
From: SMITH, Ed (NHS IMPROVEMENT - T1520)
Sent: 25 March 2017 07:29
To: Larry C Renfro
Subject: Interesting ...

.....day in US healthcare yesterday.
Trust all is well.
Ed

Ed Smith,CBE,FCA,CPFA,Hon DUniv,Hon LLDs Chairman,Trustee & Non-executive Director
Mobile: [REDACTED]
Emails [REDACTED]

From: SMITH, Ed (NHS IMPROVEMENT - T1520)
Sent: 10 March 2017 17:56
To: larry.renfro@optum.com
Subject: Private

Slightly weird "fishing trip" call from Barbara today and spent quite a bit of time explaining my views of the current and future landscape which she eventually understood but I will explain it directly to you on Wednesday.
Have a good flight over.
Ed

Ed Smith,CBE,FCA,CPFA,Hon DUniv,Hon LLDs Chairman,Trustee & Non-executive Director

Mobile: [REDACTED]

Email: [REDACTED]