## Appendix C: Joint capital resource use plan 2025/26 template

Systems can use this non-mandated template to present their information in their published plans.

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| **Region** | Choose an item. | | | | |
| **ICB or system** |  | | | | |
| **Date published** |  | | | | |
| **Version control** |  | | | | |
| **Version** | Date issued | Who/Comment | Updated by | Sign off | Approvals |

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| **Introduction** |
| Your plan must include:   * a statement about the ICB, identifying its partner organisations and covering population served, services provided, the size of the estate, population demographics, geography, other key partner organisations such as local authorities, and any other useful background information * an outline of the ICB’s vision and aims and objectives, including any estate or capital priorities * an outline of the key strategic capital schemes included in the final 2025/26 financial capital plans (IPR and FPR) – that is,an overview of the planned CDEL position including any funding sources and an overview of existing PFI schemes including scheme names, overall values, PFI end dates, and annual payments * details of the ICB’s governance relating to estates, including information about the estates team, the role of the SRO and reporting mechanisms * the current CQC ratings for each partner organisations, with information on how the organisations in the system plan to improve their CQC ratings (if required) through capital investment and overall system-level capital strategy |

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| **2025/26 CDEL allocations and sources of funding** |
| Your plan must include:   * details of the overall CDEL funding allocations that the system will manage its capital expenditure within, including the split between:   + ICB and providers   + system operational capital   + details of national programme funding awards * a table in the format of appendix B supporting the above financial information. Data must be consistent with information in the final system (IPR) and provider (FPR) financial plan submissions * details of any assumptions regarding capital planning, sources and quantum of CDEL funding * details of any related risks associated with the assumed sources and quantum of CDEL funding, along with mitigations. The risks identified should be specific to the ICB and providers and go beyond general risks such as inflation, depreciation, access to capital and slippage. Please outline any revenue affordability pressures |

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| **Capital prioritisation** |
| Your plan must include:   * an outline of how capital is allocated within the system and how the schemes in the capital plan have been prioritised (ICB and provider level) within system operational capital allocations * a list of examples of schemes that have not progressed due to the outcome of any prioritisation process * details of any criteria or bidding process applied to prioritise schemes * details of how the system is prioritising available resources to maximise available capital within an affordable allocation, including any surplus land that has been sold or could be sold in the future * an outline of how the planned capital contributes to the ICB vision, aims and objectives identified in the introduction section and supports the ICB’s wider infrastructure strategy (that is, prioritising and planning for the development of its estates and future use of assets) * explanations for the decisions around the reallocation of funding, taking into account scheme changes or strategic priorities |

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| **Capital planning** |
| Your plan must include:   * a breakdown of the areas and types of expenditure the capital plan is seeking to address, with value (you can use a table to do this) – for example, backlog maintenance and CIR, equipment replacement and new build schemes. The categories should align with the spend categories as set out within the provider planning template (FPR) * from the above, indicate which schemes are categorised as committed, uncommitted, priority schemes or any other classification used by the ICB based on its prioritisation process * information on the current level of backlog maintenance and the overall amount required to improve the estate’s condition. This should include the amount needed to address backlog maintenance as well as critical infrastructure risks broken down by classification: high and significant, moderate and low. Please also show the level of planned spend during the year to address the backlog |

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| **Overview of ongoing scheme progression** |
| For schemes over £10m, your plan must include details of the key ongoing schemes within the ICB and each provider. This should include information such as:   * scheme overview including context, case for change, key deliverables * scheme value * the delivery timetable including start and completion dates and progress to date (including work planned during the year) * funding sources (both CDEL cover and any cash funding support where applicable) * links to key strategic objectives   It should include schemes funded by national programmes as wells as schemes funded by the ICB’s and the providers’ own capital sources.  If schemes have a significant revenue impact, this should be disclosed. An explanation should be provided about how the scheme supports and improves the long-term revenue position of the provider and system.  The plan should also include:   * any dependencies or constraints on the delivery of any aspects of the programme * an explanation of how risks have been assigned and monitored, recognising the impact of any key risks on the delivery of the ICB strategic aims and objectives, including any associated values or RAG ratings |

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| **Business cases in 2025/26** |
| Your plan must include:   * an update on business cases referenced in the previous year’s submission, including those that are complete, in development, or are yet to be delivered * details of the key business cases within the system (ICB and providers) that are expected to be submitted to NHS England in 2025/26. Include details such as their values, progress to date and potential submission dates, while being respectful of commercial sensitivities * a short description of business cases that are within ICB and provider delegated limits, including values, and progress to date * references to how the schemes are contributing to the delivery of the overarching ICB aims and objectives * details of any bids for national programmes, planned funding assumptions and both the CDEL cover and any cash funding support, where applicable |

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| **Cross-system and collaborative working** |
| Your plan must include:   * details of any cross-system or collaborative working with other partners when developing the 2025/26 capital plan * details of schemes funded or managed in conjunction with other organisations, both inside and outside the ICB area. This can include information on how the system capital plan is coordinated with other systems, ICBs, providers, local authorities and other community services * information on collaborative working to deliver the capital plan with other organisations outside the ICB area |

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| **Net zero carbon strategy** |
| Your plan must include:   * an outline of the ICB policy, strategy, and progress consistent with the NHS target of achieving net zero carbon emissions by 2045. Provide information on net-zero capital schemes previously delivered by the ICB or its providers and the funding sources * an outline of how the capital plan and the schemes within it support the achievement of net-zero carbon emissions |