

	Phase 1: Foundational				Phase 2: Plan development			Plan acceptance	
National planning timetable	July	August	September	October	November	December	January	February	March
									
	Engagement with regional/ICB leadership	Medium-term planning framework cascaded		Planning framework updated with ambitions and expectations		First submissions		Full plan submissions	Final plan acceptance
Regional activities	Develop medium-term strategic framework Engage with ICBs and providers to identify support needs			Risk-based planning support to ICBs and providers		Review of first submission, provide feedback to organisations, discussions of areas for improvement including support from national directors		Plan assurance and acceptance	
ICB activities	Set up process, governance and build a robust evidence base	Create outline commissioning intentions and discuss with providers		Integrated planning		Respond to regional feedback, finalise plans and board sign-off		Respond to outcome of plan assurance	Prepare to implement plans
Provider activities	Set up process, governance and build robust evidence	Complete foundational work		Integrated planning		Respond to regional feedback, finalise plans and board sign-off			
Outputs	Underlying financial position Block contract reviews			First submission = numerical plans (3-year workforce, finance and performance) Board assurance statements		Full submission: 5-year plans Updated numerical plans Board assurance statements			