## Appendix A: Joint capital resource use plan 2025/26 checklist

ICBs and their partner trusts can use this checklist to produce their joint capital resource use plan. The checklist’s content is also included in Appendix C in a template format.

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|  | Item |  Guidance |
| 1.1 | [ ]  | Region | Name of the region. |
| 1.2 | [ ]  | ICB or system | Name of the ICB or system. |
| 1.3 | [ ]  | Date published | Date of publication. Systems should aim to publish their JCRUPs by 30 June 2025, or within 6 weeks of their final financial plans being submitted to NHS England, whichever is the later date. |
| 1.4 | [ ]  | Version control | Version identification – including date issued, what was updated and by whom, sign off and approval details and dates. |
| Introduction |  |
| 2.1 | [ ]  | ICB statement | Provide a statement about the ICB identifying its partner organisations and covering population served, services provided, the size of the estate, population demographics, geography, other key partner organisations such as local authorities, and any other useful background information.  |
| 2.2 | [ ]  | Vision, aims and objectives | Outline the ICB’s vision and aims and objectives, including any key estate or capital priorities. |
| 2.3 | [ ]  | Strategic priorities | Outline the key strategic capital schemes included in the final 2025/26 financial capital plans (IPR and FPR) – that is,an overview of the planned CDEL position including any funding sources and an overview of existing PFI schemes including scheme names, overall values, PFI end dates, and annual payments. |
| 2.4 | [ ]  | Governance | Include details of the ICB’s governance relating to estates, including information about the estates team, the role of the SRO and reporting mechanisms. |
| 2.5 | [ ]   | CQC rating  | Show the current CQC ratings for each partner organisation and information on how organisations in the system aim to improve their CQC ratings (if required), supported by a system-level capital strategy. |
| 2025/26 CDEL allocations and sources of funding |
| 3.1 | [ ]  | Funding allocation | Provide details of the overall CDEL funding allocations that the system will manage its capital expenditure within, including all of the following:- the split between ICB and providers - system operational capital - details of national programme funding awards The above financial information must be supported by a table in the format of appendix B. Data must be consistent with information in the final system (IPR) and provider (FPR) financial plan submissions. |
| 3.2 | [ ]  | Assumptions | Include any assumptions regarding capital planning, sources and quantum of CDEL funding. |
| 3.3 | [ ]  | Risk | Explain any related risks associated with the assumed sources and quantum of CDEL funding, along with mitigations. The risks identified should be specific to the ICB and providers and go beyond general risks such as inflation, depreciation, access to capital and slippage. Please outline any revenue affordability pressures. |
| Capital prioritisation |
| 4.1 | [ ]  | Prioritisation process | Outline how capital is allocated within the system and how the schemes in the capital plan have been prioritised (ICB and provider level) within system operational capital allocations.Include a list of examples of schemes that have not progressed due to the outcome of any prioritisation process. |
| 4.2 | [ ]  | Criteria | Include details of any criteria or bidding process applied to prioritised schemes. |
| 4.3 | [ ]  | Resources | Provide details of how the system is prioritising available resources to maximise available capital within an affordable allocation. Please also detail any surplus land that has been sold or could be sold in the future. |
| 4.4 | [ ]  | Contribution | Outline how schemes contribute to the ICB’s vision, aims and objectives, including supporting the ICB’s wider infrastructure strategy (that is, prioritising and planning for the development of its estate and future use of assets).  |
| 4.5 | [ ]  | Prioritisation | Explain the decisions around the reallocation of funding taking into account scheme changes or strategic priorities. |
| Capital planning |
| 5.1 | [ ]  | Types of capital expenditure | Provide a breakdown of the areas and types of expenditure the capital plan is seeking to address, with value (you can use a table to do this) – for example backlog maintenance and CIR, equipment replacement and new build schemes. The categories should align with the spend categories as set out within the provider planning template (FPR). |
| 5.2 | [ ]  | Types of capital expenditure | From the above, indicate which schemes are categorised as committed, uncommitted, priority schemes or any other classification used by the ICB cased on its prioritisation process.  |
| 5.3 | [ ]  | Backlog maintenance | Include information on the current level of backlog maintenance and the overall amount required to improve the estate’s condition. This should include the amount needed to address backlog maintenance and critical infrastructure risks, broken down by classification: high and significant, moderate and low. Please also show the level of planned spend during the year to address the backlog.  |
| Overview of ongoing scheme progression -  |
| 6.1 | [ ]  | Main schemes | For schemes over £10m, provide details of the key ongoing schemes within the ICB and each provider. This should include the following information:* scheme overview including context, case for change, key deliverables.
* scheme value
* the delivery timetable including start and completion dates and progress to date (including work planned during the year)
* funding sources (both CDEL cover and any cash funding support where applicable)
* links to key strategic objectives

Include schemes funded by national programmes as well as schemes funded by the ICB’s and providers’ own capital sources. |
| 6.2 | [ ]  | Revenue impact | If a scheme has a significant revenue impact, it should be disclosed and an explanation should be provided about how the scheme supports and enhances the provider’s and system’s long-term revenue position. |
| 6.3 | [ ]  | Constraints and dependencies | Identify any dependencies or constraints on the delivery of any aspects of the programme. |
| 6.4 | [ ]  | Risks | Provide an explanation of how risks have been assigned and monitored and explain the impact of any key risks on the delivery of the ICB strategic aims and objectives. This should include any associated values or RAG ratings. |
| Business cases in 2025/26 |
| 7.1 | [ ]   | Submissions | Provide an update on business cases referenced in the previous year’s submission, including those that are in development or are yet to be delivered.Provide details of the key business cases within the system (ICB and providers) that are expected to be submitted to NHS England in 2025/26. Include details such as their values, progress to date, and potential submission dates, while being respectful of commercial sensitivities. |
| 7.2 | [ ]   | Business cases within delegated limits | Provide a short description of business cases in the ICB that are within ICB and provider delegated limits, including values and progress to date. |
| 7.3 | [ ]   | Benefits | Reference how the schemes are contributing to the delivery of the overarching ICB aims and objectives. |
| 7.4 | [ ]   | National programmes | Details should include any bids for national programmes, planned funding assumptions, and both the CDEL cover and any cash funding support, where applicable. |
| Cross-system and collaborative working |
| 8.1 | [ ]   | Cross-system working | Provide details of any cross-system or collaborative working with other partners when developing the 2025/26 capital plan.  |
| 8.2 | [ ]   | Collaboration | Include details of schemes funded or managed in conjunction with other organisations, both inside and outside the ICB area. This can include information on how the system capital plan is coordinated with other systems, ICBs, providers, local authorities and other community services. |
| 8.3 | [ ]   | Partner organisations | Provide information on collaborative working to deliver the capital plan with other organisations outside the ICB area. |
| Net-zero carbon strategy |
| 9.1 | [ ]   | Policy, strategy and progress | Outline the ICB policy, strategy and progress consistent with the NHS target of achieving net-zero carbon emissions by 2045. Provide information on net-zero capital schemes previously delivered by the ICB or its providers and the funding sources |
| 9.2 | [ ]   | Net-zero carbon schemes | Outline how the capital plan and the schemes within it support the achievement of net-zero carbon emissions. |