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# Network Contract Directed Enhanced Service

Guidance for 2021/22 in England

20 December 2021

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## 1. Introduction

- 1.1. The Network Contract Directed Enhanced Service (DES) was introduced during 2019 and will remain in place until at least 31 March 2024. For 2021/22, the <u>Network Contract DES Directions</u> come into force on 1 April 2021 and, following participation in the DES, the requirements on practices and Primary Care Networks (PCNs), as outlined in the <u>Network Contract DES specification</u>, will apply from that date.
- 1.2. This guidance provides supporting information for commissioners and practices. It does not take precedence over the Network Contract DES Specification.
- 1.3. The ongoing COVID-19 situation and COVID-19 vaccination programme is placing substantial pressures on general practice, and we are very grateful to all colleagues for the work they are doing to respond swiftly and professionally. NHS England and NHS Improvement has agreed a number of changes to the Network Contract DES for 2021/22 with the British Medical Associations (BMA) General Practitioners Committee (GPC) England, as set out in <u>Supporting General Practice in 2021/22</u>. The Network Contract DES and this guidance reflect those agreed changes.
- 1.4. This document has been updated since version 1 was agreed by NHS England and the British Medical Association's (BMA) General Practitioners Committee England (GPCE).

## 2. Participation in the Network Contract DES

## 2.1. Participation process

- 2.1.1 From April 2021 onwards, all Core Network Practices of Previously Approved PCNs will automatically participate in the 2021/22 and subsequent year's Network Contract DES, and any in-year variations unless a Core Network Practice chooses to opt out of participation. An opt-out and opt-in window will apply from the date of publication by NHS England and NHS Improvement of the Network Contract DES Specification or any Network Contact DES Variation. For the 2021/22 Network Contract DES, this opt-out and opt-in window will apply until 30 April 2021 and allows for:
  - a. Core Network Practices to opt-out of the 2021/22 Network Contract DES following automatic participation; or
  - b. Non-participating practices wishing to participate to opt-in to the 2021/22 Network Contract DES.
- 2.1.2 In the event of an in-year variation to the Network Contract DES, all Core Network Practices will automatically participate in the variation unless they choose to opt out, in which case they must do so within a 30 calendar day window from the date of publication by NHS England and NHS Improvement of the variation. Any variations to the Network Contract DES will be made nationally by NHS England and NHS Improvement; local variations to the Network Contract DES Specification, including to the requirements or financial entitlements, must not be made.

2.1.3 A New Practice may join a Previously Approved PCN at any time during the year.

## Previously Approved PCNs with no changes to their Core Network Practice membership

2.1.4 Previously Approved PCNs without any changes to their Core Network Practice membership will automatically participate in the 2021/22 Network Contract DES. There is no need for the practices in these PCNs to submit a participation form to their commissioner. A written variation of the primary medical services contract of each Core Network Practice is required to ensure the relevant Network Contract DES Specification forms part of that contract and the commissioner will issue notification through the Calculating Quality Reporting Service (CQRS) for practices to accept. PCNs must ensure their Network Agreement has been updated as necessary.

#### Previously Approved with changes to their Core Network Practice membership

- 2.1.5 Where a Previously Approved PCN has one of the following scenarios which leads to a change in the Core Network Practice membership:
  - a. a Core Network Practice from another PCN joining; and/or
  - b. a non-participating practice joining; and/or
  - c. a New Practice joining; and/or
  - d. a Core Network Practice opting out of participating,

the Core Network Practices must follow the steps as set out in section 4.4 of the Network Contract DES Specification to seek approval of the change to the PCN's Core Network membership. PCNs must complete the <u>Network</u> <u>Contract DES Participation and Notification Form</u> included at Annex A of the Network Contract DES Specification to provide the required information and submit it to the commissioner by the 30 April 2021 or in the case of a Network Contract DES Variation, by the 30<sup>th</sup> calendar day following publication by NHS England and NHS Improvement of the variation. A single Participation Form can be submitted for a PCN.

- 2.1.6 Commissioners will consider all the information provided and confirm to the PCN as soon as possible (at the latest, within one month of receipt of the notification) whether or not the practices' participation in the Network Contract DES is confirmed.
- 2.1.7 PCNs are encouraged to submit the information to the commissioner as soon as possible to support payments, and prior to the next local payment deadline to avoid any disruption in payment. Commissioners should liaise with the PCN to confirm timescales. Where a local payment date has been missed, the commissioner will make the relevant payment in the next month. Where a Previously Approved PCN with changes requires payment adjustment, the commissioner will make these manually in the next month.

2.1.8 Commissioners are not required to wait for 100 per cent geographical coverage in order to approve Core Network Practice participation and PCN continuation or formation.

#### 2.2. PCN unwilling to accept a practice as a Core Network Practice

- 2.2.1. Where a practice wishes to participate in the Network Contract DES but is unable to find a PCN to join, commissioners will have the ability as a last resort to allocate a practice to a PCN as a Core Network Practice. It is not anticipated that this will happen on a regular basis as it is expected that disagreements over joining a PCN should be managed through mediation, supported by the commissioner and the Local Medical Committee (LMC).
- 2.2.2. Where agreement cannot be reached through mediation, in order to ensure maximum population coverage through the Network Contract DES, a commissioner may allocate the practice to a PCN, with the full engagement of the LMC, in line with the process as set out in section 4.6 the <u>Network</u> <u>Contract DES Specification</u>.

## 3. Role of Commissioners and LMCs in reconfirming PCN establishment

- 3.1. Commissioners and LMCs will need to work together to ensure all practices who wish to join or continue their participation in the Network Contract DES are included within a PCN. Commissioners and LMCs will also need to work with PCNs to ensure that 100 per cent of registered patients are covered by network services, for example by commissioning a local contractual arrangement (see section 4). This may require discussion and mediation between the relevant PCN grouping and practice(s).
- 3.2. Commissioners will:
  - a. Liaise with the relevant Integrated Care System (ICS) to ensure each PCN Network Area continues to or does support delivery of services within the wider ICS strategy.
  - b. Engage with LMCs and bring practices together to resolve issues to ensure 100 per cent population coverage is maintained.
  - c. Engage with LMCs to aid a practice's participation in the Network Contract DES where the practice is unable to find a PCN.
  - d. Reconfirm or approve practice participation in the Network Contract DES as part of a PCN, ensuring that the participation requirements have been or continue to be met.
  - e. Have oversight of PCN footprints to ensure these make long term sense for service delivery and in the context of the GP contract framework.
  - f. Support PCN development via investment and development support outside of the Network Contract DES.

## 4. Establishing local agreements with a PCN for delivery of network services for patients of a practice not participating in the Network Contract DES

## 4.1. Key considerations

- 4.1.1. Commissioners are required to ensure that that any patients of a practice that is not participating in the Network Contract DES have access to network services.
- 4.1.2. In those instances where a practice has chosen not to sign up to the Network Contract DES and a commissioner is required to secure network services for the patients of that practice, a commissioner may contract with any other suitable provider for the delivery of network services, such as another PCN or a community services provider. Commissioners must, subject to procurement rules, initially seek to offer the provision of the network service to another Previously Approved PCN via a local agreement. If no Previously Approved PCN is suitable, the commissioner, subject to procurement rules, may offer the network service to any suitable provider and, for the avoidance of doubt. any other suitable provider would not include the practice that has opted out of the Network Contract DES. In commissioning any suitable provider, this must not be on terms better than those set out in the Network Contract DES (including any additional funding) nor divide the service into smaller components. Non-PCN providers commissioned to deliver network services will not be eligible for the Network Participation Payment.
- 4.1.3. The guidance below applies to those instances where a commissioner is contracting with a PCN through a local agreement to deliver network services to such patients.
- 4.1.4. Commissioners will need to work with PCNs to agree how any patients from a non-DES practice a practice not signed up to the Network Contract DES can be covered by a PCN. The local agreement would usually be with:
  - a. a single Core Network Practice (as a signatory on behalf of a PCN in a lead provider type of arrangement), or
  - b. with all the Core Network Practices in the PCN (as a multi-signatory agreement)<sup>1</sup>.
- 4.1.5. These local agreements will be managed locally and the patient population of a non-DES practice, for whom a PCN is providing network services, will not be accounted for within the PCN ODS reference data.
- 4.1.6. There may be circumstances where more than one GP practice in an area is not participating in the Network Contract DES. Where a single PCN will be providing cover for multiple non-DES practices, this can be via either a single or multiple local agreement(s).

<sup>&</sup>lt;sup>1</sup> Where the PCN has formed as a legal entity, the local agreement could be made directly with the PCN.

- 4.1.7. Having agreed which PCN or provider will provide the cover, commissioners will need to ensure the following services/activities<sup>2</sup> are provided to patients of the non-DES practice in accordance with the timescales for these services/activities:
  - a. a social prescribing service;
  - b. the extended hours access requirements as listed at section 8.1 of the Network Contract DES specification.
  - c. the Structured Medication Review requirements as listed at section 8.2 of the Network Contract DES Specification;
  - d. the Enhanced Health in Care Homes requirements as listed at section
     8.3 of the Network Contract DES Specification; and
  - e. the Early Cancer Diagnosis requirements as listed at section 8.4 of the Network Contract DES Specification.
- 4.1.8. These requirements could be included in the local agreement by crossreferring to the relevant sections of the Network Contract DES Specification document. For some of the service requirements, co-operation between the provider of the local agreement and the non-DES practice(s) will be critical to delivery. Further information on the duty of co-operation on all practices is detailed below.
- 4.1.9. Other provisions that would be expected to be included in a local agreement are:
  - a. A provision requiring the PCN to provide to the commissioner any details of non-co-operation by a non-DES practice with the PCN who is providing network services via the local agreement to the non-DES practice's patients. This information will be used by the commissioner to consider whether to take any action under the non-DES practice's primary medical services contract;
  - b. Breach how breaches by the PCN providing cover are dealt with by the commissioner; and
  - c. Boilerplate provisions the usual contractual provisions about commencement, duration, extension, break-clause, termination, variation, dispute resolution, entire agreement, surviving provisions, governing law, etc.
- 4.1.10. Commissioners should make every effort to find suitable cover to provide network services for patients of a non-DES practice. Where a commissioner has not been able to secure cover to patients of a non-DES practice, this should be notified to the NHS England and NHS Improvement Regional Team.
- 4.1.11. In areas where the scale of non-participation in the Network Contract DES is significant, NHS England and NHS Improvement will consider the case for establishing a new APMS contract, in addition to existing GMS/PMS/APMS

<sup>&</sup>lt;sup>2</sup> The list outlines the 2021/22 requirements. Commissioners and PCNs will need to review local agreements in future years to ensure they remain aligned to any changes to the Network Contract DES Specification.

contracts, in order to establish additional primary medical care capacity (covering both essential services and network services) in those areas.

### 4.2. Payments under a local agreement

- 4.2.1. For the purposes of the Network Contract DES, payments to a PCN for the provision of PCN services/activities are mostly calculated by reference to the sum of its Core Network Practices' registered lists as at 1 January each year. This sum will not therefore include patients from practices who are not participating in the Network Contract DES. Instead, the patients of practices not participating in the Network Contract DES would need to be accounted for under the local agreement put in place with the PCN that will be providing cover. These local agreements will not be supported by either the General Practice Extraction Service (GPES) or the Calculating Quality Reporting Service (CQRS) and commissioners will be required to manage these outwith of these systems.
- 4.2.2. In respect of payments under the local arrangement, the simplest approach would be for the commissioner to consider replicating or clearly referring to the relevant payment provisions in section 9 of the <u>Network Contract DES</u> <u>Specification</u> but calculated with reference, where appropriate, to the registered patient size of the non-DES practice. These could include payments that reflect:
  - a. Core PCN funding;
  - b. extended hours access; and
  - c. care homes premium.
- 4.2.3. The commissioner and PCN may need to consider on a case by case basis the extent to which the total number of patients that the PCN provides services to (i.e. including the non-DES practice patients) would require additional workforce capacity, in order to support delivery of network services and therefore what, if any, workforce related payments should be reflected in the local arrangements.
- 4.2.4. There may also need to be consideration of whether the Clinical Director of the PCN acts on behalf of the non-DES practice. If so, then consideration would need to be given to whether a payment in respect of this (calculated with respect to the patient list size of the non-DES practice) is appropriate.
- 4.2.5. Commissioners will have local discretion as to whether or not any additional funding can be made available, in part or in full to the PCN providing the cover for the non-DES practice.
- 4.2.6. The non-DES practice will not be entitled to the Network Participation Payment if not participating in the Network Contract DES.

### 4.3. Duty of co-operation

4.3.1. To support co-operation between all practices in delivering PCN related services to their patients, regardless of whether or not a practice is

participating in the Network Contract DES, the GMS and PMS Regulations require all practices to:

- a. co-operate with Core Network Practices of PCNs who are delivering the Network Contract DES services/activities to the collective registered population and as required engage in wider PCN meetings with other PCN providers;
- b. inform their patients, as required, of changes to PCN services/activities;
- c. support wider co-operation with other non-GP provider members of the PCN;
- d. as clinically required, support the delivery of PCN services/activities, be party to appropriate data sharing and data processing arrangements, that are compliant with data protection legislation; and
- e. share non-clinical data with members of the PCN to support delivery of PCN business and analysis, following a process that is compliant with data protection legislation.
- 4.3.2. Alongside the above, a practice's compliance with the GMC Good Medical Practice to act in the best interests of patients and not put them at risk of harm, should provide assurance that non-DES practices will co-operate with the delivery of PCN services/activities. In the event a non-DES practice does not co-operate, the commissioner will need to be made aware of, and address, the matter appropriately in line with normal contract management arrangements.

## 5. PCN Organisational Requirements

## 5.1 Membership of a Primary Care Network, network area and crossing commissioner boundaries

- 5.1.1. Under the Network Agreement, PCN membership is divided into two categories Core Network Practices and other PCN members. Core Network Practices are the practices participating in the Network Contract DES<sup>3</sup>. Any other organisations party to the Network Agreement are known as PCN members and may include other providers, such as a GP Federation, community or secondary care trust, community pharmacy, community or voluntary sector provider, and GP practices who are not participating in the Network Contract DES or who are not Core Network Practices of the PCN.
- 5.1.2. The Core Network Practice membership of a PCN must cover a Network Area that aligns with a footprint that would best support delivery of services to patients in the context of the relevant ICS. The Network Area must also:
  - a. cover a boundary that makes sense to:
    - i. the Core Network Practices of the PCN;
    - ii. other community-based providers which configure their teams accordingly; and

<sup>&</sup>lt;sup>3</sup> Practices eligible to participate in the Network Contract DES must hold a primary medical services contract, have a registered list of patients and offer in-hours (essential services) primary medical services.

- iii. the local community;
- b. cover a geographically contiguous area;
- c. not cross Clinical Commissioning Group (CCG) or ICS boundaries except where:
  - i. a Core Network Practice's boundary or branch surgery crosses the relevant boundaries; or
  - ii. the Core Network Practices are situated in different CCGs.
- 5.1.3. From contractual perspective, a primary medical services provider who holds either:
  - a. a single eligible primary medical services contract will only be able to hold one Network Contract DES and be a Core Network Practice of a single PCN, this applies regardless of whether or not the single primary medical care provider has multiple sites spanning large areas and/or commissioner boundaries; or
  - b. multiple eligible primary medical care contracts will be able to have each of those contracts varied to include the Network Contract DES and each practice will be a Core Network Practice of the relevant PCN(s).
- 5.1.4. A practice not participating in the Network Contract DES could be a PCN member (like any other non-practice provider, i.e. not a Core Network Practice) and therefore be party to a PCN's Network Agreement.
- 5.1.5. A practice may be a member of more than one PCN, for example where a practice provides services from a branch surgery and sub-contracts the delivery of PCN services and/or activities for that branch surgery to a different PCN, or where a practice is the nominated payee for two PCNs. In these examples, the practice would be a Core Network Practice of one PCN and a PCN member (i.e. <u>non</u>-Core Network Practice) of another PCN. Similarly, within the PCN ODS reference data, GPES and CQRS, practices will only be a Core Network Practice of one PCN.
- 5.1.6. A practice with one or more branch surgeries in different PCNs acknowledges that its list of patients will be associated with the PCN of which the practice is a Core Network Practice. For PCNs/practices intending to have a different PCN provide PCN services/ activities to a branch surgery, see section 6 for information about sub-contracting arrangements.

## 5.2 PCN organisational or Core Network Practice membership changes

- 5.2.1. As outlined in section 2 above, a PCN may seek approval of a change to its Core Network Practice membership as part of the participation process following publication of the 2021/22 Network Contract DES Specification or an in-year variation. This change will be signed off as part of the process for practices confirming participation in the Network Contract DES, as outlined in section 2 of this guidance (and section 4.8 of the <u>Network Contract DES</u> <u>Specification</u>).
- 5.2.2. Changes to Core Network Practice membership of a PCN can only take place outside of this window in exceptional circumstances as set out in

sections 6.6 to 6.9 of the <u>Network Contract DES Specification</u> and with the approval of the commissioner.

- 5.2.3. Commissioners should maintain accurate records of all PCN Core Network Practice membership approvals and rejections and will be required to demonstrate if requested, the rationale for their decision.
- 5.2.4. Where a PCN wishes to change its Clinical Director or nominated payee, it must follow the process as set out in sections 6.2 and 6.3 respectively of the <u>Network Contract DES Specification</u>.

### 5.3 PCN Organisational Data Service (ODS) information and Change Instruction Notice Form

- 5.3.1. Where changes to PCN membership or nominated payee have been approved by the commissioner, the commissioner must complete and submit the ODS Change Instruction Notice Form<sup>4</sup>. This form must be completed and submitted at the earliest opportunity and by no later than the last working day on or before the 14<sup>th</sup> day of each month, in order for the change to be actioned by the end of that month in the payment systems. In so doing, commissioners should have due regard to local payment arrangements and the timings implications of this when submitting an ODS Change Instruction Notice. Where the ODS Change Instruction Notice Form is not submitted by the monthly deadline, commissioners may be required to follow a manual exception process (i.e. manual payment reconciliation) to ensure the correct payments are made see section 10.3 below).
- 5.3.2. The PCN ODS reference data provides the following information:

Category	Detailed information included				
Organisational	ODS code				
data for the	PCN name				
PCN	PCN address				
	Start and end dates of PCN				
	Status (active or inactive)				
Core Network	IsPartnerTo relationship: ODS for Practice and PCN				
Practice(s) to	Start and end dates of relationship				
PCN	Relationship Status (active or inactive)				
PCN to	IsCommissionedBy relationship: ODS for PCN and				
commissioner	commissioner				
mapping	Start and end dates of relationship				
	Relationship Status (active or inactive)				
Nominated	IsNominatedPayeeFor relationship: ODS Code for Nominated				
payee (NP)	Payee and PCN				
	NP Name				
	NP address				
	Start and end dates of relationship				
	Relationship Status (active or inactive)				
	NP Role (whether NP is a practice or not)				

Note: A Nominated Payee can be payee for more than one
PCN. This means some payee records will have multiple
'IsNomiantedPayeeFor' relationships to different PCNs. A PCN
can only have one Nominated Payee.

- 5.3.3. Each PCN will have a single commissioning relationship, regardless of whether the Core Network Practices of a PCN cross commissioner boundaries. In the event a PCN crosses commissioner boundaries, then the relevant commissioners must agree who will be the 'lead' commissioner for the PCN. The agreed 'lead' will be identified as such within both the PCN ODS reference data and subsequently within the relevant GP IT systems for payment processing. The identified lead commissioner will make payments to the relevant Nominated Payee in relation to the Network Contract DES. The lead commissioner and any other relevant commissioner must reconcile any funding allocation discrepancies between themselves and not via national GP payment systems.
- 5.3.4. Only a PCN's 'lead' commissioner will be able to instruct changes to the ODS reference data and by someone from within the primary care commissioning team.
- 5.3.5. The NHS Digital ODS Team is not able to distinguish between a delegated or non-delegated CCG. Where a Regional Team submits an ODS Change Instruction Notice, the assumption will be that this is due to the CCG not having delegated authority and/or that this has been agreed locally between the Regional Team and CCG. As such, it is the responsibility of the commissioners (Regional Team and/or CCG) to ensure that they have the authority to submit the ODS Change Instruction Notice, as it will have implications for payment system calculations and processing. Where a submission is made by a Regional Team, it will also need to be done by someone from within the primary care commissioning team.

### 5.4 Network Agreement

- 5.4.1. The Network Agreement sets out the collective rights and obligations of a PCN's Core Network Practices and is required to enable PCN claims of the financial entitlements under the Network Contract DES. It also sets out how the Core Network Practices will collaborate with non-GP providers which make up the wider PCN.
- 5.4.2. PCNs will continue to be required to use the national mandatory <u>Network</u> <u>Agreement and its Schedules</u> to support the Network Contract DES. The mandatory sections of the Network Agreement cannot be amended, except in those instances where the Network Agreement states that wording in a specific clause may be replaced with wording to reflect agreement which the PCN has reached.
- 5.4.3. Core Network Practices are required to ensure that PCN arrangements and agreements reached in the Network Agreement are updated to take account of any changes to the Network Contract DES specification. This would include how new services will be delivered, and for any other changes such as when new workforce is recruited.

5.4.4. Where PCNs decide to seek advice related to the Network Agreement, these costs will not be covered under the Network Contract DES nor by commissioners at a local level.

#### 5.5 Recording agreements reached with local providers

- 5.5.1. In 2020/21, each PCN was required to agree with local community services providers, mental health providers and community pharmacy providers how they would work together. The collaboration agreements reached with these local providers must be documented in Schedule 7 of the PCN's Network Agreement.
- 5.5.2. As set out in the <u>Network Contract DES Specification</u>, PCNs must update Schedule 7 of their Network Agreement to set out:
  - a. the specifics of how the appropriate service requirements (those which require joint working with community services providers, community mental health providers and community pharmacy) under the Network Contract DES or other services deemed appropriate will be delivered through integrated working arrangements between PCNs and other providers; and
  - b. how providers will collaborate, including agreed communication channels, agreed representatives, and how any joint decisions will be taken.
- 5.5.3. Commissioners should use reasonable endeavours to facilitate the agreement of arrangements, or any subsequent amendment to the arrangements, between the local community services provider(s) and the PCN.

## 5.6 Clinical Director

- 5.6.1. The Clinical Director should be a practicing clinician from one of the PCN's Core Network Practices, working regularly within the PCN (regardless of whether the clinician is directly employed, self-employed or engaged via a sub-contracting arrangement) and be able to undertake the responsibilities of the role, representing the PCN's collective interests. It is most likely to be a GP, but this is not a requirement and can be any clinician including one of the PCN additional roles. The post should be held by an individual (or individuals if they are job-sharing the role) from within the PCN and should not be a shared role between PCNs. The Clinical Director should not be employed by a commissioner and provided to the PCN.
- 5.6.2. PCNs may wish to consider rotating the Clinical Director role within a reasonable term.
- 5.6.3. A national outline of the key requirements is included in section 5.3 of the <u>Network Contract DES Specification</u>. The Clinical Director has overall responsibility for their key requirements and may, where appropriate, engage others within the PCN to aid in their delivery.

#### **Appointment of Clinical Director**

- 5.6.4. It will be the responsibility of the PCN to agree who their Clinical Director will be. The selection process will be for the PCN to determine but may include:
  - a. Election nomination and voting;
  - b. Mutual agreement between the members;
  - c. Selection via application and interview for example; or
  - d. Rotation within a fixed term (this could equally apply against the above processes).

#### Managing Conflicts of interest

5.6.5. PCNs and Clinical Directors will be responsible for managing any conflicts of interest, taking account of what is within the best interests of the PCN and their collective patients. They will need to consider how best to manage inappropriate behaviour which negatively impacts on PCN member relationships or delivery of care to patients.

### 5.7 Data and analytics

- 5.7.1. Each PCN is required to have in place appropriate data sharing and, where appropriate, data processing arrangements between members of the PCN and any sub-contractors as required. These arrangements must be in place prior to the start of the activity to which they relate. The <u>Data Sharing</u> <u>Agreements and Data Processing Agreement non-mandatory templates</u> are available for PCNs to use.
- 5.7.2. Where functionality is available, clinical data sharing for service delivery should be read/write access, so that a GP from any practice, and where required other PCN staff, can refer, order tests, and prescribe electronically and maintain a contemporaneous record for every patient.
- 5.7.3. PCNs should be routinely monitoring, sharing, and aggregating relevant data across the Core Network Practices. This is to allow for benchmarking of activity and the identification of:
  - a. opportunities for improvement;
  - b. variation in access and service delivery; and
  - c. capacity and demand across the PCN population in order to review and manage appropriately.
- 5.7.4. The Calculating Quality and Reporting Service (CQRS) includes functionality to enable practice-level data for PCN Core Network Practices to be summed to PCN-level. PCN Core Network Practices and the lead commissioner will be able to review both PCN and practice-level data.
- 5.7.5. With regards to cross-boundary PCNs identified through the PCN ODS mapping data, reporting within CQRS will not enable PCN related data to be available to multiple commissioners. The commissioners will therefore need to work together and the 'lead CCG' identified by the PCN ODS reference data will be required to share all relevant PCN level data with the 'non-lead CCG' to support monitoring and payment information linked to the Network

Contract DES. Providing the data is not patient identifiable – which for the purposes of the Network Contract DES it will not be – General Data Protection Regulation (GDPR) does not require a data sharing agreement to be in place between controllers.

### 5.8 Network Dashboard

- 5.8.1. The Network Dashboard was introduced during 2020/21 and will evolve each year, in line with feedback from users and the availability of new information to populate it. To access the Dashboard, please either <u>register</u> on the Insights Platform, or login in using your existing <u>Insights Platform account</u>, and then select the NHS ViewPoint product. A <u>user guide</u> is available to help navigate the dashboard.
- 5.8.2. The dashboard includes key metrics to allow every PCN to see the benefits it is achieving for its local community and patients and is intended to support local quality improvement. It will enable effective benchmarking between practices within PCNs, and between comparable PCNs, and will be accessible, on request, to all commissioners, providers and arms-length bodies working in health and social care.
- 5.8.3. These indicators will be displayed alongside contextual information for each PCN for example the size, density and relative level of deprivation of their population.

## 6. Sub-contracting of network services

### 6.1 Core Network Practice with sites in different PCNs

- 6.1.1. When a Core Network Practice of a PCN (PCN 1) is looking to sub-contract services/activities to a different PCN (PCN 2) for a proportion of their registered population (for example where it holds a single contract but delivers services from multiple sites, such as a branch surgery), PCN 1 should give careful consideration to how the patients to whom PCN 2 will provide PCN services/activities will be identified. This is particularly important where those patients are under a single registered list under a single primary medical services contract.
- 6.1.2. Identification of patients for whom PCN 2 will provide PCN services/activities may, for example, be the patients who usually access care at a GP practice site within PCN 1. The GP practice should also take care not to do anything that could mean that a cohort of registered patients were treated differently e.g. a GP practice should not tell specific patients that they can only access PCN services/activities from sites in PCN 2. This is important as the practice needs to ensure that it does not breach any of the practice's obligations to patients set out in its core primary medical services contract.
- 6.1.3. There are two main options for the sub-contracting of PCN services/activities:

#### 1) Option 1: Sub-contracting via the Network Agreement

- a. In this scenario, the practice will be a Core Network Practice of a PCN (PCN 1) and will be signed up to PCN 1's Network Agreement in the usual way. That Network Agreement will note that it has been agreed that another PCN (PCN 2) will provide PCN services/activities to certain patients of the relevant practice. It would be helpful for PCN 1's Network Agreement to set out the reasoning for this. The relevant practice will also sign the Network Agreement of PCN 2 as an "other member" (i.e. not as a Core Network Practice). The details of the sub-contracting arrangement the financial/service delivery/workforce arrangements would be set out in an additional schedule of PCN 2's Network Agreement.
- b. Careful consideration would need to be given to the role that the relevant practice has in PCN 2. The Network Agreement for PCN 2 would need to be clear on:
  - i. setting out what requirements, if any, the relevant practice should be expected to deliver to facilitate the delivery of PCN services/activities to its patients. This might include agreed arrangements for communicating with patients and data sharing, for example;
  - ii. defining which matters of PCN 2 the relevant practice may have an interest/vote in; and
  - iii. whether there is any PCN 2 related information e.g. financial accounts, that it should not be party to.

#### 2) Option 2: Entering into a separate specific sub-contract

- a. In this scenario, the relevant practice could enter into a separate sub-contract with one or more of the Core Network Practices of PCN 2 for the delivery of PCN services/activities. Both PCNs will need to reflect the sub-contracting arrangement in both Network Agreements. In this scenario, it would not be necessary for the relevant practice to sign the Network Agreement of PCN 2.
- 6.1.4. PCNs will need to carefully consider the pros and cons of each approach, bearing in mind the additional complexity that either of the sub-contracting arrangements may bring and ensure that the agreed position is set out in clear and unambiguous wording. In all cases, the sub-contracting arrangements should include the ability to review/update the sub-contracting arrangements in light of any changes to the Network Contract DES Specification.
- 6.1.5. In entering into any sub-contracting arrangement, GP practices should at all times ensure they are complying with the sub-contracting requirements within their individual primary medical services contracts. Where a PCN wishes to sub-contract delivery of network services to a GP federation, this is permitted if the arrangement complies with the sub-contracting requirements in each GP practice's primary medical services contract.

## 6.2 Sub-contracting of clinical and non-clinical services or matters

- 6.2.1. Following an amendment to GMS and PMS Regulations<sup>5</sup>, a sub-contractor to a practice or practices may be allowed to onward sub-contract a clinical matter that relates to the Network Contract DES. If, for example, practices have sub-contracted provision of clinical services to a GP federation, the sub-contract could now allow the GP federation to sub-contract the clinical services to another organisation with the prior written approval of the commissioner. The commissioner's approval will not unreasonably be withheld or delayed.
- 6.2.2. A sub-contractor to a practice or practice(s) will be allowed to onward subcontract a non-clinical matter that relates to the Network Contract DES where the prior written approval of the commissioner is given. The commissioner's approval will not unreasonably be withheld or delayed.

## 7. Additional Roles Reimbursement Scheme

## 7.1 Workforce planning and ongoing reporting

- 7.1.1. Expanding the workforce is the top priority for primary care, and commissioners must support their PCNs to undertake recruitment under the Additional Roles Reimbursement Scheme to deliver this priority.
- 7.1.2. PCNs are required to plan their future workforce requirements in order to support claims under their Additional Roles Reimbursement Sum each year. As set out in the Network Contract DES Specification, each PCN is required to complete and return to the commissioner by 31 August 2021 the workforce planning template<sup>6</sup>, providing details of any updated recruitment plans for 2021/22 and by 31 October 2021 any updated indicative intentions through to 2023/24. The commissioner will confirm the plan with each PCN's Clinical Director and, once each plan is agreed, will share with NHS England and NHS Improvement Regional Teams by 30 September 2021 for 2021/22 plans, and by 30 November 2021 for indicative future plans.
- 7.1.3. The PCN may change these plans at any stage provided that such change is shared with the commissioner as this aids management of the redistribution of Additional Roles Reimbursement Scheme funding across all PCNs, as described in section 7.5 of the <u>Network Contract DES Specification</u>.
- 7.1.4. PCNs working with their commissioners and their ICS are encouraged to have ongoing dialogue in relation to workforce strategies, to ensure these are consistent with broader ICS workforce strategies.
- 7.1.5. The commissioner must complete and return the six-monthly workforce report to <u>england.primarycareworkforce@nhs.net</u>. There are plans to develop an online template for future returns, and further details will be made available to commissioners in due course.

<sup>&</sup>lt;sup>5</sup> The NHS (GMS Contracts and PMS Agreements) (Amendment) (No2) Regulations 2020: https://www.legislation.gov.uk/uksi/2020/911/schedule/1/made?view=plain

<sup>&</sup>lt;sup>6</sup> This template will be available at <u>https://www.england.nhs.uk/gp/investment/gp-contract/</u>

7.1.6. PCN Core Network Practices must record, on a monthly basis, within the National Workforce Reporting Service (NWRS) information on any staff employed or engaged through the Additional Roles Reimbursement Scheme.

#### System Support for PCNs

- 7.1.7. CCGs and systems are expected to explore different ways of supporting PCNs. These should include, but not be limited to:
  - a. the immediate offer of support from their own staff to help with coordinating and running recruitment exercises;
  - the offer of collective/batch recruitment across PCNs. Where groups of PCNs wish to advertise vacancies collectively, CCGs or ICSs should support this;
  - c. brokering arrangements to support full-time direct employment of staff by community partners, or to support rotational working across acute, community and (in time) mental health trusts, as well as community pharmacy; and
  - d. ensuring that NHS workforce plans for the local system are as helpful as possible in meeting PCN intentions.

### 7.2 Additional Roles Reimbursement Sum

- 7.2.1. Each PCN will be allocated an Additional Roles Reimbursement sum each year, based upon the PCN's Contractor Weighted Population share of the total Additional Roles Reimbursement Scheme funding. To ensure consistency and fairness in allocations, the basis for weighting is the same as for global sum (i.e. Carr-Hill Formula). PCNs will be able to claim up to this maximum sum each year, in line with the rules set out in the Network Contract DES Specification.
- 7.2.2. Each PCN's Additional Roles Reimbursement Sum will use the Contractor Weighted Population<sup>7</sup> as at 1 January of the financial year preceding and be calculated as follows:

PCN's weighted = PCN's Contractor Weighted Population\_\_\_\_\_ population share Total England weighted population

7.2.3. The Additional Roles Reimbursement Sum for any given year would be calculated as follows:

PCN's Additional = PCN's weighted population share X total national workforce funding Roles Reimbursement Sum

## 7.3 Ready reckoner

7.3.1. A <u>ready reckoner</u> is available to support PCNs to calculate their indicative Additional Roles Reimbursement Sum based on their PCN Contractor

<sup>&</sup>lt;sup>7</sup> Contractor Weighted Population as defined in Annex A of the Statement of Financial Entitlements (SFE) taken as at 1 January of the financial year preceding. The SFE confirms that this is the number of patients arrived at by the Global Sum Allocation Formula.

Weighted Population. Table 1<sup>8</sup> sets out the indicative Additional Roles Reimbursement Sum allocations for different PCN sizes from 2021/22 to 2023/24. Calculations are based on a national population of 60,616,648<sup>9</sup> (figures for both national population and PCN size will, on average, grow proportionally to each other).

7.3.2. For 2021/22 the Additional Roles Reimbursement Sum will be calculated using £12.314 multiplied by the PCN Contractor Weighted Population as at 1 January 2021. The 2021/22 figures in Table 1 are calculated using £12.314 per PCN Contractor Weighted Population. The figures for years 2022/23 to 2023/24 are calculated using the formula in section 7.2 and the 2021/22 national population of 60,616,648.

Table 1: Indicative Additional Roles Reimbursement Scheme Sum per PCN Contractor Weighted Population

Table 1	2021/22	2022/23	2023/24
Total National Workforce funding	£746,458,000	£1,026,747,000	£1,412,011,000
PCN Size (weighted)			
15,000	184,700	254,100	349,400
20,000	246,300	338,800	465,900
25,000	307,900	423,500	582,400
30,000	369,400	508,200	698,800
40,000	492,600	677,500	931,800
50,000	615,700	846,900	1,164,700
80,000	985,100	1,355,100	1,863,500
100,000	1,231,400	1,693,800	2,329,400
150,000	1,847,100	2,540,800	3,494,100

## 7.4 Entitlements not taken up under the Additional Roles Reimbursement Scheme

- 7.4.1. The Additional Roles Reimbursement Sum funding is only available to fund additional PCN workforce in line with the rules of the scheme.
- 7.4.2. NHS England expects the funding under the Additional Roles Reimbursement Scheme to be used in full, on the terms set out in the <u>Network Contract DES Specification</u> and in this guidance, in each year of the scheme.
- 7.4.3. As set out in the <u>Network Contract DES Specification</u>, each PCN is required to complete a workforce plan which commissioners will use to inform their estimation of likely unclaimed Additional Roles Reimbursement Scheme

<sup>&</sup>lt;sup>8</sup> For illustrative purposes, both national population and PCN size have been fixed in table 1 to give an indicative view of the funding current PCN population sizes will attract in future as they grow, on average, in line with the growth in the national population. The figures in table 1 do not include any subsequent uplifts that may be agreed to the Agenda for Change pay rates on which the maximum reimbursable sum is based. Figures are therefore subject to change to take this into account in future.

<sup>&</sup>lt;sup>9</sup> The total England weighted population is equal to the total England registered population.

funding. Following this, commissioners will be required to follow the process for redistributing any unclaimed Additional Roles funding in line with the requirements and process as set out in the Network Contract DES Specification.

7.4.4. Any unused funding in a given financial year cannot be carried forward into subsequent years, and a PCN's entitlement to that funding in that year will therefore be lost.

### 7.5 **Principle of additionality and baselines**

- 7.5.1. To receive the associated funding through the Additional Roles Reimbursement Scheme, a PCN must show that the staff delivering health services for whom reimbursement is being claimed are additional and comply with the "principle of additionality" as set out in sections 7.2 of the <u>Network</u> <u>Contract DES Specification</u>. The additionality rule serves both to protect preexisting local investment in primary care (e.g. by commissioners), as well as to expand capacity. It is not possible for Core Network Practices or commissioners to stop funding staff identified in the baseline exercise on the grounds that these could instead be funded through PCN reimbursement.
- 7.5.2. Core Network Practices and commissioners will be required to maintain existing funding for baseline staff levels measured as at 31 March 2019 against six of the reimbursable roles clinical pharmacists, social prescribing link workers, first contact physiotherapists, physician associates, pharmacy technicians, and paramedics. The two baselines established during 2019 are as follows (further detail on how the baselines were established is available in the 2019/20 Additional Roles Reimbursement Scheme Guidance):
  - a. A <u>PCN baseline</u> declared by the Core Network Practices of the PCN and agreed with the commissioner. It is comprised of the actual whole time equivalent (WTE) staff across these six reimbursable roles and funded by general practice as at 31 March 2019. The PCN baseline will be fixed until 31 March 2024.
  - b. A <u>Clinical Commissioning Group (CCG) baseline</u> declared by the CCG. It is comprised of the WTE patient facing or first contact time of staff across the six reimbursable roles deployed to support general practice or primary medical care services - either in a specific practice or in the wider community - funded<sup>10</sup> by the CCG as at 31 March 2019 (regardless of whether funded due to direct CCG employment or through a contract). Any admin, travel, triage or other time directly related to patient care is included in the WTE. The commissioner is required to maintain funding for these baseline posts and will be subject to audit. CCGs will be obliged to continue to fund baseline posts and will be subject to audit. All CGGs have been fully funded for GP contract costs in their primary medical services allocations. CCG baseline posts will have no bearing on PCN additionality claims.

<sup>&</sup>lt;sup>10</sup> The six reimbursable roles funded include those directly employed by the CCG.

- 7.5.3. These baselines will be monitored at a national level in line with the *NHS Long Term Plan* commitment that resources for primary medical and community services will increase in real terms by 2023/24 and rise as a share of the overall NHS budget.
- 7.5.4. The purpose of the baseline is to provide a fixed reference point against which additionality claims should be assessed. Thus, changes to baseline numbers will not be permitted. However, in the rare circumstances that it becomes apparent at a later date that the baseline was incorrect, the PCN Clinical Director and CCG Accountable Officer should agree and sign a new declaration confirming that the revised baseline reflects a true position. The changes to the baseline should be reflected, where appropriate, in the next quarterly NWRS and CCG six-monthly returns.
- 7.5.5. The PCN and CCG baselines are fixed for five years. PCN reimbursement claims under the Additional Roles Reimbursement Scheme will be assessed against the PCN baseline only.
- 7.5.6. Practices are required to maintain the declared PCN baseline in order to meet the additionality rules under the Network Contract DES Additional Roles Reimbursement Scheme. Reimbursement claims under the Scheme will be assessed against the PCN baseline only. It should generally be assessed for individual workforce groups, rather than the total number of staff in the PCN baseline in all six reimbursable roles. However, with agreement from the commissioner, a PCN will be able to substitute between clinical pharmacists, first contact physiotherapists, physician associates and paramedics within the practice-funded PCN baseline posts as outlined in section 7.2.4 of the Network Contract DES Specification.
- 7.5.7. For the purposes of the Additional Roles Reimbursement Scheme claims, WTE is defined as 37.5 hours in line with Agenda for Change (AfC) Terms and Conditions, although this may vary for non-AfC posts. Where AfC does not apply, PCNs should calculate the relevant WTE according to the normal full-time hours for that role in the employing organisation with reimbursement being made on a pro-rata basis accordingly.
- 7.5.8. A PCN baseline will not be established for health and wellbeing coaches, care coordinators, dietitians, podiatrists, occupational therapists, nursing associates, trainee nursing associates, mental health practitioners (MHPs) or advanced practitioners. While the PCN baseline will not include these roles, the additionality principles will still apply. A PCN claiming reimbursement in respect of these roles does so on the basis that it is for additional staff engaged or employed since 31 March 2019, and that the reimbursement is not being used to subsidise practice-funded roles that existed as at 31 March 2019.
- 7.5.9. Local agreements for the provision of MHPs (Adult and/or Child and Young Person MHPs) to a PCN must be additional over and above any:
  - a. MHPs already employed by the secondary care provider of community mental health services to work as a member of, whether full-time or part-time, including on a rotational basis, a general practice or PCN's core multi-disciplinary team as at 31 January 2021; and

- b. Improving Access to Psychological Therapies (IAPT) Practitioner already employed by the by the secondary care provider of community mental health services and working co-located within the relevant general practice as at 1 January 2021.
- 7.5.10. As set out in section 7.6.1 below, any clinical pharmacists who transferred to the PCN by either 31 March 2020 or transfer between 1 April 2021 to 30 September 2021, are exempt from the PCN baseline providing the post was included in the PCN baseline established on 31 March 2019. Similarly, as set out in section 7.6.2 any pharmacists (clinical pharmacists and pharmacy technicians) employed under the *Medicines Optimisation in Care Homes (MOCH) Scheme* who were included in the PCN baseline established on 31 March 2019 and who transferred by 31 March 2021 or will transfer between 1 April 2021 and 30 September 201 are exempt from the additionality rules.
- 7.5.11. Baseline posts occupied by fixed term appointed staff can be considered to be 'filled' only if they are part of a long-term arrangement, which must be in place for a minimum of six months or more. Equally, PCNs will only be eligible to claim reimbursement for additional posts to be occupied by staff on fixed-term contracts, if these are for a minimum period of six months or more, unless the purpose is to provide temporary cover (e.g. sickness or parental leave) for an individual employed through the Additional Roles Reimbursement Scheme. In these circumstances, PCNs will be able to claim up to the maximum reimbursement amount per WTE as set out in the Network Contract DES Specification for actual salary plus employer on-costs (NI and pension), pro-rata for the period of the contract of employment and relevant WTE.
- 7.5.12. The Additional Roles Reimbursement Scheme cannot distinguish between staff with different job descriptions e.g. a MSK physiotherapist is the same as a non-MSK physiotherapist for the purposes of the baseline and additionality, so long as both roles have an element of patient-facing or first contact care time in specific practices or in the wider neighbourhood or community.

#### Changes to PCN baselines and staffing levels

- 7.5.13. It is expected that PCN staffing levels will change from time to time. PCNs will be required to notify commissioners at the earliest opportunity of any changes to staffing levels, which may affect the PCN's reimbursement entitlement. The mandatory <u>online claim portal</u> includes a section to notify commissioners of any changes.
- 7.5.14. The PCN should notify the commissioner that a member of staff who is in the PCN baseline or for which the PCN is claiming reimbursement will cease or has ceased to work for the PCN or (for PCN baseline roles) a Core Network Practice. Where possible, the PCN should notify the commissioner in advance of the member of staff's last day of employment (or the last day of the sub-contract where applicable) but no later than the last day of the calendar month in which the member of staff ceased to be employed/engaged.
- 7.5.15. Where a vacancy arises in a Core Network Practices' PCN baseline WTE, the PCN must apply an equivalent WTE reduction in their workforce funding

under the Network Contract DES Additional Roles Reimbursement Scheme. This reduction will be applied from three months (a three-month grace period) after the date at which the vacancy arose and which resulted in the PCN baseline reduction. For example, if one WTE post becomes vacant in a PCN's baseline and is not recruited to within three months, the PCN must deduct one WTE from its reimbursement claim until such time as the PCN baseline vacancy is filled, in order to maintain the principle of reimbursement for additional workforce. Sections 7.2.3 and 10 of the <u>Network Contract DES</u> <u>Specification</u> provide further information.

## 7.6 Transfer of clinical pharmacists and pharmacy technicians

## Transfer of clinical pharmacists from the Clinical Pharmacist in General Practice Scheme

7.6.1. Any clinical pharmacists who were in post as at 31 March 2019 under the *Clinical Pharmacist in General Practice Scheme* were required to transfer to the PCN by 31 March 2020 in order to be eligible for funding through the Additional Roles Reimbursement Scheme and to be exempt from the PCN baseline. A further opportunity is available between 1 April 2021 and 30 September 2021 for any clinical pharmacists still employed under this scheme on 31 March 2021 to transfer and be eligible for funding through the Additional Roles Reimbursement Scheme. Practices are responsible for fully funding any clinical pharmacist posts which have not transferred after the tapering of the *Clinical Pharmacist in General Practice Scheme* funding.

## Transfer of pharmacists from the Medicines Optimisation in Care Homes Scheme

- 7.6.2. For all pharmacists (clinical pharmacists and pharmacy technicians) employed under the *Medicines Optimisation in Care Homes (MOCH)* Scheme, transfer to the PCN must have taken place by no later than 31 March 2021. A further opportunity is available between 1 April 2021 and 30 September 2021 for any MOCH pharmacists still employed under this scheme on 31 March 2021 to transfer and be eligible for funding through the Additional Roles Reimbursement Scheme.
- 7.6.3. Where MOCH pharmacists do not transfer, commissioners are required to align the priorities of the CCG commissioned MOCH team to that of the Enhanced Health in Care Homes service requirements outlined in section 8.3 the <u>Network Contract DES Specification</u>.

### 7.7 Additional Roles Reimbursement Scheme claims process

- 7.7.1. Commissioners should ensure that any staff for which reimbursement is being claimed meet the requirements set out in section 10 of the <u>Network</u> <u>Contract DES Specification</u>.
- 7.7.2. PCNs must use the mandatory <u>online claim portal</u> for all workforce reimbursement claims under the Additional Roles Reimbursement Scheme, in accordance with sections 10.1, 10.2 and 10.5 of the <u>Network Contract DES</u> <u>Specification</u>. Commissioners may ask PCNs for further evidence to support new workforce reimbursement claims, which may include:

- a. A signed contract of employment (can remove personal information where appropriate) clearly setting out the salary.
- b. A contract/agreement with a provider for the provision of services.
- c. A copy of a Network Agreement if used as the basis for subcontracting for services/staff.
- 7.7.3. In the event the practice(s) within the PCN decide to engage the services of staff reimbursable under the Additional Roles Reimbursement Scheme via a sub-contracting arrangement, the PCN will need to agree with the sub-contractor the relevant costs of the service while bearing in mind the scheme rules. The rules are that reimbursement can only be claimed for 100 per cent, or 50 per cent for mental health practitioners, of actual salary plus employer on-costs (NI and pension) up to the maximum amount for the relevant role, as outlined in the Network Contract DES Specification and within the PCNs overall Additional Roles Reimbursement Sum.
- 7.7.4. For social prescribing link workers engaged via a sub-contract to an organisation outside the PCN, and not directly employed, the reimbursement claim may include a contribution towards the additional costs charged by a sub-contractor for the delivery of social prescribing services. See section 10.1.14 below for details.
- 7.7.5. Commissioners should ensure that local processes are as straightforward as possible, with clear deadlines for submission of claims, and claims should be processed in a timely manner.
- 7.7.6. Reimbursement claims will be subject to validation and any suspicion that deliberate attempts have been made to subvert the additionality principles or to claim costs above and beyond those allowable, will result in a referral for investigation as potential fraud. PCNs may be asked as part of the validation process to re-confirm the position regarding the number of filled baseline posts at the point a reimbursement claim is made. They may also be asked to provide copies of sub-contracting or Service Level Agreements where they are claiming for staff employed or supplied by a third party.
- 7.7.7. Reimbursement will apply up to the Additional Roles Reimbursement Scheme cap and applies to actual salary plus employer on-costs (NI and pension) only, not to additional hours or recruitment and retention premia agreed in addition.
- 7.7.8. Commissioners may claim back reimbursement monies where it becomes apparent that a PCN was not eligible to claim reimbursement under the Network Contract DES e.g. because it failed to declare a vacant baseline post.

## 8. Additional Roles Reimbursement Scheme Workforce

### 8.1. Additional Roles

8.1.1. A PCN may employ or engage any one or more of the reimbursable roles in accordance with the details set out in section 7 and section 10 of <u>the Network</u>

<u>Contract DES Specification</u>. Annex B of the Network Contract DES Specification sets out the minimum role requirements for each of the reimbursable roles from April 2021 and the associated requirements placed on PCNs.

8.1.2. This section provides additional information to support that included in the Network Contract DES and supporting materials available.

### 8.2. Role descriptions and terms and conditions

- 8.2.1. Employers of staff recruited under the Additional Roles Reimbursement Scheme will determine what terms and conditions, including salary, they offer new staff and may consider using Agenda for Change bands as a guideline. In doing so, they should take a fair approach with regards to remuneration relative to other staff already working within and across the PCN GP member practices.
- 8.2.2. Employers will decide the job descriptions of their own staff, ensuring they incorporate the minimum role requirements outlined Annex B of the <u>Network</u> <u>Contract DES Specification</u> and bearing in mind the abilities for the roles to support delivery of network services.
- 8.2.3. Decisions to amend terms and conditions of employment for existing staff is a matter for the employer following due process.

## 8.3. Clinical pharmacists

- 8.3.1. A minimum of 0.5 WTE should apply to the clinical pharmacists employed via the Network Contract DES. This is to ensure the clinical pharmacist is able to access timely national training and can deliver continuity of care whilst working across multiple providers within the PCN.
- 8.3.2. Clinical pharmacists being employed through the Network Contract DES funding will either be enrolled in or have qualified from an accredited training pathway that equips the pharmacist to be able to practise and prescribe safely and effectively in a primary care setting currently, the Clinical Pharmacist training pathway<sup>11,12</sup>) and in order to deliver the key responsibilities of the role. NHS England and NHS Improvement will be arranging a funding mechanism to allow all clinical pharmacists to access and complete an approved training pathway that equips the pharmacist to achieve this.
- 8.3.3. Upon completing the training pathway, the clinical pharmacist receives a 'Statement of Assessment and Progression' which details the learning undertaken and confirms the assessments they have passed. This documentation is available in both hardcopy and electronic format. In addition to this, evidence of training need for any current or future employer can be

<sup>&</sup>lt;sup>11</sup> CPPE Clinical Pharmacists in General Practice Training Pathway <u>https://www.cppe.ac.uk/career/clinical-pharmacists-in-general-practice-education#navTop</u>

<sup>&</sup>lt;sup>12</sup> CPPE Medicines Optimisation in Care Homes Training Pathway https://www.cppe.ac.uk/career/moch/moch-training-pathway#navTop

access through the protected section of the website of the learning provider, which captures the learning of the Clinical Pharmacists participating in their training.

8.3.4. This training requirement can be met with pre-existing qualifications / experience on the basis that it meets the learning objectives of the current approved training pathway funded by NHS England and NHS Improvement. The training will be modular and clinical pharmacists are only required to undertake the training they need to complete the portfolio requirements. This accreditation of prior learning should be undertaken by the supervising senior clinical pharmacist and Clinical Director for the PCN.

#### **Supervision of Clinical Pharmacist**

- 8.3.5. All clinical pharmacists will be part of a professional clinical network and will always be clinically supervised by a senior clinical pharmacist and GP clinical supervisor. The following supervision must be in place for senior clinical pharmacists and clinical pharmacists:
  - a. Each clinical pharmacist will receive a minimum of one supervision session per month by a senior clinical pharmacist<sup>13</sup>;
  - b. The senior clinical pharmacist will receive a minimum of one supervision session every three months by a GP clinical supervisor; and
  - All clinical pharmacists will have access to an assigned GP clinical supervisor for support and development.
- 8.3.6. The ratio of senior to junior clinical pharmacists should be up to one to five, and in all cases appropriate peer support and supervision must be in place.
- 8.3.7. Flexible and innovative approaches to the formation of clinical networks can be adopted and promoted to enhance collaboration/integration across healthcare interfaces.

#### 8.4. MOCH pharmacists

- 8.4.1. Where any MOCH pharmacists remain, PCNs will be expected to make operational use of the pharmacist's experience in relation to Care Homes as outlined in section 9.3 below and section 8.3 of the <u>Network Contract DES</u> <u>Specification</u>. This will include:
  - a. supporting care homes with local policies and procedures, training, vaccinations and provide support for any challenges the home may have, including:
  - b. ordering and storage of medicines to reduce waste
  - c. supporting care planning and comprehensive geriatric assessments (CGA) structured medication reviews
  - d. link-in to community services, acute trusts and mental health services
  - e. supporting weekly care home rounds, working with the MDT

<sup>&</sup>lt;sup>13</sup> This does not need to be a senior clinical pharmacist within the PCN but could be part of a wider local network, including from secondary care or another PCN.

f. working with the wider MDT (including external organisations) to support the delivery of Enhanced Health in Care Homes.

### 8.5. Further guidance and supporting information

- 8.5.1. Supporting guidance providing further information to help PCNs employ or engage Social Prescribing Link Workers, Health and Wellbeing Coaches and Care Co-ordinators is available at:
  - a. Social prescribing link workers https://www.england.nhs.uk/publication/social-prescribing-link-workers/
  - b. Health and Wellbeing Coaches -<u>https://www.england.nhs.uk/publication/health-coaching-summary-</u> <u>guide-and-technical-annexes/</u>
  - c. Personalised Care Institute https://www.england.nhs.uk/personalisedcare/supporting-health-andcare-staff-to-deliver-personalised-care/personalised-care-institute/
- 8.5.2. PCNs employing or engaging one of the Allied Health Professionals must consider the qualifications, experience and capabilities when determining which job description is utilised for the role and considering the minimum role requirements set out in Annex B of the <u>Network Contract DES Specification</u>. Further information:
  - a. on capabilities is available at (while this document refers to the MSK framework, the capabilities have been written for all AHPs): <u>https://www.csp.org.uk/system/files/musculoskeletal\_framework2.pdf;</u>
  - b. <u>https://www.england.nhs.uk/ahp/ahps-in-primary-care-networks/</u>.
- 8.5.3. Each AHP employed or engaged by a PCN must have access to appropriate clinical supervision and an appropriate named individual for general advice and support daily.
- 8.5.4. A number of supporting materials are available in the Primary Care Networks Development Support section of the <u>FutureNHS Collaboration Platform</u>.
- 8.5.5. During 2021/22, all Additional Roles will be made available for inclusion on Smartcards, to support accurate recording of Health Care Professional type in GP records. Further information will be provided in due course as to how these roles can be applied to Smartcards, for both new and existing employees.

## 9. Service requirements

### 9.1. Extended hours access

- 9.1.1. Section 8.1 of the <u>Network Contract DES Specification</u> sets out the requirements for delivery of extended hours access.
- 9.1.2. Where a practice has signed up to the Network Contract DES, they become contractually obliged to offer extended access to its registered patients via the PCN (which can be delivered by the practice or sub-contracted). Therefore, all patients should have access to extended hours services

through the PCN, but it will be for the PCN to determine how that offer is made available to all its registered patients.

- 9.1.3. The additional clinical appointments provided by a PCN are to be held at times that take account of patient's expressed preferences and are outside the hours that the PCN Core Network Practices' are required to provide as part of their primary medical services contracts. This means that if a Core Network Practice was required under a General Medical Services (GMS) contract to provide core services at its premises until 6:30pm, the additional clinical appointments could be provided after 6:30pm. If, however, another Core Network Practice in the PCN provided core services at its premises until 8pm, then:
  - a. any additional clinical appointments provided after 6:30pm but before 8pm must not be provided at the later closing practice's premises (as these would not be additional hours appointments) but could be provided at the other practice's premises; and
  - b. a proportion of the additional clinical appointments must be provided after 8pm.
- 9.1.4. Core Network Practices within a PCN are collectively responsible for the delivery of extended hours access. In the event the commissioner is not satisfied that a PCN is delivering extended hours access in accordance with the Network Contract DES, then the commissioner may take action as set out in section 9 of the <u>Network Contract DES Specification</u>. If a commissioner determines to withhold payment<sup>14</sup>, the amount withheld will be an appropriate proportion of the extended hours access payment and the Core PCN funding payment.
- 9.1.5. PCNs have the flexibility, once providing extended access, to sub-contract those services to other providers in accordance with any sub-contracting provisions of the GP practices' primary medical services contracts.
- 9.1.6. The delivery of extended hours access through the Network Contract DES will be in addition to any CCG commissioned extended access services.

#### Delivery models for PCN extended hours access appointments

- 9.1.7. It will be up to the PCN to determine the delivery model for the extended hours access appointments as part of the Network Agreement, but PCNs will need to ensure this service is offered to the entire PCN population. The exact model of delivery in each PCN may vary and could include:
  - a. All practices in the PCN continuing to offer extended hours to its own registered list.
  - b. One practice undertaking the majority of the extended hours provision for the PCN's population, with other practices participating less frequently (but those practices' registered patients still having access to extended hours services at other sites).

<sup>&</sup>lt;sup>14</sup> Payment withheld in this context would be an appropriate proportion of the payments in relation to both extended hours access and Core PCN funding payments.

- c. One practice offering extended hours to its own registered list and the other practices sub-contracting delivery for their respective patients.
- d. The PCN subcontracting as a whole to another provider for its collective population.
- 9.1.8. Irrespective of the delivery model, the PCN should ensure that all network patients have access to a comparable extended hours service offer. PCNs should ensure that any sub-contracting arrangements are in accordance with any sub-contracting provisions of the Core Network Practices' primary medical services contracts.

#### Funding for the extended hours access in the Network Contract DES

- 9.1.9. The full year funding under the Network Contract DES equates to £1.44 per registered patient per annum. On top of this payment of £1.44 per registered patient per annum through the Network Contract DES, practices will receive within their global sum payments around £0.50p per patient to cover the expansion in delivery to 100 per cent of patients. Taken together, the two amounts would total a payment of approximately £1.94 (£1.44 plus £0.50p) per registered patient per year.
- 9.1.10. This funding is in addition to funding the practice may already receive from the CCG for delivering their commissioned extended access services.

## 9.2. Structured Medication Reviews (SMRs) and Medicines Optimisation

9.2.1. Further guidance related to the implementation and delivery of requirements relating to this service have been published<sup>15</sup>. The Network Contract DES Specification sets out that PCNs must have due regard to that separate guidance in delivery of the service requirements.

#### Recording of SMRs on GP IT systems

9.2.2. The relevant SMR codes must be used to record the occurrence of a SMR and follow up appointments. The relevant SMR codes are available in the supporting Business Rules<sup>16</sup>.

#### Additional metrics and outcomes

9.2.3. PCN rates of prescription of high-carbon inhalers and medicines of low priority will be displayed in the Network Dashboard. Metrics on prescribing quality for anti-microbials and drugs that potentially cause dependency, as well as a wider patient outcome measurement, are being considered and will be informed by future developments, such as the implementation of Public Health England's (PHE) report into prescribed medicines<sup>17</sup>. Once

<sup>&</sup>lt;sup>15</sup> <u>https://www.england.nhs.uk/publication/structured-medication-reviews-and-medicines-optimisation-</u> 2021-22/

<sup>&</sup>lt;sup>16</sup> Network Contract DES related Business Rules are published by NHS Digital under the relevant years <u>'Enhanced Services</u>, <u>Vaccinations and Immunisations and Core Contract components</u>' page.

<sup>&</sup>lt;sup>17</sup> https://www.gov.uk/government/publications/prescribed-medicines-review-report

finalised, measures of prescribing quality will be displayed on the new Network Dashboard. In the meantime, the Network Dashboard will link to existing data on prescribing rates of relevant drugs hosted by the NHS Business Services Authority (NHS BSA) and Open Prescribing. Further detail will be contained in the standalone <u>guidance</u> document.

## 9.3. Enhanced Health in Care Homes

#### **Relationship of DES to Enhanced Health in Care Homes Framework**

9.3.1. The Network Contract DES and requirements for relevant providers of community physical and mental health services within the NHS Standard Contract establish a consistent, national, model for the Enhanced Health in Care Homes (EHCH) service. Commissioners, PCNs and other providers should consider these requirements as a minimum standard. The Enhanced Health in Care Homes requirements remain of vital importance during the COVID-19 pandemic, to support the organisation and delivery of a coordinated service to care home residents, many of whom will be at very high risk of a severe negative impact (directly or indirectly) from COVID-19. Good practice is described in the EHCH Framework which will support implementation of a mature EHCH service.

#### **Definition of Care Home**

- 9.3.2. For the purposes of the EHCH service requirements in the Network Contract DES specification, a 'care home' is defined as a CQC-registered care home service, with or without nursing. Whether each home is included in the scope of the service will be determined by its registration with CQC. The CQC website contains a spreadsheet which can be filtered to show CQC registered care homes. This spreadsheet can be found <u>here</u> and is titled *CQC care directory* – with filters followed by the date of the latest update. Column C can be filtered to show CQC registered care homes. All care homes in this directory are in the scope of the EHCH service.
- 9.3.3. The EHCH service requirements apply equally to people who self-fund their care and to people whose care is funded by the NHS or their local authority. It is equally applicable to care homes for people with learning disabilities and/or mental health needs and should not be interpreted as only pertaining to care homes for older people. However, secure mental health units are not in scope.

#### Alignment of Care Homes to PCNs

9.3.4. Commissioners hold overall responsibility for ensuring that each care home is aligned to a single PCN, and this is an ongoing obligation. Commissioners must keep this alignment up to date. In instances after 31 July 2020 where there are changes in circumstance after the initial alignment decision was made - for example when new homes open, or if there is a change to the PCN such that one or more practices no longer participates in the Network Contract DES - the commissioner must have aligned a PCN to that home within three months of becoming aware of the alignment not being in place.

- 9.3.5. PCNs and commissioners are expected to take into account the following factors when considering which homes align with which PCNs:
  - a. Where the home is located in relation to PCNs and their constituent practices
  - b. The existing GP registration of people living in the home
  - c. What contracts are already held between commissioner and practices to provide support to the home, or directly between the home and practices
  - d. Existing relationships between care homes and practices.
- 9.3.6. PCNs that have care homes allocated to them must provide the EHCH service to those care homes.

#### Delivery plan with local partners

- 9.3.7. The plan for delivery of the EHCH service should include:
  - a. An agreement between the PCN, relevant providers of community services and mental health, the care home, the commissioner and other local partners on the operating model for the home round and MDT.
  - b. Clear roles and responsibilities for delivery of each EHCH requirement, including the ongoing provision of care described in the personalised care and support plan.
  - c. Agreed risks to the successful delivery of the EHCH service, with clear mitigating actions, owners and timescales for resolution.

#### Supporting re-registration of patients

9.3.8. In supporting patients to re-register with a practice in the aligned PCN, care homes, PCNs and commissioners must clearly communicate the benefits offered under the EHCH service, and ensure that the patient understands that they will not receive the service if they choose not to re-register. In instances where patients do not have the capacity to understand or make choices on re-registration, this discussion must take place with the person who has power of attorney over their affairs.

#### **Further guidance**

- 9.3.9. Guidance for implementation of the following service requirements and other aspects of a mature EHCH service can be found in the <u>EHCH</u> <u>Framework</u>:
  - a. establishment and operation of a MDT;
  - b. establishment of information sharing protocols; and
  - c. delivery of a weekly home round.

### 9.4. Early Cancer Diagnosis

9.4.1. Primary care has a vital role to play in system-wide improvement efforts to increase the proportion of cancers diagnosed early, supporting the NHS Long Term Plan ambition to diagnose 75% of cancers at stages 1 and 2 by 2028. The ECD service requirements for PCNs seek to improve referral practice and screening uptake through network level activity and are aligned with the Supporting Early Cancer Diagnosis QOF QI Module which will run in 2021/22. Further guidance related to the implementation and delivery of

requirements relating to the PCN service, including guidance on the appropriate management of suspected cancer referrals during the COVID-19 pandemic, is <u>available here</u>.

### 9.5. Social prescribing service

- 9.5.1. A PCN must provide a social prescribing service to their collective patients.
- 9.5.2. This service can be provided by either directly employing Social Prescribing Link Workers or by sub-contracting the provision of the service to another provider. Regardless of which option a PCN chooses to deliver, the PCN should be employing or engaging at least some Social Prescribing Link Worker resource in accordance with section B3 of Annex B of the <u>Network Contract DES Specification</u>.

### 9.6. Cardiovascular Disease (CVD) Prevention and Diagnosis

- 9.6.1. CVD is the leading cause of death worldwide and is strongly associated with health inequalities (the most deprived quintile of the population is four times more likely to die from CVD than the least deprived). Hypertension is the most prevalent risk factor, and the focus of this service in 2021/22. From April 2022, this will be expanded to incorporate detection and management of atrial fibrillation (AF) and addressing cholesterol in the context of CVD risk, including detection and management of familial hypercholesterolaemia (FH).
- 9.6.2. Further guidance related to the implementation and delivery of requirements relating to this PCN service is available <u>here</u>.

### 9.7. Tackling Neighbourhood Health Inequalities (TNHI)

- 9.7.1. From October 2021, PCNs must improve delivery of annual learning disability health checks and action plans for patients over 14, improve recording of patients with a severe mental illness and delivery of comprehensive physical health checks, record the ethnicity of all PCN registered patients (where provided) and appoint a health inequalities lead for the PCN.
- 9.7.2. PCNs must meet further milestones in February 2022 to identify a population experiencing inequality in health provision and/or outcomes, agree with the commissioner an approach to engagement and tackling the unmet needs of the population, and from 1 March 2022 begin ongoing delivery of its planned intervention.
- 9.7.3. Further resources, including case studies and toolkits, are available on the FutureNHS Equality and Health Inequality network.

## 2. Financial entitlements, nominated payee and payment information

**10.1. Financial entitlements** 

- 10.1.1. Financial entitlements under the Network Contract DES reflect a blended payment as set out in section 10 of the <u>Network Contract DES</u> <u>Specification</u>.
- 10.1.2. Table 2 provides a summary of the Network Contract DES financial entitlements payable to the PCNs nominated payee. All Network Contract DES payments are inclusive of VAT, where VAT is applicable.

Payment details and allocation	Amount	Allocations	Payment timings
Core PCN funding	£1.50 per registered patient <sup>18</sup> per year (equating to £0.125 per patient per month).	CCG core programme allocations	Monthly by the last day of the month in which the payment applies and taking into account local payment arrangements.
Clinical Director contribution	£0.736 per registered patient <sup>17</sup> per year (equating to £0.061 per patient per month).	PMC allocations	Monthly by the last day of the month in which the payment applies and taking into account local payment arrangements.
Staff reimbursements	Actual salary plus employer on-costs (NI and pension) to the maximum per WTE <sup>19</sup> amounts <sup>20</sup> as outlined in Network Contract DES Specification. For the London Region PCNs, inner and outer maximum reimbursable rates apply in accordance with the Network Contract DES Specification.	PMC allocations	Monthly in arrears by the last day of the month following the month in which the payment relates and taking into account local payment arrangements. Payment claimable following start of employment.
Extended hours access	£1.44 per registered patient <sup>17</sup> (equating to £0.120 per patient per month).	PMC allocations	Monthly by the last day of the month in which the payment applies and taking into account local payment arrangements.
Care home premium	£120 per bed per year (equating to £10 per bed per month).	PMC allocations	Monthly by the last day of the month in which the payment applies and taking into account local payment arrangements.
Investment and Impact Fund (IIF)	Amount payable dependant on achievement.	PMC allocations	See paragraph 10.1.3 below

#### Table 2: Summary of Network Contract DES financial entitlements

<sup>&</sup>lt;sup>18</sup> Based on the patient numbers as at 1 January immediately preceding the financial year. For example, the 1 January 2021 patient figures are used for the 2021/22 financial year.

<sup>&</sup>lt;sup>19</sup> WTE is usually 37.5 hours in line with Agenda for Change (AfC) Terms and Conditions, although this may vary for non-AfC posts. Where AfC does not apply, PCNs should calculate the relevant WTE according to the normal full-time hours for that role in the employing organisation with reimbursement being made on a pro-rata basis accordingly.

<sup>&</sup>lt;sup>20</sup> The annual maximum amounts for 2021/22 as outlined in the Network Contract DES are to be prorated on the proportion of the year that an individual is in post.

Payment details and allocation	Amount	Allocations	Payment timings
Leadership and management payment	£0.707 multiplied by PCN Adjusted Population <sup>21</sup> (equating to £0.118 per adjusted patient per month) where PCN Adjusted Population is based on the CCG primary medical care allocation.	PMC allocations	Monthly by the last day of the month in which the payment applies and taking into account local payment arrangements.
PCN Support Payment	£1.029 multiplied by PCN Contractor Weighted Population (equating to £0.257 multiplied by the PCN Contractor Weighted Population per month) as at 1 January 2021.	PMC allocations	Monthly by the last day of the month in which the payment applies and taking into account local payment arrangements, with the exception of the December payment which may be made as soon as practicable and no later than the end of January

- 10.1.3. The details on how the IIF operates and associated payments can be found in Section 10.6 and Annexes C and D of the <u>Network Contract DES</u> <u>Specification</u> and the separate IIF guidance<sup>22</sup>. This information has now been updated to reflect the IIF changes from December 2021.
- 10.1.4. Payments due to the PCN nominated payee for Core PCN Funding, Clinical Director, Extended Hours Access and Care Home Premium will be payable in 12 equal monthly instalments and made by the commissioner no later than the last day of the month in which the payments apply and taking into account local payment arrangements. For a Previously Approved PCN with membership changes and a new proposed PCN, these payments will be made no later than the end of the month in which participation of all Core Network Practices of that PCN has been confirmed, taking into account local payment arrangements. Where an ODS Change Instruction Notice needs to be submitted, this must be by the last working day on or before the 14<sup>th</sup> day of any month and where it is submitted after this time, the change and payment will not take effect until the end of the following month.
- 10.1.5. Where the PCN is a Previously Approved PCN and the first payment is paid after April 2021, the first payment will be backdated to include payments due from 1 April 2021. Where the PCN is a new proposed PCN after 1 April 2021, the PCN will only be entitled to receive payments for the months for which it delivers the requirements of the Network Contract DES. Refer to section 10.3 for further information on how payment calculations for 2021/22 will be managed.
- 10.1.6. Apart from the PCN Core Funding payment (i.e. the £1.50 per head payment), all other Network Contract DES payments and the Network

<sup>&</sup>lt;sup>21</sup> The PCN Adjusted Population as at 1 September 2021.

<sup>&</sup>lt;sup>22</sup> <u>https://www.england.nhs.uk/publication/investment-and-impact-fund-2021-22-implementation-guidance/</u>

Participation Payment will be payable from CCG Primary Care Medical allocations. The Core PCN Funding payment is payable from CCG core allocations<sup>23</sup> and is set out in the NHS Operational Planning and Contracting Guidance 2020/21<sup>24</sup>.

- 10.1.7. Additional Role Reimbursement Scheme payments will be made monthly in arrears following the start of employment or commencement of service provision. The nominated payee will be required to submit the relevant monthly claims using the <u>online claim portal</u>. Commissioners will make the relevant payments to the nominated payee no later than the last day of the month following the month to which the payment relates and taking into account local payment arrangements.
- 10.1.8. The Leadership and Management payment will be payable from October 2021 in 6 equal monthly instalments and made by the commissioner no later than the last day of the month in which the payment applies and taking into account local payment arrangements. For a Previously Approved PCN with membership changes or a new proposed PCN, these payments will be made no later than the end of the month in which participation of all Core Network Practices of that PCN has been confirmed, taking into account local payment arrangements. Where an ODS Change Instruction Notice needs to be submitted, this must be by the last working day on or before the 14<sup>th</sup> day of any month and where it is submitted after this time, the change and payment will not take effect until the end of the following month.
- 10.1.9. Where the PCN is a Previously Approved PCN and the first Leadership and Management payment is paid after October 2021, it will be backdated to include payments due from 1 October 2021. Where the PCN is a new proposed PCN after 1 October 2021, the PCN will only be entitled to receive Leadership and Management payments for the months for which it delivers the requirements of the Network Contract DES. Refer to section 10.3 for further information on how payment calculations for 2021/22 will be managed.
- 10.1.10. The PCN Support Payment will be payable from December 2021 in 4 equal monthly instalments and made by the commissioner no later than the last day of the month in which the payment applies and taking into account local payment arrangements, with the exception of the December payment which may be made as soon as practicable and no later than the end of January For a Previously Approved PCN with membership changes or a new proposed PCN, these payments will be made no later than the end of the month in which participation of all Core Network Practices of that PCN has been confirmed, taking into account local payment arrangements. Where an ODS Change Instruction Notice needs to be submitted, this must be by the last working day on or before the 14<sup>th</sup> day of any month and where it is submitted after this time, the change and payment will not take effect until

<sup>&</sup>lt;sup>23</sup> Details available at the following link: <u>https://www.england.nhs.uk/publication/ccg-allocations-2019-20-to-2023-24-core-services/</u>

<sup>&</sup>lt;sup>24</sup> <u>https://www.england.nhs.uk/publication/nhs-operational-planning-and-contracting-guidance-2020-</u> <u>21/</u>

the end of the following month.

10.1.11. Where the PCN is a Previously Approved PCN and the first PCN Support Payment is paid after December 2021, it will be backdated to include payments due from 1 December 2021. Where the PCN is a new proposed PCN after 1 December 2021, the PCN will only be entitled to receive PCN Support Payment payments for the months for which it delivers the requirements of the Network Contract DES. Refer to section 10.3 for further information on how payment calculations for 2021/22 will be managed.

#### **Network Participation Payment**

- 10.1.12. In addition to the payments made to the PCN's nominated payee under the terms of the Network Contract DES, practices participating in the Network Contract DES will be entitled to the Network Participation Payment (NPP) as set out in the General Medical Services Statement of Financial Entitlements and Network Contract DES Specification. This payment is £1.761 per weighted patient per year, equating to £0.147 per patient per month. The numbers of weighted patients are based on the Contractor Weighted Population taken as at quarter 4 immediately preceding the financial year (i.e. at 1 January in the preceding financial year). For example, the 2021/22 contractor weighted population figure will be that for quarter 4 in the 2020/21 financial year i.e. at 1 January 2021.
- 10.1.13. The NPP will be paid monthly in arrears on or before the last day of the month following the month in which the payment relates (i.e. payment for April will be made on or before the end of May). Where a practice is a Core Network Practice of a Previously Approved PCN and the first payment is paid after April 2021, the first payment will be backdated to include payments due from 1 April 2021. Where a practice is a Core Network Practice of a new proposed PCN after 1 April 2021, the practice will only be entitled to receive the NPP for the months for which it is actively participating in the Network Contract DES. Refer to section 10.3 below for further information on how payment calculations for 2021/22 will be managed.

#### Sub-contracted social prescribing service

10.1.14. For Social Prescribing Services sub-contracted by a PCN to another provider, PCN may claim a contribution towards additional costs charged by the sub-contracted provider. A PCN may claim a contribution of up to £200 per month (£2,400 per year) for each WTE that the sub-contracted provider has apportioned to the PCN related activity. The overall contribution claimed cannot exceed £200 per month, the total amount claimed must not exceed the maximum reimbursable amount for a social prescribing link worker and must be within the PCN's Additional Roles Reimbursement Sum. PCNs may wish to ensure that any sub-contracting agreement explicitly states the relevant costs (or WTE equivalent) as a copy may be requested by commissioners as evidence to support a reimbursement claim.

## **10.2. Network Contract DES nominated payee**

- 10.2.1. The following paragraphs in the <u>Network Contract DES Specification</u> set out the factual points regarding who can hold the Network Contract DES and be the nominated payee:
  - a. Paragraph 2.2.10 "the "**Nominated Payee**" refers to a practice or organisation (which must hold a primary medical services contract) that receives payment of the applicable financial entitlement set out in this Network Contract DES Specification."
  - b. Paragraph 10.1.1 "A practice participating in the Network Contract DES acknowledges that payments made under the Network Contract DES are dependent on the Core Network Practices of a PCN working together to deliver the requirements of this Network Contract DES."
  - c. Paragraph 10.1.6 "The commissioner must ensure that payments due to a PCN set out in this Network Contract DES are made into the bank account of the Nominated Payee. The PCN must inform the commissioner of the relevant payment details of its Nominated Payee. The PCN will include in the Network Agreement the details of arrangements with the Nominated Payee and may indicate the basis on which the Nominated Payee receives the payments on behalf of the other practices, e.g. as an agent or trustee."
- 10.2.2. The nominated payee must be party to the PCN's Network Agreement. This is because the Network Agreement forms the legal agreement between the constitute members of the PCN. It will set out how the PCN has agreed to use the DES funding to support delivery and how the PCN has agreed the funding will be apportioned between the members within the PCN.
- 10.2.3. Unlike the requirements over who can hold the Network Contract DES, the nominated payee does not have to hold a registered list and be delivering an essential primary medical services contract. The nominated payee must, however, hold a primary medical services contract and be party to the Network Agreement.
- 10.2.4. An APMS provider (including a provider who holds a hybrid NHS Standard Contract that is delivering primary medical care services under a Schedule 2L arrangement) can therefore be a nominated payee, even if they do not hold the Network Contract DES. As such, it is possible that a GP Federation holding an APMS contract for extended access or improved access (or another reason), could be nominated as the payee if all the Core Network Practices of the PCN agree. It also means that the same GP Federation could be nominated to be the payee for more than one PCN.
- 10.2.5. There are a few considerations that PCNs and commissioners should be mindful of in nominating a non-GP Practice APMS provider (i.e. a provider who does not hold the APMS contract for delivery of essential primary medical care services). See section 10.3.11 below.

## **10.3. Network Contract DES Payments**

#### Manual payment arrangements

10.3.1. The Care Home Premium, Additional Roles Reimbursement Scheme, PCN Support Payment and Leadership & Management payments will continue to

be processed manually by commissioners and not be calculated automatically via CQRS. These PCN payments are to be made to the nominated payee in accordance with section 10 of the <u>Network Contract</u> <u>DES Specification</u> and using the relevant national subjective and other finance system codes outlined in section 10.3.10 below, as follows:

- a. where the nominated payee is a GP practice setup Primary Care Support England (PCSE) Online, the commissioner will be required to process payments via a manual variation to NHAIS; OR
- b. where the nominated payee is a non-GP practice APMS provider the commissioner will be required to make local payment arrangements.
- 10.3.2. For new proposed PCNs approved after 1 April 2021, the PCN will only be entitled to receive the monthly payments for the months it delivers the service requirements of the Network Contract DES. Similarly, the NPP will only be payable to a Core Network Practice of a new proposed PCN for the months they deliver the requirements of the Network Contract DES.
- 10.3.3. The PCN's nominated payee will be required to sign up and submit the monthly claims via Tradeshift <u>https://www.sbs.nhs.uk/supplier-einvoicing</u>. NHS England are working in partnership with NHS SBS to eliminate paper invoices and deliver e-invoicing via Tradeshift. Tradeshift allows registered users to easily upload their own invoices direct to the web-based portal at <u>www.tradeshift.com</u> offering immediate access to submit and track invoices. If you have any queries please email <u>SBS-W.e-invoicingqueries@nhs.net</u> or, for more information, visit <u>http://tradeshift.com/supplier/nhs-sbs</u>.

#### Automated payment arrangements through CQRS

- 10.3.4. Four payment calculations the Core PCN Funding, Clinical Director, Extended Hours Access and NPP are **automated** via the CQRS. Apart from the NPP, these PCN payments are to be processed as follows:
  - a. For GP practice nominated payees the payment file will be processed directly from CQRS to PCSE Online.
  - b. For non-GP practice APMS provider nominated payees commissioners will be required to make manual payments, using the payment calculation information supplied by CQRS – details to be confirmed on how this will be provided. The payments are to be made to the nominated payee, using the relevant national subjective and other finance system codes (see 10.3.10 below) using local payment arrangements.
- 10.3.5. The NPP will be processed directly from CQRS to PCSE Online as with any other practice related payments. Practices will need to ensure that they validate the payment in CQRS before it proceeds for validation by the commissioner.
- 10.3.6. CQRS will calculate these four payments using the PCN ODS reference data towards the end of each month. Commissioners should ensure that any changes to the PCN ODS reference data are submitted using the PCN

ODS Change Instruction Notice<sup>25</sup> by the last working day on or before the 14<sup>th</sup> day of each month, so as to ensure the changes take effect prior to the CQRS payment calculation date. In the event a PCN ODS Change Instruction Notice is completed after the 14<sup>th</sup> day of a month, then changes will not take effect until the subsequent month and the commissioner may be required to follow a manual exception process (i.e. manual payment reconciliation) to ensure the correct payment are made.

10.3.7. Commissioners will need to ensure the NPP and PCN payments within CQRS are all validate through the two approval steps.

#### Additional payment information

10.3.8. A PCN is required to use the national mandatory <u>online claim portal</u> for all workforce claims. This claim form is to be completed and submitted on a monthly basis in accordance with the instructions from the commissioner. Commissioners are to inform PCNs as soon as possible where claim forms should be returned to. As of 1 April 2021, the portal will be the only way to claim reimbursement under the Additional Roles Reimbursement Scheme.

#### Any nominated payee

10.3.9. Work is being undertaken to support the introduction of 'any nominated payee'. This is to allow for a non-GP provider to be a PCN's nominated payee and/or for a separate bank account to be link to the PCN ODS code. Further information will be made available in due course.

#### National subjective and finance system codes for Network Contract DES

10.3.10. Table 3 sets out the relevant subject and finance system codes that commissioners will be required to use to support all payments under the 2021/22 Network Contract DES.

## Table 3: National subjective and finance system codes for Network Contract DES payments

Payments	Paycode	APMS/ GMS/ PMS	Paycode Description	Subjective code
Network Participation Payment	PARTIA	A	C&M-APMS PCN DES Participation	521610XO
	PARTIG	G	C&M-GMS PCN DES Participation	521610XW
	PARTIP	Р	C&M-PMS PCN DES Participation	521610YD
Core PCN funding	PCNSUA	A	C&M-APMS PCN DES PCN support	521610ZE
-	PCNSUG	G	C&M-GMS PCN DES PCN	521610ZI

<sup>&</sup>lt;sup>25</sup> The PCN ODS Change Instruction Notice is available here.

Payments	Paycode	APMS/ GMS/	Paycode Description	Subjective code
		PMS		coue
			Support	
	PCNSUP	Р	C&M-PMS PCN DES PCN Support	521610ZL
Clinical Director contribution	CLINDA	A	C&M-APMS PCN DES Clinical Director	521610YE
(population-based payments)	CLINDG	G	C&M-GMS PCN DES Clinical Director	521610YI
	CLINDP	Р	C&M-PMS PCN DES Clinical Director	521610YN
Staff reimbursements	CPHARA	A	C&M-APMS PCN DES Clin Pharmacist	521610UD
	CPHARG	G	C&M-GMS PCN DES Clin Pharmacist	521610UE
	CPHARP	Р	C&M-PMS PCN DES Clin Pharmacist	521610UO
	SPRESA	A	C&M-APMS PCN DES Soc Prescribing	521610VD
	SPRESG	G	C&M-GMŠ PCN DES Soc Prescribing	521610VE
	SPRESP	Р	C&M-PMS PCN DES Soc Prescribing	521610VI
	PHYSIA	А	C&M-APMS PCN DES Physiotherapist	521610VO
	PHYSIG	G	C&M-GMS PCN DES Physiotherapist	521610WD
	PHYSIP	Р	C&M-PMS PCN DES Physiotherapist	521610WE
	PASSOA	A	C&M-APMS PCN DES Physician Assoc	521610WI
	PASSOG	G	C&M-GMS PCN DES Physician Assoc	521610WO
	PASSOP	Р	C&M-PMS PCN DES Physician Assoc	521610XA
	DIETIA	А	C&M-APMS PCN DES Dieticians	5216108A
	DIETIG	G	C&M-GMS PCN DES Dieticians	
	DIETIP	Ρ	C&M-PMS PCN DES Dieticians	
	PHARTA	A	C&M-APMS PCN DES Pharmacy technicians	5216108B
	PHARTG	G	C&M-GMS PCN DES Pharmacy technicians	
	PHARTP	Р	C&M-PMS PCN DES Pharmacy technicians	
	PODIAA	А	C&M-APMS PCN DES Podiatrist	5216108C
	PODIAG	G	C&M-GMS PCN DES Podiatrist	
	PODIAP	Р	C&M-PMS PCN DES Podiatrist	
	OCCTHA	A	C&M-APMS PCN DES Occupational Therapists	5216108D
	OCCTHG	G	C&M-GMS PCN DES Occupational Therapists	
	OCCTHP	Р	C&M-PMS PCN DES Occupational Therapists	
	HWELLA	A	C&M-APMS PCN DES Health and Wellbeing Coach	5216108E

Payments	Paycode	APMS/	Paycode Description	Subjective
		GMS/		code
	HWELLG	PMS G	C&M-GMS PCN DES Health and	
	HWELLG	9	Wellbeing Coach	
	HWELLP	Р	C&M-PMS PCN DES Health and	-
		•	Wellbeing Coach	
	CARECA	А	C&M-APMS PCN DES Care	5216108F
			Coordinator	
	CARECG	G	C&M-GMS PCN DES Care	
			Coordinator	
	CARECP	Р	C&M-PMS PCN DES Care	
			Coordinator	5040403/5
	HOMRRA	A	C&M-APMS PCN DES Home/RR	521610XD
		G	paramedic C&M-GMS PCN DES Home/RR	501010VE
	HOMRRG	G	paramedic	521610XE
	HOMRRP	Р	C&M-PMS PCN DES Home/RR	521610XI
		1	paramedic	521010/1
	NURSAA	A	C&M-APMS PCN DES Nursing	5216108L
			Associate	02101002
	NURSAG	G	C&M-GMS PCN DES Nursing	
			Associate	
	NURSAP	Р	C&M-PMS PCN DES Nursing	
			Associate	
	TNURSA	А	C&M-APMS PCN DES Trainee	5216108M
			Nursing Associate	
	TNURSG	G	C&M-GMS PCN DES Trainee	
		_	Nursing Associate	-
	TNURSP	Р	C&M-PMS PCN DES Trainee	
	СРНАРА	A	Nursing Associate C&M-APMS PCN DES Clinical	5216107S
	CENAEA	A	Pharmacist Advanced Practitioner	52101073
	CPHAPG	G	C&M-GMS PCN DES Clinical	-
		Ŭ	Pharmacist Advanced Practitioner	
	CPHAPP	Р	C&M-PMS PCN DES Clinical	-
			Pharmacist Advanced Practitioner	
	PHYAPA	А	C&M-APMS PCN DES	5216107T
			Physiotherapist Advanced	
			Practitioner	
	PHYAPG	G	C&M-GMS PCN DES	
			Physiotherapist Advanced	
			Practitioner	-
	PHYAPP	Р	C&M-PMS PCN DES	
			Physiotherapist Advanced Practitioner	
	DIEAPA	A	C&M-APMS PCN DES Dietician	5216107U
			Advanced Practitioner	52101070
	DIEAPG	G	C&M-GMS PCN DES Dietician	
			Advanced Practitioner	
	DIEAPP	Р	C&M-PMS PCN DES Dietician	1
			Advanced Practitioner	
	PODAPA	A	C&M-APMS PCN DES Podiatrist	5216107V
			Advanced Practitioner	
	PODAPG	G	C&M-GMS PCN DES Podiatrist	
			Advanced Practitioner	

Payments	Paycode	APMS/	Paycode Description	Subjective
		GMS/ PMS		code
	PODAPP	P	C&M-PMS PCN DES Podiatrist	
			Advanced Practitioner	
	OCTAPA	A	C&M-APMS PCN DES	5216107W
			Occupational Therapist Advanced	
	007400	0	Practitioner	
	OCTAPG	G	C&M-GMS PCN DES	
			Occupational Therapist Advanced Practitioner	
	OCTAPP	Р	C&M-PMS PCN DES Occupational	
		-	Therapist Advanced Practitioner	
	PARAPA	А	C&M-APMS PCN DES Paramedic	5216107X
			Advanced Practitioner	
	PARAPG	G	C&M-GMS PCN DES Paramedic	
			Advanced Practitioner	-
	PARAPP	Р	C&M-PMS PCN DES Paramedic	
	ADMHPA	A	Advanced Practitioner C&M-APMS PCN DES Adult	5216107Y
		A	Mental Health Practitioner	52101071
	ADMHPG	G	C&M-GMS PCN DES Adult Mental	
		Ŭ	Health Practitioner	
	ADMHPP	Р	C&M-PMS PCN DES Adult Mental	
			Health Practitioner	
	СҮРМНА	А	C&M-APMS PCN DES CYP	5216107Z
			Mental Health Practitioner	
	CYPMHG	G	C&M-GMS PCN DES CYP Mental	
		<b>_</b>	Health Practitioner	-
	CYPMHP	Р	C&M-PMS PCN DES CYP Mental Health Practitioner	
Care home	СНОМРА	А	C&M-APMS PCN DES Care Home	5216108G
premium		~	Premium	02101000
F	CHOMPG	G	C&M-GMS PCN DES Care Home	
			Premium	
	CHOMPP	Р	C&M-PMS PCN DES Care Home	
			Premium	
Extended hours	EXTHDA	А	C&M-APMS Extended Hours	521610UN
access		<u> </u>	Access DES (APMS)	504640\/0
	EXTHDG	G	C&M-GMS Extended Hours Access DES (GMS)	521610V8
	EXTHDP	Р	C&M-PMS Extended Hours	521610VW
	EXTER		Access DES (PMS)	02101010
IIF Aspiration	IIFASA	А	C&M-APMS IIF Aspiration	5216108H
Payment	IIFASG	G	C&M-GMS IIF Aspiration	]
	IIFASP	Р	C&M-PMS IIF Aspiration	]
IIF Achievement	IIFACA	А	C&M-APMS IIF Achievement	5216108I
Payment	IIFACG	G	C&M-GMS IIF Achievement	
	IIFACP	P	C&M-PMS IIF Achievement	50404440
Leadership and	LEADPA	A	APMS PCN DES Leadership	52161418
management payment	LEADPG	G	Payment	52161419
payment		6	GMS PCN DES Leadership Payment	52101419
	LEADPP	Р	PMS PCN DES Leadership	52161420
		['	Payment	52101720
PCN Support	SUPPPA	A	C&M-APMS PCN Support	5216108K
Payment			Payment (APMS)	

Payments	Paycode	APMS/ GMS/ PMS	Paycode Description	Subjective code
	SUPPPG	G	C&M-GMS PCN Support Payment (GMS)	
	SUPPPP	Р	C&M-PMS PCN Support Payment (PMS)	

#### Payment considerations

- 10.3.11. The following sets out a number of considerations for commissioners and networks with regards to who is nominated the payee and how payments will be processed:
  - a. The nominated payee must be party to the Network Agreement (this could mean party to more than one Network Agreement if it is a GP Federation).
  - b. As outlined above non-GP Practice APMS providers are not currently setup within NHAIS (also known as Exeter) and as such, this system (and its subsequent replacement) cannot be used to process the payments. In 2021/22, commissioners will therefore need to put in place local payment arrangements to make payments to a non-GP Practice APMS provider.
  - c. APMS contracts are time limited. In the event a non-GP practice APMS provider acting as a nominated payee no longer holds an APMS contract, then the nominated payee will need to be changed to be a provider who holds a primary medical services contract. In this circumstance, the PCN would also need to update their Network Agreement accordingly.
  - d. There are VAT considerations for the PCN if the APMS provider (e.g. GP Federation) charges any commission for their services in being the nominated payee. These charges would not be reimbursed by commissioners and would remain a liability for the PCN to manage. Further information on VAT is available in the <u>Network Contract DES</u> and VAT Information Note.

## 3. Frequently Asked Questions

11.1. A set of <u>Frequently Asked Questions</u> for the Network Contract DES has been published by NHS England and NHS Improvement and will be updated periodically throughout the year.

NHS England and NHS Improvement <u>www.england.nhs.uk</u>