

**From:** [REDACTED]  
**Sent:** 23 March 2017 14:33  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** RE: Dinner on 23 March with KPMG/NHSI

**Follow Up Flag:** Follow up  
**Flag Status:** Completed

Hi [REDACTED],

No problem at all, that's for letting me know also.

Kind regards,  
[REDACTED]

[REDACTED]  
KPMG LLP (UK)

15 Canada Square,  
10<sup>th</sup> Floor  
London  
E14 5GL

Direct: [REDACTED]  
Mobile: [REDACTED]  
Email: [REDACTED]

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**From:** [REDACTED] (NHS IMPROVEMENT - T1520) [mailto:[REDACTED]]  
**Sent:** 23 March 2017 14:17  
**To:** [REDACTED]  
**Subject:** RE: Dinner on 23 March with KPMG/NHSI

Hi [REDACTED],

Thank you for letting us know – please note that it is only Bob and Miranda attending from NHSI now.

Kind Regards  
[REDACTED]

[REDACTED]  
**NHS Improvement**

2nd Floor, Wellington House, 133-155 Waterloo Road, London SE1 8UG  
[REDACTED]

---

**From:** [REDACTED]  
**Sent:** 23 March 2017 10:44

**To:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** RE: Dinner on 23 March with KPMG/NHSI

Hi [REDACTED],

If you could let Bob know that [REDACTED] can no longer make the dinner but [REDACTED] will be attending.

Thanks very much,  
[REDACTED]

[REDACTED]  
KPMG LLP (UK)

15 Canada Square,  
10<sup>th</sup> Floor  
London  
E14 5GL

Direct: [REDACTED]  
Mobile: [REDACTED]  
Email: [REDACTED]

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**From:** [REDACTED]  
**Sent:** 22 March 2017 13:46  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520)' [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]  
**Subject:** RE: Dinner on 23 March with KPMG/NHSI

Thanks so much, Ladies!

Kind regards  
[REDACTED]

[REDACTED]  
KPMG LLP (UK)

15 Canada Square,  
10<sup>th</sup> Floor  
London  
E14 5GL

Direct: [REDACTED]  
Mobile: [REDACTED]  
Email: [REDACTED]

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---

**From:** [REDACTED] (NHS IMPROVEMENT - T1520) [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** 22 March 2017 13:45

To: [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]

Subject: RE: Dinner on 23 March with KPMG/NHSI

Hi [REDACTED]

As far as I'm aware Bob is still definitely set to attend the KPMG dinner tomorrow evening.

Kind Regards

[REDACTED]

[REDACTED]

**NHS Improvement**

2nd Floor, Wellington House, 133-155 Waterloo Road, London SE1 8UG

[REDACTED]

---

From: [REDACTED]

Sent: 22 March 2017 13:41

To: [REDACTED] (NHS IMPROVEMENT - T1520)

Cc: [REDACTED] (NHS IMPROVEMENT - T1520)

Subject: RE: Dinner on 23 March with KPMG/NHSI

Hi [REDACTED]

[REDACTED] is on Maternity leave but is happy to attend this Dinner as long as Bob Alexander is attending. I know you have already confirmed attendees and Bob is on the list but I just want to double, triple check he can make it?

Thank you

[REDACTED]

[REDACTED]

KPMG LLP (UK)

15 Canada Square,  
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London  
E14 5GL

Direct: [REDACTED]  
Mobile: [REDACTED]  
Email: [REDACTED]

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From: [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]

Sent: 17 March 2017 15:16

To: [REDACTED]

Cc: [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]

Subject: RE: Dinner on 23 March with KPMG/NHSI

Hi [REDACTED]

Please can I confirm that the following will be attending the above dinner:

Miranda Carter  
[REDACTED]

Bob Alexander

And possibly [REDACTED]

Stephen, however sends his apologies.

Many thanks,  
[REDACTED]

[REDACTED]

Please note my working hours are 8.30am-4.30pm

Direct Line 0203 747 0842 | [anna-maria.billios@nhs.net](mailto:anna-maria.billios@nhs.net) | [www.improvement.nhs.uk](http://www.improvement.nhs.uk)  
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**From:** [REDACTED]  
**Sent:** 16 March 2017 09:38  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** RE: Dinner on 23 March with KPMG/NHSI

Hi [REDACTED]

Sorry for the delayed response, please could you let me know if all of the following will be attending from your side:

Stephen Hay  
Frank Sims  
Miranda Carter  
[REDACTED]  
Bob Alexander

Thank you  
[REDACTED]

[REDACTED]

KPMG LLP (UK)

15 Canada Square,  
10<sup>th</sup> Floor  
London  
E14 5GL

Direct: [REDACTED]  
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Email: [REDACTED]

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**From:** [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]  
**Sent:** 14 March 2017 13:59  
**To:** [REDACTED]  
**Subject:** RE: Dinner on 23 March with KPMG/NHSI

Thank you ladies  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** 14 March 2017 13:58  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** FW: Dinner on 23 March with KPMG/NHSI

Hi Both,

Yes those attendees from KPMG are correct. [REDACTED] should be attending this dinner also but I will double check with her to be sure. [REDACTED] is on holiday this week but she will respond to me asap.

I will be in touch [REDACTED]

Thank you  
[REDACTED]

[REDACTED]

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London  
E14 5GL

Direct: [REDACTED]  
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**From:** [REDACTED]  
**Sent:** 14 March 2017 13:48  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]  
**Cc:** [REDACTED]  
**Subject:** RE: Dinner on 23 March with KPMG/NHSI

Hi [REDACTED]

Yes, I have those down as the attendees. I've copied [REDACTED] in as it looks [REDACTED] arranged the dinner and I'm not sure if she will be attending or not. She is currently on maternity leave but does do some dinners.

[REDACTED], can you help?

Thanks  
[REDACTED]

**From:** [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]  
**Sent:** 14 March 2017 13:39  
**To:** [REDACTED]  
**Subject:** Dinner on 23 March with KPMG/NHSI

Hi [REDACTED]

Can I check that this is correct, attendees from KPMG:

[REDACTED]

Many thanks  
[REDACTED]

[REDACTED]

Please note my working hours are 8.30am-4.30pm

[REDACTED]

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**From:** [REDACTED]  
**Sent:** 28 March 2017 17:03  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520); [REDACTED] (NHS IMPROVEMENT - T1520); [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** RE: NHSI / KPMG Quarterly Dinner

**Follow Up Flag:** Follow up  
**Flag Status:** Completed

Hi Ladies

Thank you for your responses. I have confirmed dinner on 27<sup>th</sup> July @ 18.00pm. I have sent out a diary invite.

Thank you  
[REDACTED]

[REDACTED]

KPMG LLP (UK)

15 Canada Square,  
10<sup>th</sup> Floor  
London  
E14 5GL

Direct: [REDACTED]  
Mobile: [REDACTED]  
Email: [REDACTED]

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**From:** [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]  
**Sent:** 28 March 2017 14:39  
**To:** [REDACTED]  
**Subject:** RE: NHSI / KPMG Quarterly Dinner

Hi [REDACTED]

I hope you're well. I have been passed on the below from [REDACTED] regarding the quarterly dinners. I have checked the calendars and looks like all NHSI attendees [REDACTED] (Frank, Miranda, [REDACTED]) can all attend this dinner on either 26<sup>th</sup> or 27<sup>th</sup> July.

Kind regards  
[REDACTED]

---

**From:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Sent:** 28 March 2017 10:11  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** FW: NHSI / KPMG Quarterly Dinner

**From:** [redacted] [mailto:]

**Sent:** 27 March 2017 14:48

**To:** [redacted] (NHS IMPROVEMENT - T1520); [redacted] (NHS IMPROVEMENT - T1520)

**Subject:** NHSI / KPMG Quarterly Dinner

Hi Ladies,

Hope you're both well and had nice weekends.

[redacted] said the dinner was great the other evening and has asked if it could become a quarterly dinner.

Please could you let me know if the following dates would work on your side: -

12<sup>th</sup> July 18.00 – 21.00pm

26<sup>th</sup> July 18.00 – 21.00pm

27<sup>th</sup> July 18.00 – 21.00pm

Location will be at our venue in Mayfair, Number Twenty as before.

Attendees:

**NHSI**

- Stephen Hay
- Bob Alexander
- Frank Simms
- Miranda Carter

[redacted]

**KPMG**

[redacted]

Look forward to hearing from you.

Kind regards,

[redacted]

[redacted]

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**From:** [REDACTED]  
**Sent:** 25 July 2017 11:36  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520); [REDACTED] (NHS IMPROVEMENT - T1520)  
**Cc:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** RE: NHS I / KPMG Quarterly dinner

**Follow Up Flag:** Follow up  
**Flag Status:** Completed

Great, thanks [REDACTED]

I will more than likely be cancelling this one. Just waiting for [REDACTED] to get back to me before I go ahead and do anything.

Kind regards  
[REDACTED]

[REDACTED]

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10<sup>th</sup> Floor  
London  
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Direct: [REDACTED]  
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**From:** [REDACTED] (NHS IMPROVEMENT - T1520) [mailto:[REDACTED]]  
**Sent:** 25 July 2017 11:30  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520)  
**Cc:** [REDACTED] (NHS IMPROVEMENT - T1520) [REDACTED]  
**Subject:** RE: NHS I / KPMG Quarterly dinner

Thanks [REDACTED]

I have cc'd [REDACTED] who looks after [REDACTED] diary so she can advise. [REDACTED] has just told me he will be at a Trust visit all day.  
Maybe better we cancel this one.

Many thanks  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** 25 July 2017 11:26  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520); [REDACTED] (NHS IMPROVEMENT - T1520)  
**Subject:** RE: NHS I / KPMG Quarterly dinner

Hi [REDACTED]

No worries at all. I had [REDACTED] as accepted from the invite, so I will record him as unable to attend now?

Stephen has declined so looks like no one on your side can attend, unless Miranda can but I think this one will have to be cancelled. But do let me know if Miranda can anyhow and I will speak to [REDACTED]

Thank you  
[REDACTED]

[REDACTED]

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Email: [REDACTED]

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**From:** [REDACTED] (NHS IMPROVEMENT - T1520) [[mailto:\[REDACTED\]](mailto:[REDACTED])]  
**Sent:** 25 July 2017 11:23  
**To:** [REDACTED] (NHS IMPROVEMENT - T1520)  
[REDACTED]  
**Subject:** RE: NHS I / KPMG Quarterly dinner

Hi [REDACTED]

Sorry for late response. [REDACTED] Stephen Hay and Frank Sims are unable to attend. I am finding out whether Miranda can attend.

I'm not sure about Bob.

Who else is in the invite so I can check up on them? I don't have it in Stephen's diary so can't see.

Many thanks  
[REDACTED]

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**From:** [REDACTED]  
**Sent:** 24 July 2017 12:10  
**To:** COOK, Gemma (NHS IMPROVEMENT - T1520); BILLIOS, Anna-Maria (NHS IMPROVEMENT - T1520)  
**Subject:** NHS I / KPMG Quarterly dinner

Good afternoon ladies

I hope you're both well.

Please could I check who from your end will be attending the quarterly dinner on Thursday 27<sup>th</sup> July. At the moment I have only received two acceptances from Frank Sims and [REDACTED] I am just in the process of re-confirming numbers for dinner.

Many thanks in advance,

[REDACTED]

[REDACTED]

KPMG LLP (UK)

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10<sup>th</sup> Floor  
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