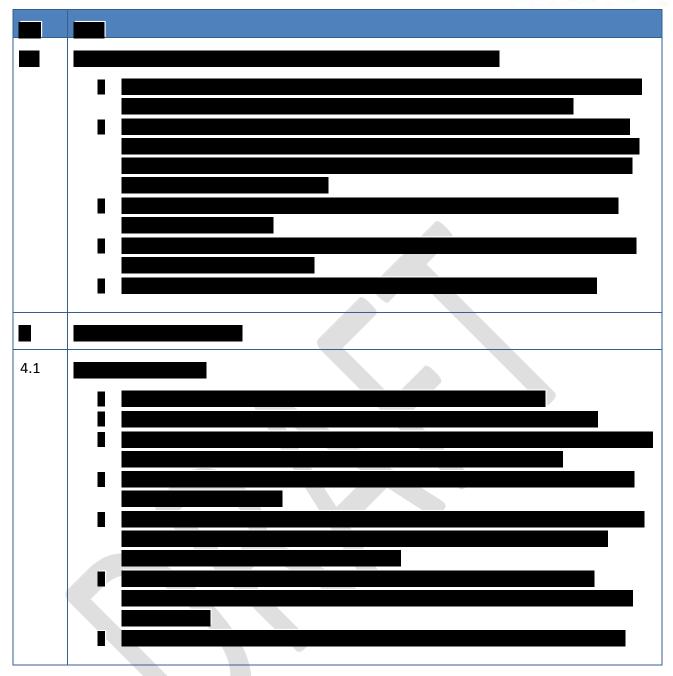
### **Minutes**

Ref	Item
1.	Introductions
1.1	Matters arising and actions from past meetings
2.	Finance
2.1	
	<ul> <li>There is movement on provisions around Ravenscourt Park Hospital,</li> </ul>
	There is movement on provisions around navenscourt rank hospital,

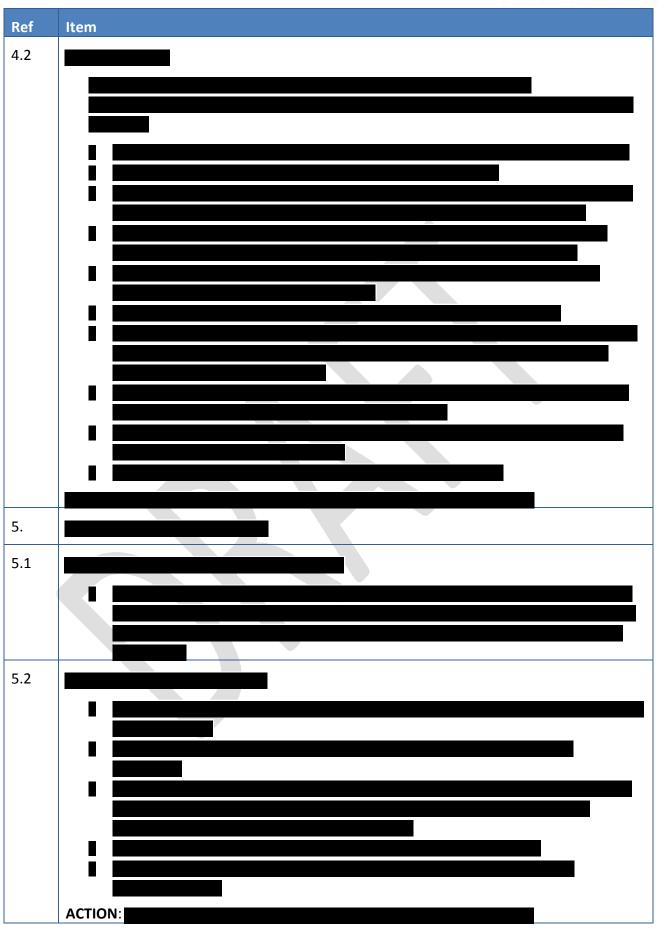


3.	Quality
3.1	



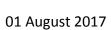








Ref	Item
5.3	
6.	
6.1	





Actions logi Imporial Callage Healthcare NUC Truct

Actio	ons log:	Imperial College He	ealthcare NHS Trust				
Ref.	IDM date	Agenda item	Action	Owner	Due Date	Progress	Open Closed
			template in September				





Ref.	IDM	Agenda item	Action	Owner	Due Date	Progress	Open
	date						Closed





### **Imperial College Healthcare NHS Trust**

Tuesday, 17 December 2013, 15:00 - 16:00

Room 901, 9th Floor Southside Victoria Street London SW1E 6QT

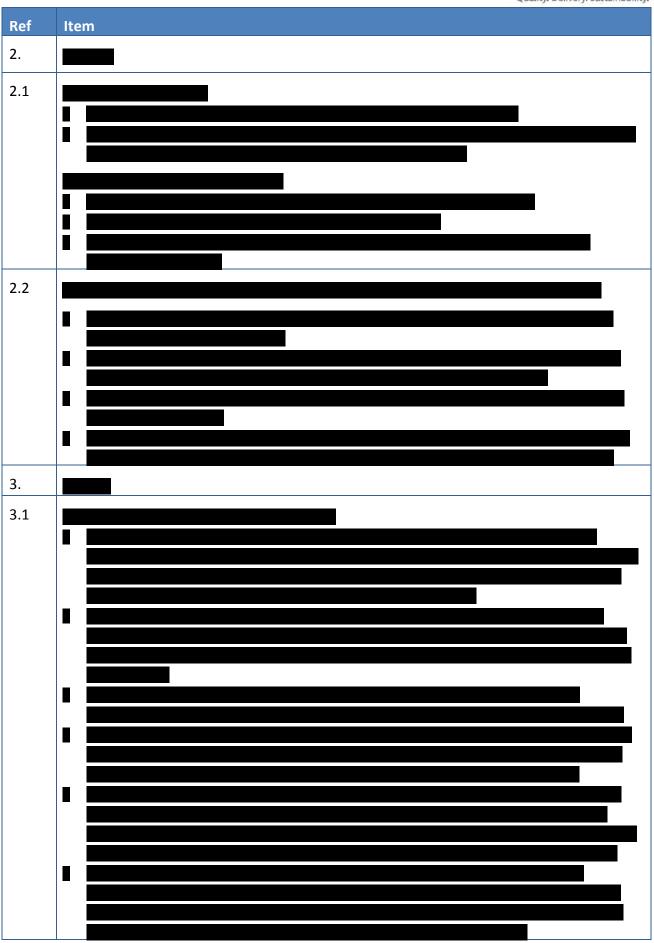
### **Attendees**

Imperial College He	althcare NHS Trust	NHS Trust Development Authority		
Professor Nick Cheshire	Acting Chief Executive	Mark Brice (Chair)	Portfolio Director (NWL) (Chair's PIN 30891641#)	
Steve McManus	Chief Operating Officer		<b>Business Support (London)</b>	
Dr Bill Oldfield	Associate Medical Director		Quality Manager (NWL)	
Bill Shields	Acting Chief Executive		Head of Delivery & Development (NWL)	
Professor Janice Sigsworth	Director of Nursing		Assistant Delivery & Development Manager (NWL)	
Marcus Thorman	Acting Financial Officer			
Apologies				
Dr Chris Harrison	Acting Medical Director			

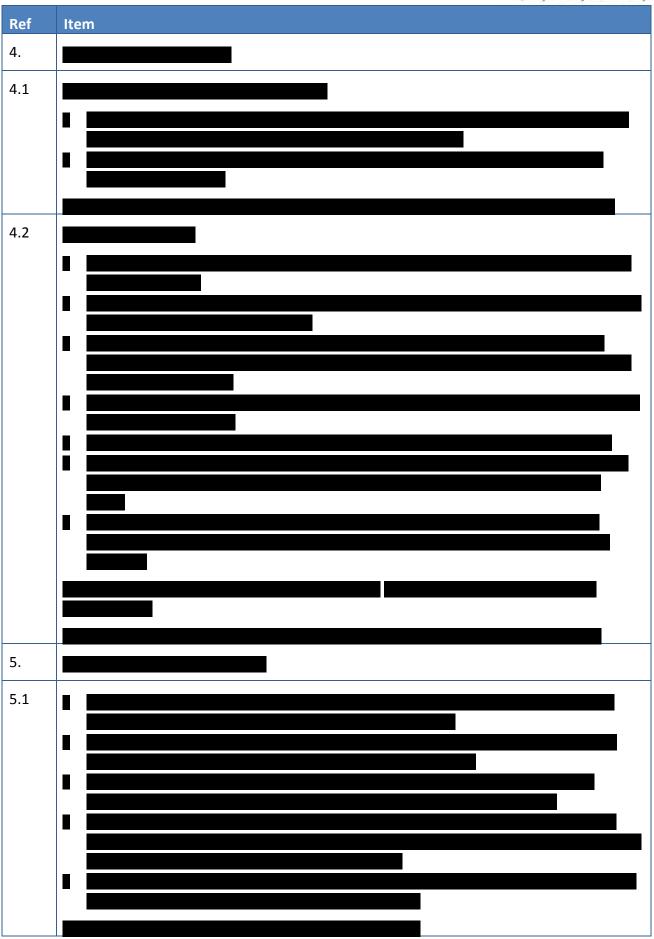
#### **Minutes**

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Ref	Item
1.	
1.1	
1.1	











Ref	Item
6.	Any other business and next steps
	•
	TDA will hold internal conversations about support for Ravenscourt Park.
6.1	



# **Imperial College Healthcare NHS Trust**

Teleconference

16:30-17:30, Thursday, 18 December 2014

TDA met in Dale Bywater's Office

### **Attendees**

Imperial Colle	ege Healthcare NHS Trust	NHS Trust Developme	nt Authority
Tracey Batten	Chief Executive	Mark Brice (Chair)	Portfolio Director (NWL)
Chris Harrison	Medical Director		Deputy Director Clinical Quality
Priya Rathod	Associate Director -Chief of Staff		Senior Business Consultant (NWL)
Bill Shields (Part time)	Chief Financial Officer		Business Consultant (NWL)
		(by phone)	Head of Infection Prevention and Control (London)
			Head of Delivery & Development (NWL)
			Assistant Manager Delivery & Development (NWL)
Apologies			
Steve McManus	Chief Operating Officer		Quality Manager (NWL)
Janice Sigsworth	Director of Nursing		

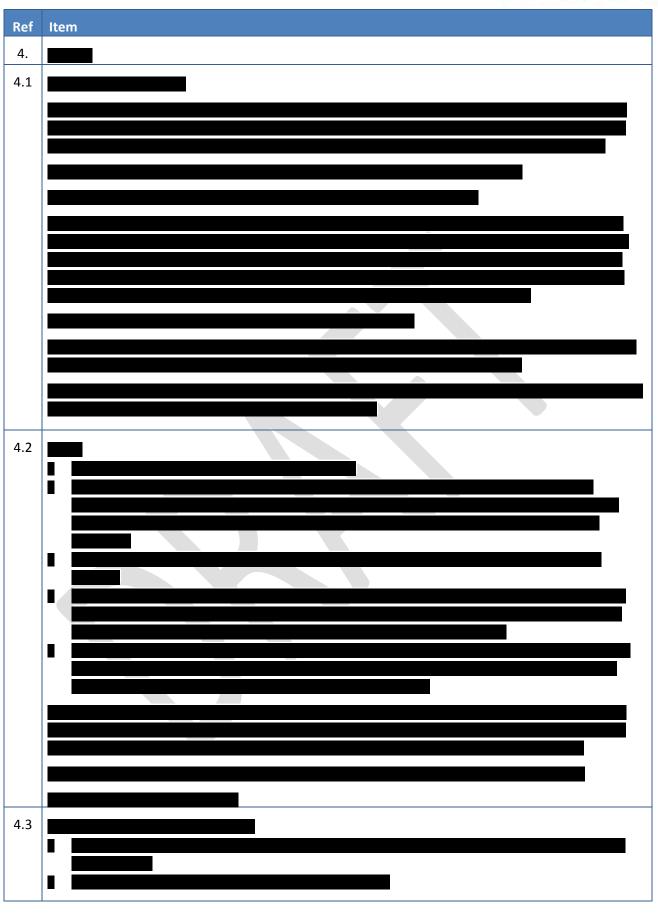
### Minutes v0

Minu	tes v0
Ref	Item
1.	
2.	
2.1	
2.2	
2.3	

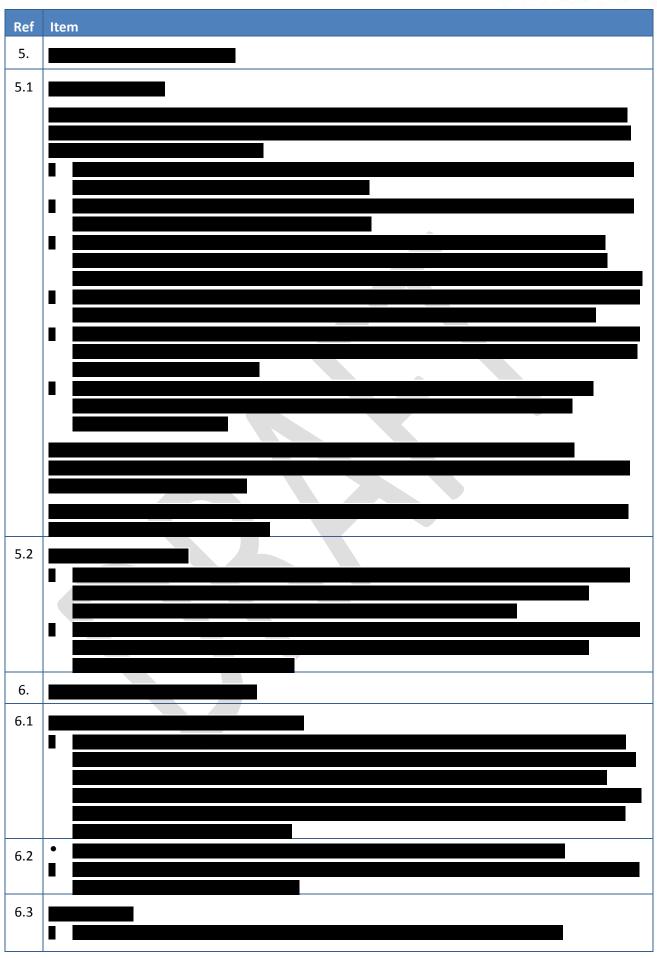


3.4	











Actions closed at this meeting

ACTIO	nis cioseu	at this meeting		_			
Ref.	IDM date	Agenda item	Action	Owner	Due Date	Progress	Status
	i i						
_							
_							





**Actions opened or carried forward from last meeting** 

Ref.	IDM date	Agenda item	Action	Owner	Due Date	Progress	Status
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# Imperial College Healthcare NHS Trust

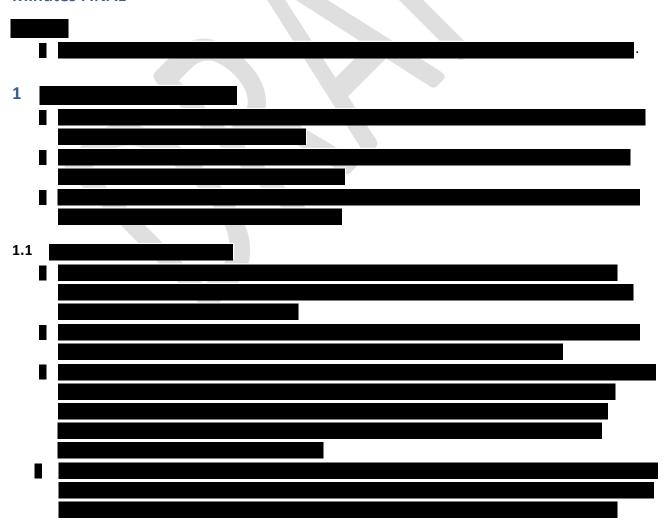
### 12:00-13:00, Friday, 26 June 2015

### Attendees



Imperial College H	ealthcare NHS Trust	NHS Trust Developm	nent Authority
Tracey Batten	Chief Executive	Anne Gibbs (AGi) (Chair)	Portfolio Director (NWL)
Julian Redhead	Deputy Medical Director		Clinical Quality Director (London)
Steve McManus	Chief Operating Officer (By phone, attending for operational perform and LIMS business case)		Head of Improvement (NWL)
Alan Goldsman (AGo)	Chief Financial Officer		Business Consultant (NWL)
Janice Sigsworth	Director of Nursing		Assistant Manager Delivery & Development (NWL)
Kevin Jarrold	Chief Information Officer (Attending for PACS/RIS business case)		
Justin Vale	Director for Safety & Effectiveness (Attending for the Never Event update)		
Apologies			
Chris Harrison	Medical Director		Senior Business Consultant (NWL)

### **Minutes FINAL**





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2.4.5	Ravenscourt Park Hospital
•	AGo mentioned recent discussions with Lee Outhwaite and of the TDA Business
	Support, around issues of the remaining lease to March 2017 on Ravenscourt Park Hospital.
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Actions close at this meeting

Ref.	IDM date	Agenda item	Action	Owner	Due Date	Progress	Open Closed



# Integrated Delivery Meeting (Oversight Process) Actions opened or carried forward at this meeting

Ref.	IDM date	Agenda item	Action	Owner	Due Date	Progress



#### Trust Development Authority

# Imperial College Healthcare NHS Trust 12:00–13:00, Thursday, 03 September 2015

**Venue**: Room 901, 9th Floor Southside

105 Victoria Street SW1E 6QT

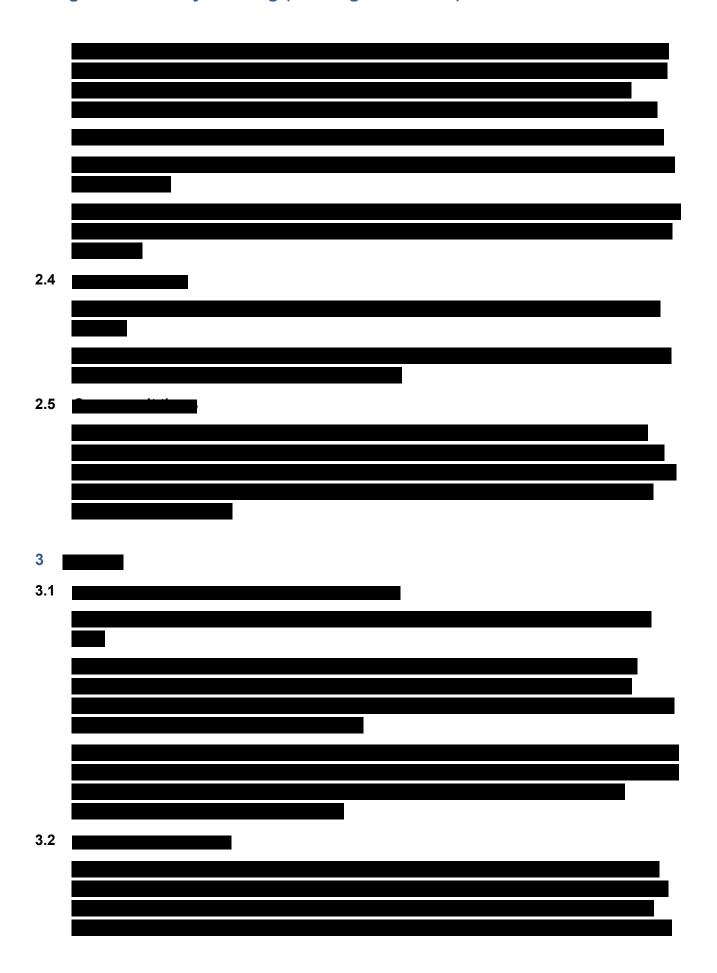
#### **Attendees**

Imperial College He	althcare NHS Trust	NHS Trust Development Authority		
Tracey Batten	Chief Executive	Anne Gibbs (Chair)	Portfolio Director (NWL)	
Richard Alexander	Chief Financial Officer		Clinical Quality Director	
Chris Harrison	Medical Director		Senior Business Consultant (NWL)	
			Business Director (London)	
Steve McManus	Chief Operating		Head of Delivery and	
Steve Micivialius	Officer		Development (London)	
Janice Sigsworth	Director of Nursing		Assistant Delivery & Development	
Jailice Sigsworth	Director of Narsing		Manager (NWL)	
Apologies				
			Deputy Clinical Quality Director	
			(London)	

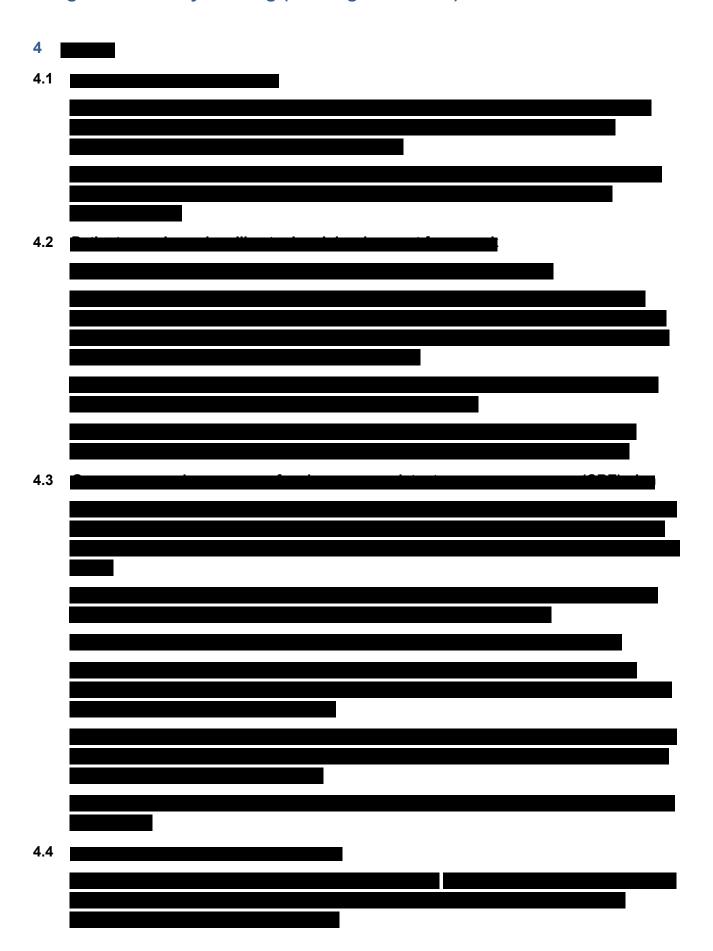
#### Minutes (Final)

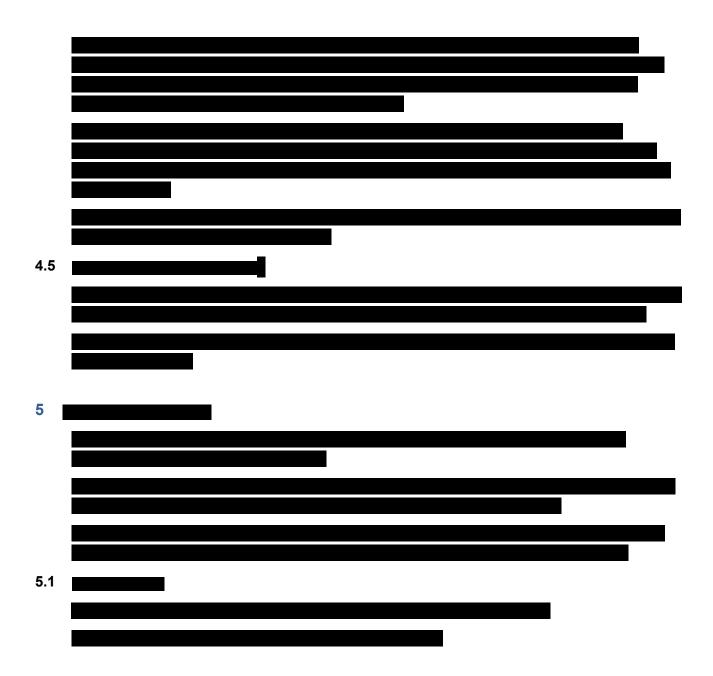
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	TB advised that ICHT is looking at a deal on the sale of Ravenscourt Park by 28 September, which will improve the plan for handling financial risks. RA confirmed that the sale could be a net benefit to I&E, but that the Trust has no other contingency.
	net benefit to tale, but that the Trust has no other contingency.
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#### **Closed actions reviewed**

Closed actions						
Ref. IDM date A	genda item	Action	Owner	Due Date	Progress	Closed
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# Imperial College Healthcare NHS Trust 15:00–16:00, Monday, 23 November 2015

**Venue**: The Bays, St Mary's Hospital Paddington W2 1NY

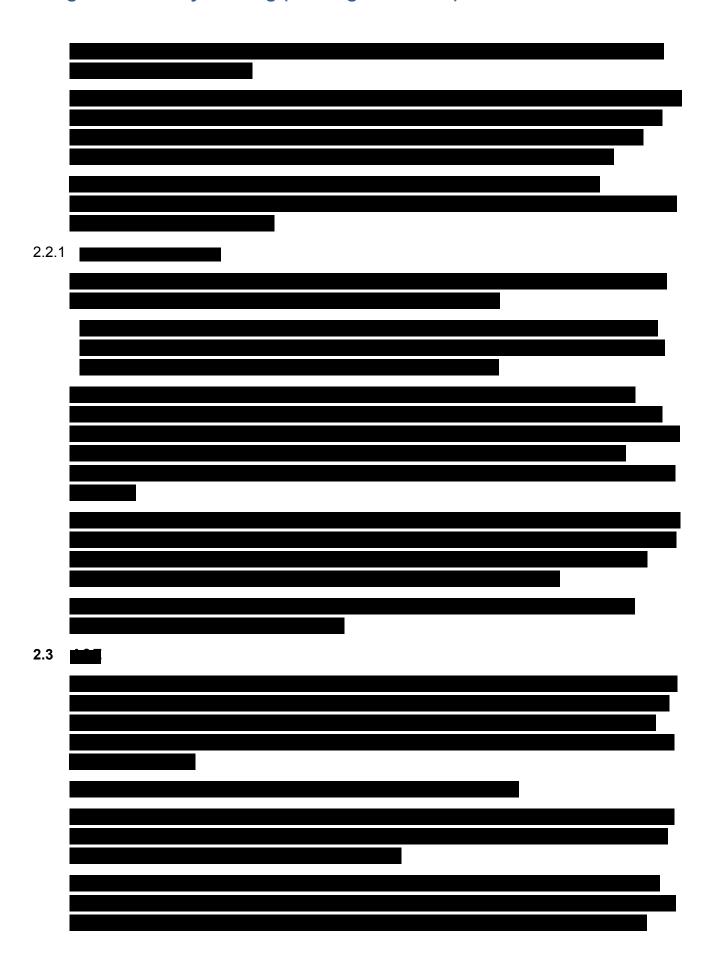
#### **Attendees**

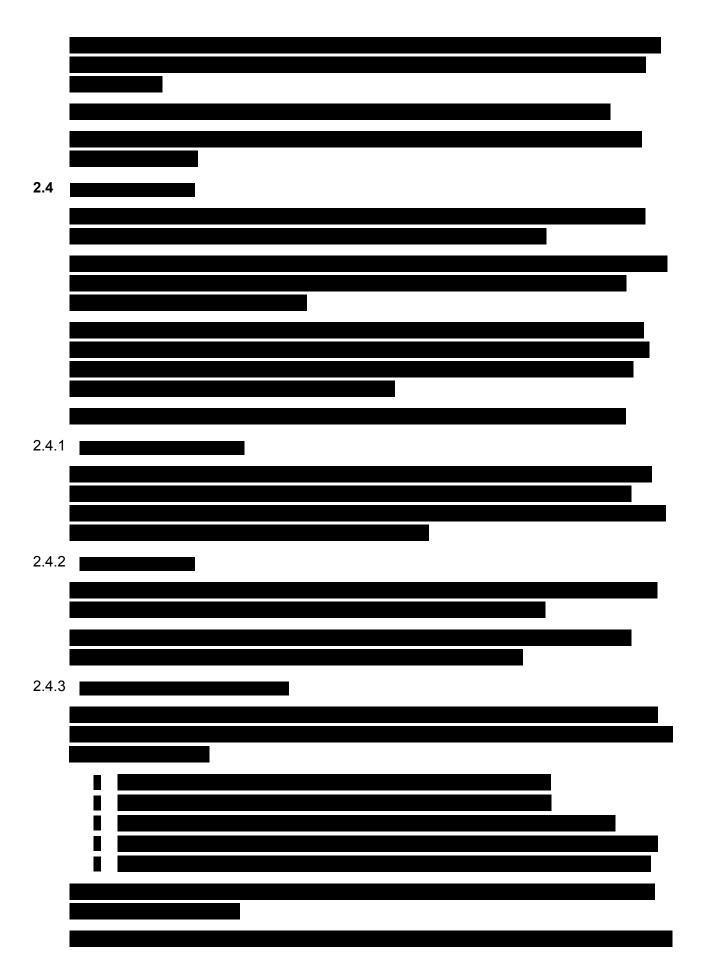
Imperial College He	althcare NHS Trust	NHS Trust Development Authority		
Tracey Batten	Chief Executive	(Chair)	Head of Delivery and Development (London)	
Richard Alexander	Chief Financial Officer		Deputy Clinical Quality Director (London)	
Chris Harrison	Medical Director		Senior Business Consultant (NWL)	
Steve McManus	Chief Operating Officer		Assistant Delivery & Development Manager (NWL)	
Janice Sigsworth	Director of Nursing			
Apologies				
		Anne Gibbs	National Programme Director - Transactions North West London Portfolio Director	

## Minutes (draft)

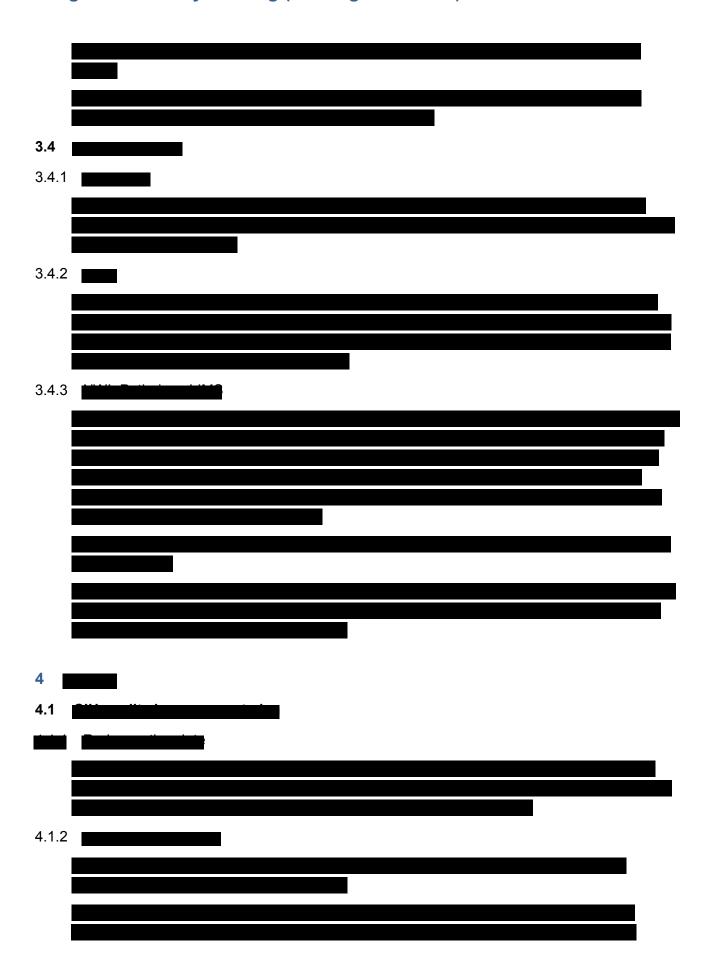
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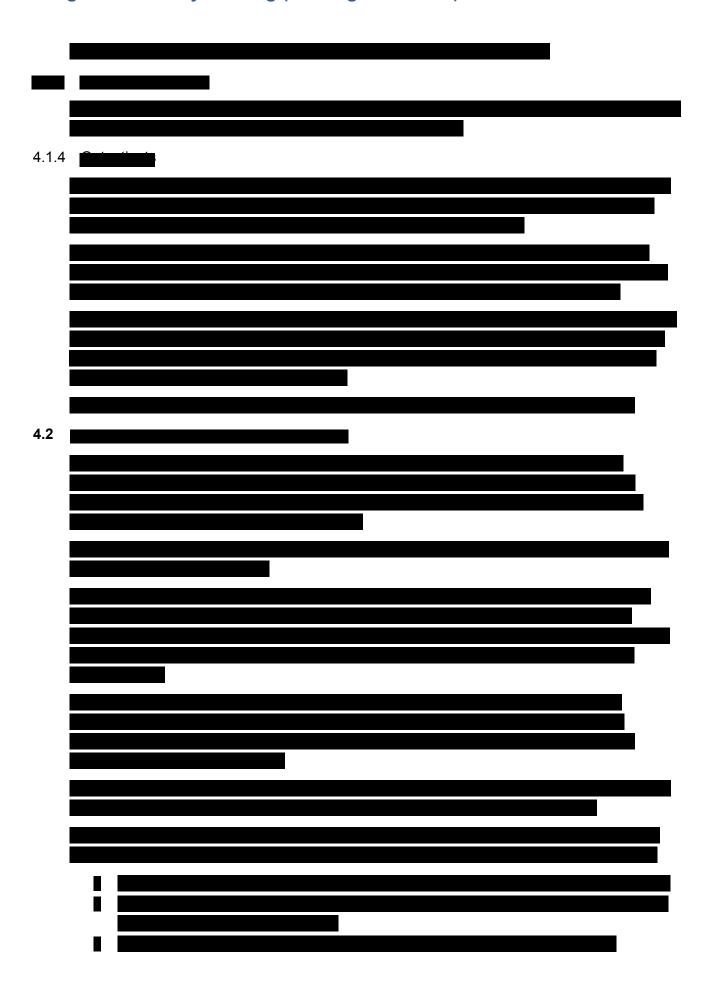


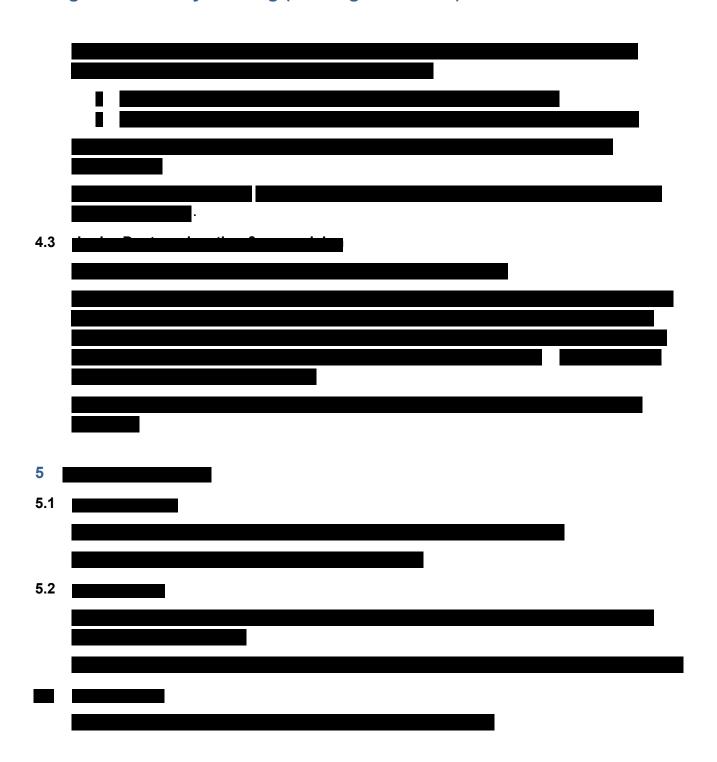




Fina	ance
Fir	nancial stretch plans
foc	e Trust estimated that Ravenscourt deal is now at 50-50 probability. Discussions were not cused on getting a freehold rather than a lease, and did not appear any nearer to timely solution.







#### **Closed actions reviewed**

Ref.	IDM date	Agenda item	Action	Owner	Due Date	Progress	Open Closed



Venue: The Bays

#### Imperial College Healthcare NHS Trust

13:00-14:30 on Friday, 27 May 2016

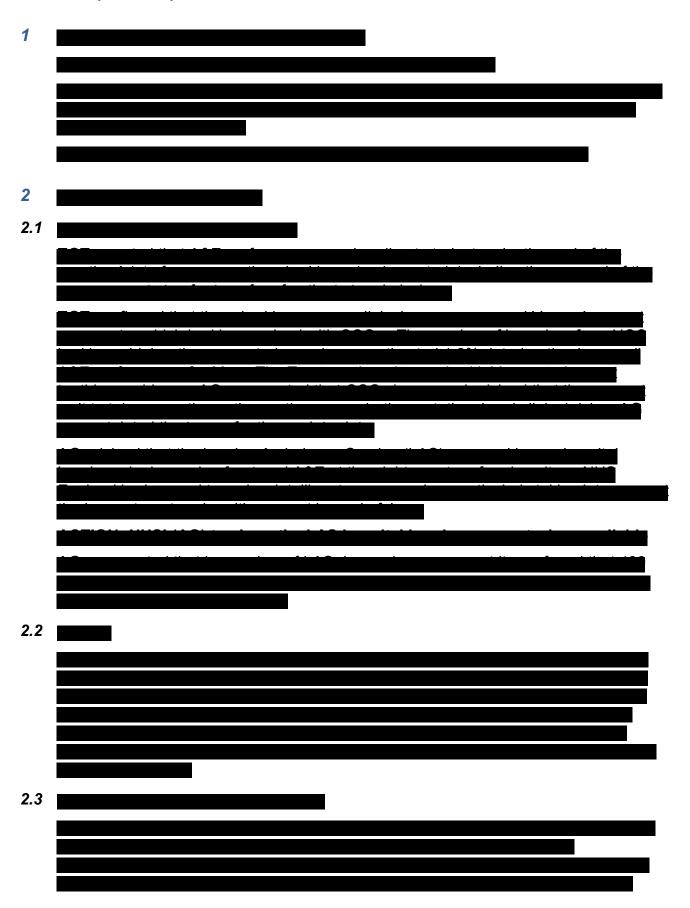
St Mary's Hospital, Paddington

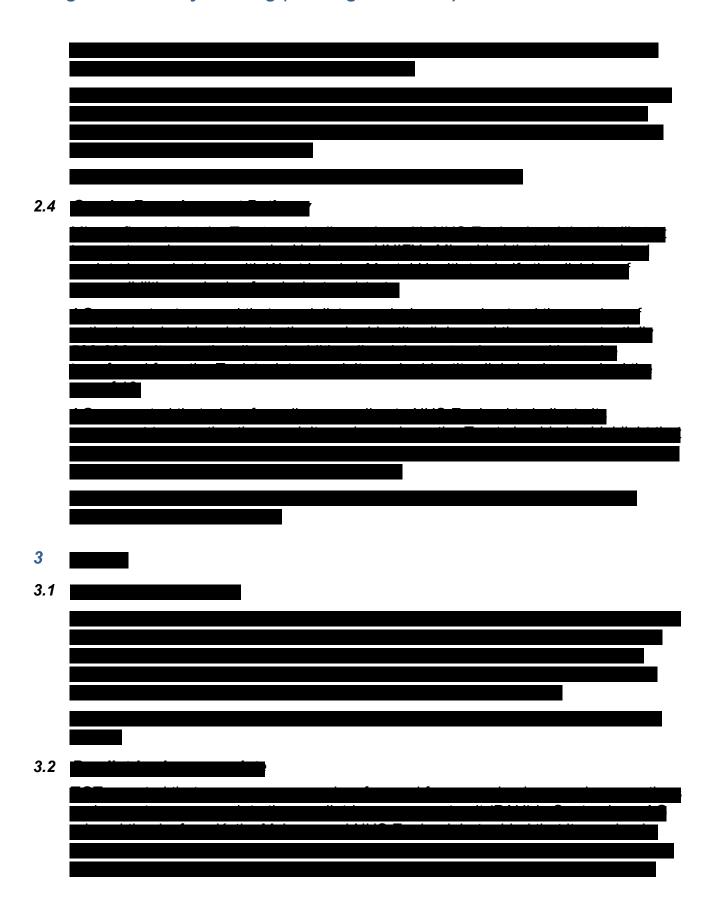
**W2 1NY** 

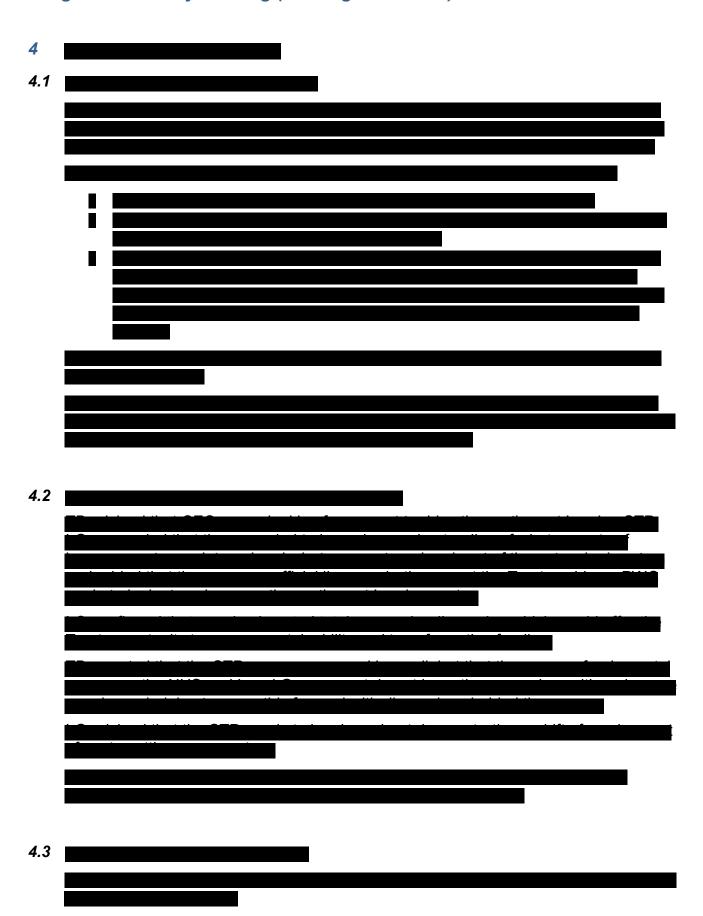
# Attendees

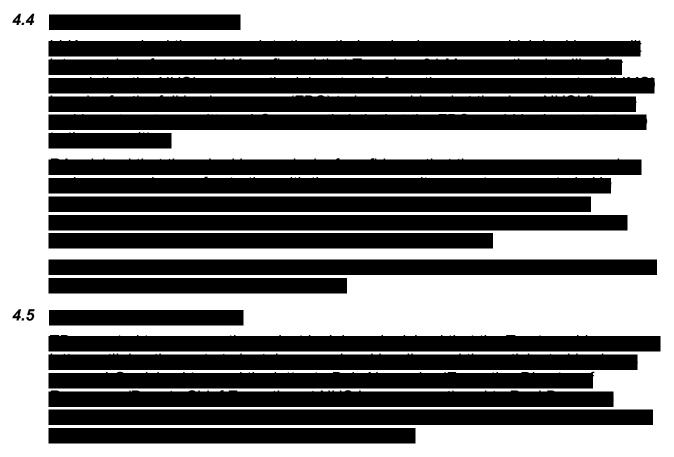
Imperial College H	ealthcare NHS Trust	NHS Improvement		
Dr Tracey Batten	Chief Executive	Anne Gibbs (Chair)	National Programme Director – Transactions	
			Portfolio Director (North West London)	
Richard Alexander	Chief Financial Officer		Deputy Clinical Quality Director (London)	
Martin Lerner (deputising for Professor Jamil Mayet, Director of Surgery, Cancer & Cardiovascular)	Divisional Director of Operations, Surgery, Cancer & Cardiovascular Division		Senior Delivery and Development Manager (South and West London)	
Professor Tim Orchard	Divisional Director of Medicine and Integrated Care		Senior Business Consultant (London)	
Priya Rathod (deputising for Professor Janice Sigsworth, Director of Nursing)	Deputy Director of Quality Governance, Nursing Directorate	Lee Outhwaite	Business Director (London)	
Dr Julian Redhead	Medical Director		Assistant Delivery and Development Manager (North West London)	
Professor TG Teoh	Divisional Director of Women's, Children's, and Clinical Support Services			
Apologies				
Professor Jamil Mayet	Director of Surgery, Cancer & Cardiovascular		Head of Delivery and Development (North West London)	
Janice Sigsworth	Director of Nursing			
David Wells	Director of People & OD			

#### Minutes (Draft v0)





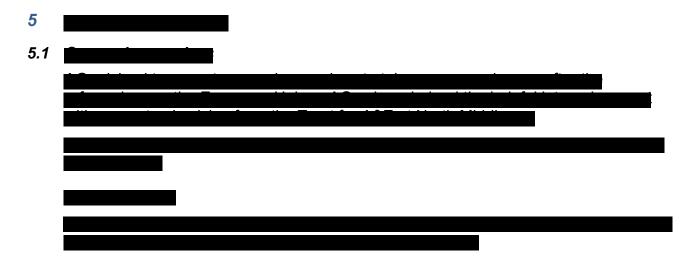


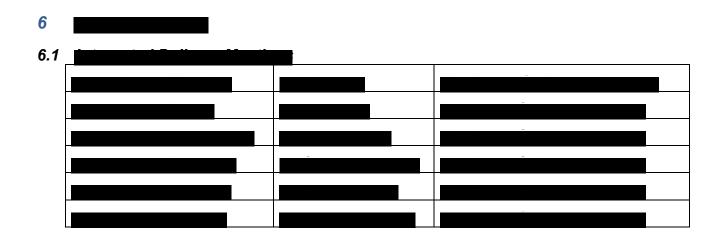


#### 4.6 Ravenscourt Park

The discussion with Lands Improvement Holdings (LIH) on acquisition of the lease had gone quiet. TB expected a letter from LIH to propose a closure of the lease which is due to expire in April 2017. In the meantime the Trust is investigating any liability for dilapidation.

ACTION: NHSI (LO) to put the DH Estates team in contact with the RA.





#### Closed actions reviewed

Ref.	IDM date	Agenda item	Action	Owner	Due Date	Progress	Open Closed
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