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18 August 2017

By email

Dear

## Request under the Freedom of Information Act 2000 (the "FOI Act")

I refer to your email of 21 July 2017 in which you requested information under the FOI Act from NHS Improvement. Since 1 April 2016, Monitor and the NHS Trust Development Authority ("the TDA") are operating as an integrated organisation known as NHS Improvement. In this letter, NHS Improvement refers to both Monitor and the TDA.

## Your request

You made the following request:

Please provide a list of all trusts participating in the Financial Improvement Programme Wave 2, and the external suppliers and Turnaround Directors assigned to each.

## **Decision**

NHS Improvement holds the information that you have requested and has decided to release that information as explained below.

The Financial Improvement Programme Wave 2 (FIP2) is an opt-in programme for ambitious trust management teams who wish to use external suppliers to improve their 2017/18 and 2018/19 delivery of Cost Improvement Plans (CIPs). All trusts in the programme have chosen to participate.

In contrast with the first wave of the Financial Improvement programme, FIP2 has a two year focus with supplier work divided into three phases. The first two phases include a diagnostic to identify the key CIP opportunities and the development of a detailed plan on how to achieve them. The final phase (phase 3) consists of tailored implementation support from the supplier to develop and deliver the identified CIPs which can last up to six months depending on the need of the trust.

NHS Improvement supported national programme delivery including scoping of work and maximising value for money through a central procurement. As a result of this procurement, external suppliers are working with the trusts listed in the attached annex.

To date none of the trusts involved in FIP2 has advised NHS Improvement that it has appointed a Financial Improvement Director (FID) (or equivalent) as part of this programme.

The annex to this letter therefore only lists the trusts currently participating in FIP2 as well as the supplier that has been appointed through the programme. It does not include FIDs (or equivalent) as these have not to date been appointed by trusts as part of the FIP2 programme.

## **Review rights**

If you consider that your request for information has not been properly handled or if you are otherwise dissatisfied with the outcome of your request, you can try to resolve this informally with the person who dealt with your request. If you remain dissatisfied, you may seek an internal review within NHS Improvement of the issue or the decision. A senior member of NHS Improvement's staff, who has not previously been involved with your request, will undertake that review.

If you are dissatisfied with the outcome of any internal review, you may complain to the Information Commissioner for a decision on whether your request for information has been dealt with in accordance with the FOI Act.

A request for an internal review should be submitted in writing to FOI Request Reviews, NHS Improvement, Wellington House, 133-155 Waterloo Road, London SE1 8UG or by email to nhsi.foi@nhs.net.

## **Publication**

Please note that this letter and the attached annex will shortly be published on our website. This is because information disclosed in accordance with the FOI Act is disclosed to the public at large. We will, of course, remove your personal information (e.g. your name and contact details) from the version of the letter published on our website to protect your personal information from general disclosure.

Yours sincerely,

**Matthew Fox** 

Financial Improvement Programme Director

# Annex

Trust	Supplier
Avon and Wiltshire Mental Health Partnership	SSG
Buckinghamshire Healthcare NHS Trust	FTI Consulting
Hull and East Yorkshire Hospitals NHS Trust	Deloitte
Lewisham and Greenwich NHS Trust	EY
North Middlesex University Hospital NHS Trust	Deloitte
The Hillingdon Hospitals NHS Foundation Trust	PA Consulting
The Newcastle Upon Tyne Hospitals NHS Foundation Trust	EY
University Hospitals Coventry and Warwickshire NHS Trust	PwC
Sandwell and West Birmingham Hospitals NHS Trust	EY
West Suffolk NHS Foundation Trust	KPMG
Bridgewater Community NHS Foundation Trust	KPMG
South Tees Hospitals NHS Foundation Trust	PwC
George Eliot Hospital NHS Trust	BCG
Imperial College Healthcare NHS Trust	PwC
The Whittington Hospital NHS Trust	BCG
Lancashire Teaching Hospitals NHS Foundation Trust	McKinsey
Royal Free London NHS Foundation Trust	Deloitte
Walsall Healthcare NHS Trust	KPMG